

*Authority Budget of:* **ADOPTED C...**

*Union County Improvement Authority*

**APPROVED COPY**

State Filing Year **2020**

*For the Period:*

*January 1, 2020 to December 31, 2020*

<http://ucimprovementauthority.org/>

Authority Web Address



NJ DEPARTMENT OF  
**Community Affairs**

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LOCAL GOVT SERVICES  
2019 NOV 12 P 1:16

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LOCAL GOVT SERVICES  
2020 MAR -6 P 2:19

*Division of Local Government Services*

**2020 (2020-2021) AUTHORITY BUDGET**

**Certification Section**

2020 (2020-2021)

Union County Improvement

**AUTHORITY BUDGET**

FISCAL YEAR: FROM January 1, 2020 TO December 31, 2020

For Division Use Only

**CERTIFICATION OF APPROVED BUDGET**

*It is hereby certified that the approved Budget made a part hereof complies with the requirements of law and the rules and regulations of the Local Finance Board, and approval is given pursuant to N.J.S.A. 40A:5A-11.*

State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services

By: Paul D. Cwert CPA RPA Date: 12/13/2019

**CERTIFICATION OF ADOPTED BUDGET**

*It is hereby certified that the adopted Budget made a part hereof has been compared with the approved Budget previously certified by the Division, and any amendments made thereto. This adopted Budget is certified with respect to such amendments and comparisons only.*

State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services

By: Paul D. Cwert Date: 3/9/2020

# 2020 (2020-2021) PREPARER'S CERTIFICATION

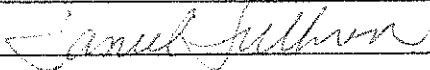
## Union County Improvement

### AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2020 TO: December 31, 2020

It is hereby certified that the Authority Budget, including both the Annual Budget and the Capital Budget/Program annexed hereto, represents the members of the governing body's resolve with respect to statute in that: all estimates of revenue are reasonable, accurate and correctly stated; all items of appropriation are properly set forth; and in itemization, form and content, the budget will permit the exercise of the comptroller function within the Authority.

It is further certified that all proposed budgeted amounts and totals are correct. Also, I hereby provide reasonable assurance that all assertions contained herein are accurate and all required schedules are completed and attached.

|                       |   |             |              |
|-----------------------|---|-------------|--------------|
| Preparer's Signature: |  |             |              |
| Name:                 | Daniel Sullivan   |             |              |
| Title:                | Executive Director  |             |              |
| Address:              | 1499 Route 1 and 9<br>Rahway, NJ 07065  |             |              |
| Phone Number:         | 732-382-9400  | Fax Number: | 732-382-5862 |
| E-mail address        | dsullivan@ucia-NJ.org   |             |              |

# 2020 (2020-2021) APPROVAL CERTIFICATION

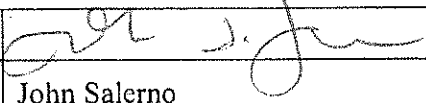
## Union County Improvement

### AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2020 TO: December 31, 2020

It is hereby certified that the Authority Budget, including all schedules appended hereto, are a true copy of the Annual Budget and Capital Budget/Program approved by resolution by the governing body of the Union County Improvement Authority, at an open public meeting held pursuant to N.J.A.C. 5:31-2.3, on the 6<sup>th</sup> day of November, 2019.

It is further certified that the recorded vote appearing in the resolution represents not less than a majority of the full membership of the governing body thereof.

|                      |   |             |              |
|----------------------|---|-------------|--------------|
| Officer's Signature: |  |             |              |
| Name:                | John Salerno  |             |              |
| Title:               | Secretary   |             |              |
| Address:             | 1499 Route 1 and 9<br>Rahway, NJ 07065  |             |              |
| Phone Number:        | 732-382-9400  | Fax Number: | 732-382-5862 |
| E-mail address       | info@ucia-nj.org  |             |              |

# INTERNET WEBSITE CERTIFICATION

|                                 |   |
|---------------------------------|---|
| <b>Authority's Web Address:</b> | <a href="http://ucimprovementauthority.org/">http://ucimprovementauthority.org/</a> |
|---------------------------------|---|

All authorities shall maintain either an Internet website or a webpage on the municipality's or county's Internet website. The purpose of the website or webpage shall be to provide increased public access to the authority's operations and activities. N.J.S.A. 40A:5A-17.1 requires the following items to be included on the Authority's website at a minimum for public disclosure. Check the boxes below to certify the Authority's compliance with N.J.S.A. 40A:5A-17.1.

- √ A description of the Authority's mission and responsibilities
- √ Budgets for the current fiscal year and immediately preceding two prior years
- √ The most recent Comprehensive Annual Financial Report (Unaudited) or similar financial information (**Similar Information is such as PIE Charts, Bar Graphs etc. for such items as Revenues, Expenditures, and other information the Authority deems relevant to inform the public**)
- √ The complete (All Pages) annual audits (Not the Audit Synopsis) of the most recent fiscal year and immediately two prior years
- √ The Authority's rules, regulations and official policy statements deemed relevant by the governing body of the authority to the interests of the residents within the authority's service area or jurisdiction
- √ Notice posted pursuant to the "Open Public Meetings Act" for each meeting of the Authority, setting forth the time, date, location and agenda of each meeting
- √ The approved minutes of each meeting of the Authority including all resolutions of the board and their committees; for at least three consecutive fiscal years
- √ The name, mailing address, electronic mail address and phone number of every person who exercises day-to-day supervision or management over some or all of the operations of the Authority
- √ A list of attorneys, advisors, consultants and any other person, firm, business, partnership, corporation or other organization which received any remuneration of \$17,500 or more during the preceding fiscal year for any service whatsoever rendered to the Authority.

It is hereby certified by the below authorized representative of the Authority that the Authority's website or webpage as identified above complies with the minimum statutory requirements of N.J.S.A. 40A:5A-17.1 as listed above. A check in each of the above boxes signifies compliance.

Name of Officer Certifying compliance

Daniel Sullivan

Title of Officer Certifying compliance

Executive Director

Signature



# 2020 (2020-2021) AUTHORITY BUDGET RESOLUTION

## Union County Improvement

**Important --The Amounts on this page need to agree with budget pages F-1 and CB-3. Fill these amounts in after you finalize the amounts on pages F-1 and CB-3. Re-check before this resolution is adopted**

**FISCAL YEAR: FROM: January 1, 2020 TO: December 31, 2020**

WHEREAS, the Annual Budget and Capital Budget for the Union County Improvement Authority for the fiscal year beginning, January 1, 2020 and ending, December 31, 2020 has been presented before the governing body of Union County Improvement Authority at its open public meeting of November 6, 2019; and

WHEREAS, the Annual Budget as introduced reflects Total Revenues of \$24,880,165, Total Appropriations, including any Accumulated Deficit if any, of \$24,880,165 and Total Unrestricted Net Position utilized of \$-0-; and

WHEREAS, the Capital Budget as introduced reflects Total Capital Appropriations of \$-0- and Total Unrestricted Net Position planned to be utilized as funding thereof, of \$-0-; and

WHEREAS, the schedule of rates, fees and other charges in effect will produce sufficient revenues, together with all other anticipated revenues to satisfy all obligations to the holders of bonds of the Authority, to meet operating expenses, capital outlays, debt service requirements, and to provide for such reserves, all as may be required by law, regulation or terms of contracts and agreements; and

WHEREAS, the Capital Budget/Program, pursuant to N.J.A.C. 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget, must be granted elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Union County Improvement Authority, at an open public meeting held on \_\_\_\_\_ that the Annual Budget, including all related schedules, and the Capital Budget/Program of the Union County Improvement Authority for the fiscal year beginning, January 1, 2020 and ending, December 31, 2020 is hereby approved; and

BE IT FURTHER RESOLVED, that the anticipated revenues as reflected in the Annual Budget are of sufficient amount to meet all proposed expenditures/expenses and all covenants, terms and provisions as stipulated in the said Authority's outstanding debt obligations, capital lease arrangements, service contracts, and other pledged agreements; and

BE IT FURTHER RESOLVED, that the governing body of the Union County Improvement Authority will consider the Annual Budget and Capital Budget/Program for adoption on \_\_\_\_\_.

\_\_\_\_\_  
(Secretary's Signature) 11-6-19  
\_\_\_\_\_  
(Date)

Governing Body  
Member: Recorded Vote  
Aye Nay Abstain Absent

Note Fill in the name of Each Commissioner and indicate their recorded Vote

| Governing Body Member: | Aye | Nay | Abstain | Absent |
|------------------------|-----|-----|---------|--------|
| Ronald Bornstad        | ✓   |     |         |        |
| Scott M. Huff          | ✓   |     |         |        |
| Sebastian D' Elia      | ✓   |     |         |        |
| John Salerno           | ✓   |     |         |        |
| David Barnett          | ✓   |     |         |        |
| Steven Hockaday        | ✓   |     |         |        |
| George H. Lattimore    |     |     |         | ✓      |
| Debra Marshall         | ✓   |     |         |        |
| Andrea Mojica          | ✓   |     |         |        |

# 2020 (2020-2021) ADOPTION CERTIFICATION

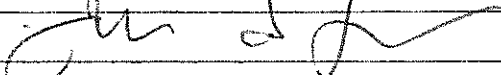
## Union County Improvement

### AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2020 TO: December 31, 2020

Note: This is filled on for Adoption of the Budget Don't fill in for Introduction of the Budget

It is hereby certified that the Authority Budget and Capital Budget/Program annexed hereto is a true copy of the Budget adopted by the governing body of the Union County Improvement Authority, pursuant to N.J.A.C. 5:31-2.3, on the 8 day of January, 2020.

|                      |  |             |              |
|----------------------|--|-------------|--------------|
| Officer's Signature: |  |             |              |
| Name:                | John Salerno   |             |              |
| Title:               | Secretary  |             |              |
| Address:             | 1499 Route 1 and 9<br>Rahway, NJ 07065   |             |              |
| Phone Number:        | 732-382-9400   | Fax Number: | 732-382-5862 |
| E-mail address       | info@ucia-nj.org   |             |              |



**RESOLUTION OF THE UNION COUNTY IMPROVEMENT AUTHORITY  
AUTHORIZING THE ADOPTION OF THE ANNUAL BUDGET FOR THE  
FISCAL YEAR JANUARY 1, 2020 TO DECEMBER 31, 2020**

**WHEREAS**, the Annual Budget for the Authority for the fiscal year beginning January 1, 2020 ending December 31, 2020 has been presented before the governing body of the Union County Improvement Authority at its open public meeting of January 8, 2020; and

**WHEREAS**, the Annual Budget as presented for adoption reflects Total Revenues of \$24,880,165.00. Total Appropriations, including any Accumulated Deficit, if any of \$24,880,165.00; and

**WHEREAS**, the capital budget as introduced reflects total capital appropriations as \$0 and total unrestricted net assets planned to be utilized as funding thereof, of \$0; and

**WHEREAS**, the schedule of fees and other charged in effect will produce sufficient revenues together with all other anticipated revenues to satisfy all obligations to meet with operating expenses, debt service requirements, and to provide for such reserves, all as may be required by law, regulation or terms of contracts and agreements; and

**WHEREAS**, the Annual Budget as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved, by the Director of the Division of Local Government Services.

**NOW, THEREFORE, BE IT RESOLVED**, by the governing body of the Union County Improvement Authority at an open public meeting held January 8, 2020, that the Annual Budget, including appended Supplemental Schedules of the Union County Improvement Authority for the fiscal year beginning January 1, 2020 and ending December 31, 2020 is hereby adopted and shall constitute an appropriation for the purpose stated and authorization of Total Revenues of \$24,880,165.00 and Total Appropriations of \$24,880,165.00 and Total Unreserved Earnings of \$0.00; and

**BE IT FURTHER RESOLVED** that the Annual Budget as presented for the Adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services.



# UNION COUNTY IMPROVEMENT AUTHORITY

1499 US Highway One, North, 3<sup>rd</sup> Floor  
 Rahway, New Jersey, 07065  
 www.ucimprovementauthority.org  
 (732) 382-9400 (732) 382-5862 fax

Resolution No. 69-2019

Date: January 8, 2020

## RESOLUTION OF THE UNION COUNTY IMPROVEMENT AUTHORITY AUTHORIZING THE ADOPTION OF THE ANNUAL BUDGET FOR THE FISCAL YEAR JANUARY 1, 2020 TO DECEMBER 31, 2020

APPROVED AS TO FORM:  
 Lisa M. da Silva, RMC  
 Clerk of the Authority

APPROVED AS TO SUFFICIENCY OF FUNDS  
 YES  NO  NONE REQUIRED  
 UNION COUNTY IMPROVEMENT AUTHORITY

*Lisa M. da Silva*

*Paul W. B...*

|                           | PRESENT | ABSENT | AYE | NAY | ABSTAIN | MOTION | SECOND |
|---------------------------|---------|--------|-----|-----|---------|--------|--------|
| <i>Barnett</i>            | ✓       |        | ✓   |     |         |        |        |
| <i>D'Elia, Treasurer</i>  |         | ✓      |     |     |         |        |        |
| <i>Hockaday</i>           |         | ✓      |     |     |         |        |        |
| <i>Lattimore</i>          | ✓       |        | ✓   |     |         |        |        |
| <i>Marshall</i>           | ✓       |        | ✓   |     |         |        |        |
| <i>Mojica</i>             | ✓       |        | ✓   |     |         |        |        |
| <i>Salerno, Secretary</i> | ✓       |        | ✓   |     |         | ✓      |        |
| <i>Huff, Vice Chair</i>   | ✓       |        | ✓   |     |         |        |        |
| <i>Vacancy</i>            |         |        |     |     |         |        |        |

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 LOCAL GOVT SERVICES

# 2020 (2020-2021) ADOPTED BUDGET RESOLUTION

This resolution is for Adoption of the Budget Only Don't use for introduction of the Budget

Note Fill in the name of Each Commissioner and indicate their recorded Vote

## Union County Improvement

### AUTHORITY

**FISCAL YEAR: FROM: January 1, 2020 TO: December 31, 2020**

WHEREAS, the Annual Budget and Capital Budget/Program for the Union County Improvement Authority for the fiscal year beginning January 1, 2020 and ending, December 31, 2020 has been presented for adoption before the governing body of the Union County Improvement Authority at its open public meeting of \_\_\_\_\_; and


WHEREAS, the Annual Budget and Capital Budget as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services; and

WHEREAS, the Annual Budget as presented for adoption reflects Total Revenues of \$24,880,165, Total Appropriations, including any Accumulated Deficit, if any, of \$24,880,165 and Total Unrestricted Net Position utilized of \$-0-; and

WHEREAS, the Capital Budget as presented for adoption reflects Total Capital Appropriations of \$-0- and Total Unrestricted Net Position planned to be utilized of \$-0-; and

NOW, THEREFORE BE IT RESOLVED, by the governing body of Union County Improvement Authority, at an open public meeting held on January 8, 2020 that the Annual Budget and Capital Budget/Program of the Union County Improvement Authority for the fiscal year beginning, January 1, 2020 and ending, December 31, 2020 is hereby adopted and shall constitute appropriations for the purposes stated; and

BE IT FURTHER RESOLVED, that the Annual Budget and Capital Budget/Program as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services.

  
 \_\_\_\_\_  
 (Secretary's Signature)

1/8/2020  
 \_\_\_\_\_  
 (Date)

|                |               |     |         |        |
|----------------|---------------|-----|---------|--------|
| Governing Body | Recorded Vote |     |         |        |
| Member:        | Aye           | Nay | Abstain | Absent |

Note Fill in the name of Each Commissioner and indicate their recorded Vote

| Governing Body Member: | Aye | Nay | Abstain | Absent |
|------------------------|-----|-----|---------|--------|
| Ronald Bornstad        | ✓   |     |         |        |
| Scott M. Huff          | ✓   |     |         |        |
| Sebastian D' Elia      |     |     |         | ✓      |
| John Salerno           | ✓   |     |         |        |
| David Barnett          | ✓   |     |         |        |
| Steven Hockaday        |     |     |         | ✓      |
| George H. Lattimore    | ✓   |     |         |        |
| Debra Marshall         | ✓   |     |         |        |
| Andrea Mojica          | ✓   |     |         |        |

# **2020 (2020-2021) AUTHORITY BUDGET**

## **Narrative and Information Section**

# 2020 (2020-2021) AUTHORITY BUDGET MESSAGE & ANALYSIS

## Union County Improvement

### AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2020 TO: December 31, 2020

*Answer all questions below. Attach additional pages and schedules as needed.*

1. Complete a brief statement on the 2020/2020-2021 proposed Annual Budget and make comparison to the 2019/2019-2020 adopted budget for each **Revenues and Appropriations**. Explain any variances over +/-10% (As shown on budget pages F-2 and F-4 explain the reason for changes for each **revenue and appropriation** changing more than 10%) for each individual revenue and appropriation line item. Explanations of variances should include a description of the reason for the increase/decrease in the budgeted line item, not just an indication of the amount and percent of the change. Attach any supporting documentation that will help to explain the reason for the increase/decrease in the budgeted line item.

The overall budget for the year 2020 has decreased from the year 2019. Salary and Wages increased due to scheduled salary increases. Fringe is anticipated to decrease the anticipated cost savings. Interest on Debt Service is expected to decrease due to scheduled retirements

2. Describe the state of the local/regional economy and how it may impact the proposed Annual Budget, including the planned Capital Budget/Program. (Example Consider New Development projects such as Housing /Commercial projects impact on the Authorities expenses or revenues)

The local economy has no impact on this proposed budget.

3. Describe the reasons for utilizing Unrestricted Net Position in the proposed Annual Budget and or Capital Budget, i.e. rate stabilization, debt service reduction, to balance the budget, etc. If the Authority's budget anticipates a use of Unrestricted Net Position, this question must be answered.

No Net Position will be utilized in the current year's budget.

4. Identify any sources of funds transferred to the County/Municipality as a budget subsidy or a shared service payments, pilot payments, or other types of contracts or agreements (Example to provide police services to the Authority etc. and explain the reason for the transfer (i.e.: to balance the County/Municipality budget, etc.).

Not Applicable.

5. The proposed budget must not reflect an anticipated deficit from 2020/2020-2021 operations. If there exists an accumulated deficit from prior years' budgets (and funding is included in the proposed budget as a result of a prior deficit) explain the funding plan to eliminate said deficit (N.J.S.A. 40A:5A-12). If the Authority has a net deficit reported in its most recent audit, it must provide a deficit reduction plan in response to this question.

**(Prepare a response to deficits in most recent audit report pertaining to Deficits to Unrestricted Net Position caused by recording Pension and Post-Employment Benefits liabilities as required by GASB 68 and GASB 75) and similar types of deficits in the audit report. How would these deficits be funded?**

Not applicable.

6. Attach a schedule of the Authority's existing rate structure (connection fees, parking fees, service charges, etc.) **if it has been changed since the prior year budget submission** and a schedule of the proposed rate structure for the upcoming fiscal year. Explain any proposed changes in the rate structure and attach the resolution approving the change in the rate structure, if applicable. (If no changes to fees or rates indicate (Answer as "Rates Are Staying the Same")

Generally, the Authority collects an administration fee of .125% of the outstanding bonds per issue. Additionally, the Authority receives an issuance fee of \$50,000 for each new issue financed.

## AUTHORITY CONTACT INFORMATION 2020 (2020-2021)

Please complete the following information regarding this Authority. All information requested below must be completed.

|                           |                                    |             |              |
|---------------------------|------------------------------------|-------------|--------------|
| <b>Name of Authority:</b> | Union County Improvement Authority |             |              |
| <b>Federal ID Number:</b> | 22-2815346                         |             |              |
| <b>Address:</b>           | 1499 Route 1 and 9                 |             |              |
| <b>City, State, Zip:</b>  | Rahway                             | NJ          | 07065        |
| <b>Phone: (ext.)</b>      | 732-382-9400                       | <b>Fax:</b> | 732-382-5862 |

|                            |                       |             |              |
|----------------------------|-----------------------|-------------|--------------|
| <b>Preparer's Name:</b>    | Daniel Sullivan       |             |              |
| <b>Preparer's Address:</b> | 1499 Route 1 and 9    |             |              |
| <b>City, State, Zip:</b>   | Rahway                | NJ          | 07065        |
| <b>Phone: (ext.)</b>       | 732-382-9400          | <b>Fax:</b> | 732-382-5862 |
| <b>E-mail:</b>             | dsullivan@ucia-NJ.org |             |              |

|  |                       |             |              |
|--|-----------------------|-------------|--------------|
| <b>Chief Executive Officer:(1)</b>                             | Daniel Sullivan       |             |              |
| (1) Or person who performs these functions under another Title |                       |             |              |
| <b>Phone: (ext.)</b>   | 732-382-9400          | <b>Fax:</b> | 732-382-5862 |
| <b>E-mail:</b>   | dsullivan@ucia-NJ.org |             |              |

|  |                       |             |              |
|--|-----------------------|-------------|--------------|
| <b>Chief Financial Officer(1)</b>                              | Daniel Sullivan       |             |              |
| (1) Or person who performs these functions under another Title |                       |             |              |
| <b>Phone: (ext.)</b>   | 732-382-9400          | <b>Fax:</b> | 732-382-5862 |
| <b>E-mail:</b>   | dsullivan@ucia-NJ.org |             |              |

|                          |                             |             |              |
|--------------------------|-----------------------------|-------------|--------------|
| <b>Name of Auditor:</b>  | Robert Butvilla CPA         |             |              |
| <b>Name of Firm:</b>     | Suplee, Clooney and Company |             |              |
| <b>Address:</b>          | 308 East Broad Street       |             |              |
| <b>City, State, Zip:</b> | Westfield                   | NJ          | 07090        |
| <b>Phone: (ext.)</b>     | 908-789-9300                | <b>Fax:</b> | 908-789-8535 |
| <b>E-mail:</b>           | rbutvilla@scnco.com         |             |              |

# AUTHORITY INFORMATIONAL QUESTIONNAIRE

## Union County Improvement Authority

FISCAL YEAR: FROM: January 1, 2020 TO: December 31, 2020

Answer all questions below completely and attach additional information as required.

- 1) Provide the number of individuals employed in (Use Most Recent W-3 Available 2018 or 2019) as reported on the Authority's Form W-3, Transmittal of Wage and Tax Statements: 6
- 2) Provide the amount of total salaries and wages as reported on the Authority's Form W-3, (Use Most Recent W-3 Available 2018 or 2019) Transmittal of Wage and Tax Statements: \$431,840.77
- 3) Provide the number of regular voting members of the governing body: 9 (Even if not all commissioners have been appointed (Total Commissioners are either 5 or 7 (Regional Authorities may have more than 7 members) s per statute for your Authority)
- 4) Provide the number of alternate voting members of the governing body: 0 (Maximum is 2)
- 5) Did any person listed on Page N-4 have a family or business relationship with any other person listed on Page N-4 during the current fiscal year? No If "yes," attach a description of the relationship including the names of the individuals involved and their positions at the Authority.
- 6) Did all individuals that were required to file a Financial Disclosure Statement for the current fiscal year (Most Recent Filing that March 31, 2019 or 2020 deadline has passed 2019 or 2020) because of their relationship with the Authority file the form as required? (Checked to see if individuals actually filed at <http://www.state.nj.us/dca/divisions/dlgs/resources/fds.html> before answering) Yes If "no," provide a list of those individuals who failed to file a Financial Disclosure Statement and an explanation as to the reason for their failure to file.
- 7) Does the Authority have any amounts receivable from current or former commissioners, officers, key employees or highest compensated employees? No If "yes," attach a list of those individuals, their position, the amount receivable, and a description of the amount due to the Authority.
- 8) Was the Authority a party to a business transaction with one of the following parties:
  - a. A current or former commissioner, officer, key employee, or highest compensated employee? No
  - b. A family member of a current or former commissioner, officer, key employee, or highest compensated employee? No
  - c. An entity of which a current or former commissioner, officer, key employee, or highest compensated employee (or family member thereof) was an officer or direct or indirect owner? NoIf the answer to any of the above is "yes," attach a description of the transaction including the name of the commissioner, officer, key employee, or highest compensated employee (or family member thereof) of the Authority; the name of the entity and relationship to the individual or family member; the amount paid; and whether the transaction was subject to a competitive bid process.
- 9) Did the Authority during the most recent fiscal year pay premiums, directly or indirectly, on a personal benefit contract? A personal benefit contract is generally any life insurance, annuity, or endowment contract that benefits, directly or indirectly, the transferor, a member of the transferor's family, or any other person designated by the transferor. No If "yes," attach a description of the arrangement, the premiums paid, and indicate the beneficiary of the contract.
- 10) Explain the Authority's process for determining compensation for all persons listed on Page N-4. Include whether the Authority's process includes any of the following: 1) review and approval by the commissioners or a committee thereof; 2) study or survey of compensation data for comparable positions in similarly sized entities; 3) annual or periodic performance evaluation; 4) independent compensation consultant; and/or 5) written employment contract. *Attach a narrative of your Authorities procedures for all individuals listed on Page N-4 (2 of 2).*



The Executive Director's salary is determined by contract through a resolution that is reviewed and approved by the Board at their regular public meeting. Employee's salary increase proposals are presented through a resolution that is reviewed and approved by the Board at their regular public meeting.

- 11) Did the Authority pay for meals or catering during the current fiscal year? Yes If "yes," *attach a detailed list of all meals and/or catering invoices for the current fiscal year and provide an explanation for each expenditure listed.*

12/19/18 - Staff Meeting, Bella Gina's, \$252.47

- 12) Did the Authority pay for travel expenses for any employee or individual listed on Page N-4? Yes If "yes," ***attach a detailed list of all travel expenses** for the current fiscal year and provide an explanation for each expenditure listed.*

01/17/18 - Steve Hockaday, NJSLOM 2017, \$698.86

02/05/18 - Linda Stender, NJSLOM 2017, \$515.33

02/08/18 - Chamber of Commerce Walk To Washington, Dan Sullivan, Linda Stender, \$1,199.98

03/15/18 - Daniel P. Sullivan, Walk To Washington, \$281.26

03/15/18 - Linda Stender, Walk To Washington, \$294.95

09/13/18 - NJSLOM Conference Fees for UCIA, \$605.00

11/16/18 - Daniel P. Sullivan, NJSLOM 2018, \$235.35

12/05/18 - Sebastian D'Elia, NJSLOM 2018, \$381.88

12/05/18 - Ronald Bornstad, NJSLOM 2018, \$578.83

12/05/18 - Mark Brink, NJSLOM 2018, \$597.95

12/05/18 - Linda Stender, NJSLOM 2018, \$483.82

12/05/18 - Stacey Gunderman, NJSLOM 2018, \$360.17 (FORMER COMMISSIONERS)

- 13) Did the Authority provide any of the following to or for a person listed on Page N-4 or any other employee of the Authority?

- a. First class or charter travel No
- b. Travel for companions No
- c. Tax indemnification and gross-up payments No
- d. Discretionary spending account No
- e. Housing allowance or residence for personal use No
- f. Payments for business use of personal residence No
- g. Vehicle/auto allowance or vehicle for personal use No
- h. Health or social club dues or initiation fees No
- i. Personal services (i.e.: maid, chauffeur, chef) No

*If the answer to any of the above is "yes," attach a description of the transaction including the name and position of the individual and the amount expended.*

- 14) Did the Authority follow a written policy regarding payment or reimbursement for expenses incurred by employees and/or commissioners during the course of Authority business and does that policy require substantiation of expenses through receipts or invoices prior to reimbursement? \_\_\_\_\_ If "no," attach an explanation of the Authority's process for reimbursing employees and commissioners for expenses. (If your authority does not allow for reimbursements indicate that in answer)

Page 11 of the UCIA Employee Handbook - TRAVEL EXPENSES

Official travel should be arranged through UCIA, so that when possible UCIA can make and pay for employees' travel arrangements directly in order to control costs and take advantage of government rates when they are available. When employees must pay expenses incurred in connection with official travel, including necessary meals, UCIA will reimburse employees for those expenses provided 1) the travel plan and expenses were previously approved, in writing, by the employee's supervisor and the Executive Director or his/her designee, and 2) the employee submits receipts for all such expenses. Meals, when necessary in connection with the official travel, may be reimbursed at the discretion of UCIA. Generally, incidental or optional expenses (such as room service, entertainment, and alcohol) will not be reimbursed. Employees who are required to use their personal automobiles in the performance of their official duties shall be reimbursed at the standard mileage rate set by the U.S. Internal Revenue Service for miles actually traveled. Such employees shall also be reimbursed for necessary parking and toll expenses incurred, provided receipts are submitted.

- 15) Did the Authority make any payments to current or former commissioners or employees for severance or termination? No If "yes," attach explanation including amount paid.
- 16) Did the Authority make any payments to current or former commissioners or employees that were contingent upon the performance of the Authority or that were considered discretionary bonuses? No If "yes," attach explanation including amount paid.
- 17) Did the Authority comply with its Continuing Disclosure Agreements for all debt issuances outstanding by submitting its audited annual financial statements, annual operating data, and notice of material events to the Municipal Securities Rulemaking Board's Electronic Municipal Marketplace Access (EMMA) as required? N/A If "no," attach a description of the Authority's plan to ensure compliance with its Continuing Disclosure Agreements in the future. (If no bonded Debt answer is Not Applicable). (New Jersey Infrastructure Trust Loans are not bonded debt of an Authority)

Since the Authority is a conduit issuer, the Authority does not have to provide financial statements and operating data for its debt issuances; however, the Authority is responsible for material events.

- 18) Did the Authority receive any notices from the Department of Environmental Protection or any other entity regarding maintenance or repairs required to the Authority's systems to bring them into compliance with current regulations and standards that it has not yet taken action to remediate? No If "yes," attach explanation as to why the Authority has not yet undertaken the required maintenance or repairs and describe the Authority's plan to address the conditions identified.
- 19) Did the Authority receive any notices of fines or assessments from the Department of Environmental Protection or any other entity due to noncompliance with current regulations (i.e.: sewer overflow, etc.)? No If "yes," attach a description of the event or condition that resulted in the fine or assessment and indicate the amount of the fine or assessment.

*(This page is directions for filling in page (N-4 (2-of 2) ) (No answers should be entered on this page)*

**AUTHORITY SCHEDULE OF COMMISSIONERS, OFFICERS, KEY EMPLOYEES,  
HIGHEST COMPENSATED EMPLOYEES AND INDEPENDENT CONTRACTORS**

**Union County Improvement Authority**

**FISCAL YEAR: FROM: January 1, 2020 TO: December 31, 2020**

*Complete the attached table for all persons required to be listed per #1-4 below.*

- 1) List all of the Authority's current commissioners and officers and amount of compensation from the Authority and any other public entities as defined below. Enter zero if no compensation was paid.
- 2) List all of the Authority's key employees and highest compensated employees other than a commissioner or officer as defined below and amount of compensation from the Authority and any other public entities.
- 3) List all of the Authority's former officers, key employees and highest compensated employees who received more than \$100,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.
- 4) List all of the Authority's former commissioners who received more than \$10,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.

**Commissioner:** A member of the governing body of the authority with voting rights. Include alternates for purposes of this schedule.

**Officer:** A person elected or appointed to manage the authority's daily operations at any time during the year, such as the chairperson, vice-chairperson, secretary, or treasurer. For the purposes of this schedule, treat the authority's top management official and top financial official as officers. A member of the governing body may be both a commissioner and an officer for the purposes of this schedule.

**Key employee:** An employee or independent contractor of the authority (other than a commissioner or officer) who meets both of the following criteria:

- a) The individual received reportable compensation from the authority and other public entities in excess of \$150,000 for the most recent fiscal year completed; and
- b) The individual has responsibilities or influence over the authority as a whole or has power to control or determine 10% or more of the authority's capital expenditures or operating budget.

**Highest compensated employee:** One of the five highest compensated employees or independent contractors of the authority other than current commissioners, officers, or key employees whose aggregate reportable compensation from the authority and other public entities is greater than \$100,000 for the most recent fiscal year completed.

**Compensation:** All forms of cash and non-cash payments or benefits provided in exchange for services, including salaries and wages, bonuses, severance payments, deferred payments, retirement benefits, fringe benefits, and other financial arrangements or transactions such as personal vehicles, meals, housing, personal and family education benefits, below-market loans, payment of personal or family travel, entertainment, and personal use of the Authority's property. Compensation includes payments and other benefits provided to both employees and independent contractors in exchange for services.

**Reportable compensation:** (Use the Most Recent W-2 available 2018 or 2019. The aggregate compensation that is reported (or is required to be reported) on Form W-2, box 1 or 5, whichever amount is greater, and/or Form 1099-MISC, box 7, for the most recent calendar year ended 60 days before the start of the proposed budget year. For example, for fiscal years ending December 31, 2020, the most recent W-2 and 1099 should be used 2019 or 2018 (60 days prior to start of budget year is November 1, 2019, with 2018 being the most recent calendar year ended), and for fiscal years ending June 30, 2020, the calendar year 2019 W-2 and 1099 should be used (60 days prior to start of budget year is May 1, 2019, with 2019 being the most recent calendar year ended).

**Other Public Entity:** Any municipality, county, local authority, fire district, or other government unit, regardless of whether it is related in any way to the Authority either by function or by physical location.

Authority Schedule of Commissioners, Officers, Key Employees, Highest Compensated Employees and Independent Contractors (Continued)

Union County Improvement Authority  
 For the Period January 1, 2020 to December 31, 2020  
 Position (Can Check more than 1 Column for each person) Reportable Compensation from Authority (W-2/1099)

| A                   | B                            | C  | D            | E       | F            | G                            | H          | I                    | J     | K   | L  | M                                 | N   | O  | P  | Q  | R  | S                                      | T |
|---------------------|------------------------------|--|--------------|---------|--------------|------------------------------|------------|----------------------|-------|---|--|-----------------------------------|---|--|--|--|--|--|---|
| Name                | Title                        | Average Hours per Week Dedicated to Position | Commissioner | Officer | Key Employee | Highest Compensated Employee | Former     | Base Salary/ Stipend | Bonus | Other (auto allowance, expense account, payment in lieu of health benefits, etc.) | Estimated amount of other compensation from the Authority (health benefits, pension, etc.) | Total Compensation from Authority | Names of Other Public Entities where individual is an Employee or Member of the Governing Body (1) See note below | Positions held at Other Public Entities Listed in Column O | Average Hours per Week Dedicated to Other Public Entities Listed in Column O | Reportable Compensation from Other Public Entities (W-2/ 1099) | Estimated amount of other compensation from Other Public Entities (health benefits, pension, payment in lieu of health benefits, etc.) | Total Compensation All Public Entities |   |
| 1 Daniel Sullivan   | Executive Director           | 40   | X            |         |              |                              |            | \$ 103,501           | \$    | \$  | \$ 28,071  | \$ 131,572                        | UCUA  | Executive Director   | 40   | \$ 100,732   | \$   | \$ 233,304                             |   |
| 2 Linda Stender     | Deputy Executive Director    | 35   |              |         |              |                              | 99,097     | 0                    | 0     | 0   | 28,071   | 127,168                           | None  |  |  |  |  | 127,168                                |   |
| 3 Mark Brink        | Project/Financial Specialist | 35   |              |         |              |                              | 99,571     | 0                    | 0     | 0   | 28,071   | 121,642                           | None  |  |  |  |  | 121,642                                |   |
| 4 Monica Perkins    | Project Specialist           | 35   |              |         |              |                              | 79,278     | 0                    | 0     | 0   | 11,962   | 91,240                            | None  |  |  |  |  | 91,240                                 |   |
| 5 Melanie Slowik    | Administrative Assistant     | 35   |              |         |              |                              | 43,180     | 0                    | 0     | 0   | 29,845   | 73,025                            | None  |  |  |  |  | 73,025                                 |   |
| 6 Lisa da Silva     | Clerk of Board               | 10   |              |         |              |                              | 13,214     | 0                    | 0     | 0   | 0  | 13,214                            | UCUA  | Deputy Clerk   | 35   | 82,083   | 29,784   | 125,081                                |   |
| 7 Ronald Bornstad   | Chairman                     | 2  | X            |         |              |                              | 0          | 0                    | 0     | 0   | 0  | 0                                 | None  |  |  |  |  | 0                                      |   |
| 8 Scott M. Huff     | Vice Chairman                | 2  | X            |         |              |                              | 0          | 0                    | 0     | 0   | 0  | 0                                 | Linden Board of Ed  |  |  | 28,071   | 144,071  |  |   |
| 9 Sebastian O'Elia  | Treasurer                    | 2  | X            |         |              |                              | 0          | 0                    | 0     | 0   | 0  | 0                                 | NJ Transit  |  |  | 29,000   | 157,306  |  |   |
| 10 John Salerno     | Secretary                    | 2  | X            |         |              |                              | 0          | 0                    | 0     | 0   | 0  | 0                                 | County of Union   |  |  | 105,518  | 135,302  |  |   |
| 11 David Barnett    | Commissioner                 | 2  | X            |         |              |                              | 0          | 0                    | 0     | 0   | 0  | 0                                 | None  |  |  |  | 0  |  |   |
| 12 Steve Hockaday   | Commissioner                 | 2  | X            |         |              |                              | 0          | 0                    | 0     | 0   | 0  | 0                                 | County of Union   |  |  | 87,513   | 116,513  |  |   |
| 13 George Lattimore | Commissioner                 | 2  | X            |         |              |                              | 0          | 0                    | 0     | 0   | 0  | 0                                 | None  |  |  |  | 0  |  |   |
| 14 Debra Marshall   | Commissioner                 | 2  | X            |         |              |                              | 0          | 0                    | 0     | 0   | 0  | 0                                 | None  |  |  |  | 0  |  |   |
| 15 Andreea Mojica   | Commissioner                 | 2  | X            |         |              |                              | 0          | 0                    | 0     | 0   | 0  | 0                                 | None  |  |  |  | 0  |  |   |
| <b>Total:</b>       |                              |  |              |         |              |                              | \$ 431,841 | \$                   | \$    | \$  | \$ 126,020   | \$ 557,861                        |   |  |  | \$ 620,152   | \$ 145,639   | \$ 1,323,652                           |   |

(1) Insert "None" in this column for each individual that does not hold a position with another Public Entity

# Schedule of Health Benefits - Detailed Cost Analysis

Union County Improvement Authority  
 For the Period January 1, 2020 to December 31, 2020

If Not Applicable X this box Below

|   | # of Covered Members |                          | Annual Cost              |                           | Total Cost Estimate Proposed Budget | # of Covered Members      |                           | Annual Cost               |                        | Total Prior year Year Cost | % Increase (Decrease) |                       |
|---|----------------------|--------------------------|--------------------------|---------------------------|-------------------------------------|---------------------------|---------------------------|---------------------------|------------------------|----------------------------|-----------------------|-----------------------|
|   | Proposed Budget      | Employee Proposed Budget | Employee Proposed Budget | Medical & Rx Current Year |                                     | Medical & Rx Current Year | per Employee Current Year | per Employee Current Year | \$ Increase (Decrease) |                            |                       | % Increase (Decrease) |
| <b>Active Employees - Health Benefits - Annual Cost</b>   |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            |                       |                       |
| Single Coverage   | 1                    | \$ 11,962                | \$ 11,962                | 1                         | \$ 11,962                           | \$ 11,962                 | 1                         | \$ 11,962                 | \$ 11,962              | \$ -                       | 0.0%                  |                       |
| Parent & Child  | 0                    | -                        | -                        | 0                         | -                                   | -                         | 0                         | -                         | -                      | -                          | #DIV/0!               |                       |
| Employee & Spouse (or Partner)                            | 3                    | 28,071                   | 84,213                   | 3                         | 84,213                              | 84,213                    | 3                         | 28,071                    | 84,213                 | -                          | 0.0%                  |                       |
| Family  | 1                    | 29,844                   | 29,844                   | 1                         | 29,844                              | 29,844                    | 1                         | 29,844                    | 29,844                 | -                          | 0.0%                  |                       |
| Employee Cost Sharing Contribution (enter as negative - ) |                      |                          | (31,717)                 |                           | (31,717)                            |                           |                           |                           | (31,717)               |                            | 0.0%                  |                       |
| <b>Subtotal</b>   | <b>5</b>             |                          | <b>94,302</b>            | <b>5</b>                  | <b>94,302</b>                       |                           | <b>5</b>                  |                           | <b>94,302</b>          |                            | <b>0.0%</b>           |                       |
| <b>Commissioners - Health Benefits - Annual Cost</b>      |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            |                       |                       |
| Single Coverage   |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            | #DIV/0!               |                       |
| Parent & Child  |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            | #DIV/0!               |                       |
| Employee & Spouse (or Partner)                            |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            | #DIV/0!               |                       |
| Family  |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            | #DIV/0!               |                       |
| Employee Cost Sharing Contribution (enter as negative - ) |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            | #DIV/0!               |                       |
| <b>Subtotal</b>   | <b>0</b>             |                          |                          | <b>0</b>                  |                                     |                           | <b>0</b>                  |                           |                        |                            | <b>#DIV/0!</b>        |                       |
| <b>Retirees - Health Benefits - Annual Cost</b>           |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            |                       |                       |
| Single Coverage   |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            | #DIV/0!               |                       |
| Parent & Child  |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            | #DIV/0!               |                       |
| Employee & Spouse (or Partner)                            |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            | #DIV/0!               |                       |
| Family  |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            | #DIV/0!               |                       |
| Employee Cost Sharing Contribution (enter as negative - ) |                      |                          |                          |                           |                                     |                           |                           |                           |                        |                            | #DIV/0!               |                       |
| <b>Subtotal</b>   | <b>0</b>             |                          |                          | <b>0</b>                  |                                     |                           | <b>0</b>                  |                           |                        |                            | <b>#DIV/0!</b>        |                       |
| <b>GRAND TOTAL</b>  | <b>5</b>             |                          | <b>\$ 94,302</b>         | <b>5</b>                  | <b>\$ 94,302</b>                    |                           | <b>5</b>                  |                           | <b>\$ 94,302</b>       |                            | <b>0.0%</b>           |                       |

Is medical coverage provided by the SHBP (Yes or No)? (Place Answer in Box)  No  Yes or No  
 Is prescription drug coverage provided by the SHBP (Yes or No)? (Place Answer in Box)  No  Yes or No

**Note: Remember to Enter an amount in rows for Employee Cost Sharing**

# Schedule of Accumulated Liability for Compensated Absences

Union County Improvement Authority  
For the Period January 1, 2020 to December 31, 2020

Complete the below table for the Authority's accrued liability for compensated absences.  
 X Box if Authority has no Compensated Absences

| Individuals Eligible for Benefit   | Gross Days of Accumulated Compensated Absences at End of Last Issued Audit Report | Dollar Value of Accrued Compensated Absence Liability | Legal Basis for Benefit<br>(check applicable items) |            |                                 |
|--|---|---|---|------------|---------------------------------|
|  |   |   | Approved Labor Agreement                            | Resolution | Individual Employment Agreement |
| Daniel Sullivan  | 12.8  | \$ 13,099   | No  | X          | Yes                             |
| Linda Stender  | 1.8   | 3,338   | No  | X          | No                              |
| Mark Brink   | 30.3  | 53,064  | No  | X          | No                              |
| Monica Perkins   | 8.4   | 12,464  | No  | X          | No                              |
| Melanie Slowik   | 8.1   | 6,546   | No  | X          | No                              |
|  |   |   |   |            |                                 |
|  |   |   |   |            |                                 |
|  |   |   |   |            |                                 |
|  |   |   |   |            |                                 |
|  |   |   |   |            |                                 |
|  |   |   |   |            |                                 |
|  |   |   |   |            |                                 |
|  |   |   |   |            |                                 |
|  |   |   |   |            |                                 |
| <b>Total liability for accumulated compensated absences at beginning of current year</b> |   | <b>\$ 88,511</b>                                      |   |            |                                 |

The total Amount Should agree to most recently issued audit report for the Authority

## Schedule of Shared Service Agreements

Union County Improvement Authority  
to December 31, 2020

For the Period January 1, 2020

**if No Shared Services X this Box**

**Enter the shared service agreements that the Authority currently engages in and identify the amount that is received/paid for those services.**

| Name of Entity Providing Service   | Name of Entity Receiving Service   | Type of Shared Service Provided  | Comments (Enter more specifics if needed) | Agreement Effective Date | Agreement End Date   | Amount to be Received by/ Paid from Authority  |
|------------------------------------|------------------------------------|--|---|--------------------------|--|--|
| Union County Improvement Authority | County of Union                    | Additional County Properties to the Elizabeth Midtown Redevelopment Zone                   | RESO 45-2018                              | 9/13/2018                | 12 months or until the Project is accepted   | not to exceed \$45,000   |
| County of Union                    | Union County Improvement Authority | Website maintenance and support  | RESO 22-2018                              | 3/14/2018                | 4 years with option to extend agreement 3 additional years                           | monthly fee of \$250/up to 5 hours/month; \$50/an hour after   |
| Union County Improvement Authority | County of Union                    | procurement of O&M and Concessionaire services for sports facility located in Union County | RESO 51-2019                              | 9/11/2019                | a period not to exceed 12 months   | \$100,000 provided by the County to support professional service expenses incurred   |
| Union County Improvement Authority | County of Union                    | Strategic Facilities Planning  | RESO 43-2017                              | 6/7/2017                 | 18 months or until the Project is accepted by the UCIA & County, whichever is longer | not to exceed \$350,000  |
| Union County Improvement Authority | County of Union                    | improvements to Oak Ridge  | RESO 52-2017                              | 7/17/2017                | extended until December 31, 2018   | \$150,000 additional fee for continuing services (\$1,009,065 UCIA received remaining from initial agreement/project that will be applied to project |
|                                    |                                    |  |   |                          |  |  |
|                                    |                                    |  |   |                          |  |  |
|                                    |                                    |  |   |                          |  |  |
|                                    |                                    |  |   |                          |  |  |
|                                    |                                    |  |   |                          |  |  |
|                                    |                                    |  |   |                          |  |  |
|                                    |                                    |  |   |                          |  |  |
|                                    |                                    |  |   |                          |  |  |

**2020 (2020-2021) AUTHORITY BUDGET**

**Financial Schedules Section**



# SUMMARY

Union County Improvement Authority  
 For the Period January 1, 2020 to December 31, 2020

|  | <b>FY 2020 Proposed Budget</b> |      |      |      |               | <b>Total All Operations</b> | <b>FY 2019 Adopted Budget Total All Operations</b> | <b>\$ Increase (Decrease) Proposed vs. Adopted</b> | <b>% Increase (Decrease) Proposed vs. Adopted</b> |
|--|--------------------------------|------|------|------|---------------|-----------------------------|--|--|---|
|  | Financing                      | N/A  | N/A  | N/A  | N/A           |                             |  |  |   |
|  | Total All Operations           | N/A  | N/A  | N/A  | N/A           |                             |  |  |   |
| <b>REVENUES</b>  |                                |      |      |      |               |                             |  |  |   |
| Total Operating Revenues   | \$ 24,870,165                  | \$ - | \$ - | \$ - | \$ 24,870,165 | \$ 26,683,120               | \$ (1,812,955)                                     | -6.8%  |   |
| Total Non-Operating Revenues                                     | 10,000                         | -    | -    | -    | 10,000        | 7,500                       | 2,500  | 33.3%  |   |
| Total Anticipated Revenues                                       | 24,880,165                     | -    | -    | -    | 24,880,165    | 26,690,620                  | (1,810,455)  | -6.8%  |   |
| <b>APPROPRIATIONS</b>  |                                |      |      |      |               |                             |  |  |   |
| Total Administration   | 964,585                        | -    | -    | -    | 964,585       | 922,360                     | 42,225   | 4.6%   |   |
| Total Cost of Providing Services                                 | 4,780,133                      | -    | -    | -    | 4,780,133     | 4,877,345                   | (97,212)   | -2.0%  |   |
| Total Principal Payments on Debt Service in Lieu of Depreciation | 10,812,173                     | -    | -    | -    | 10,812,173    | 13,012,965                  | (2,200,792)  | -16.9%   |   |
| Total Operating Appropriations                                   | 16,556,891                     | -    | -    | -    | 16,556,891    | 18,812,670                  | (2,255,779)  | -12.0%   |   |
| Total Interest Payments on Debt                                  | 8,323,274                      | -    | -    | -    | 8,323,274     | 7,877,950                   | 445,324  | 5.7%   |   |
| Total Other Non-Operating Appropriations                         | 8,323,274                      | -    | -    | -    | 8,323,274     | 7,877,950                   | 445,324  | 5.7%   |   |
| Accumulated Deficit  | -                              | -    | -    | -    | -             | -                           | -  | #DIV/0!  |   |
| Total Appropriations and Accumulated Deficit                     | 24,880,165                     | -    | -    | -    | 24,880,165    | 26,690,620                  | (1,810,455)  | -6.8%  |   |
| Less: Total Unrestricted Net Position Utilized                   | -                              | -    | -    | -    | -             | -                           | -  | #DIV/0!  |   |
| Net Total Appropriations   | 24,880,165                     | -    | -    | -    | 24,880,165    | 26,690,620                  | (1,810,455)  | -6.8%  |   |
| <b>ANTICIPATED SURPLUS (DEFICIT)</b>                             | \$ -                           | \$ - | \$ - | \$ - | \$ -          | \$ -                        | \$ -   | #DIV/0!  |   |

## Revenue Schedule

Union County Improvement Authority  
For the Period January 1, 2020 to December 31, 2020

|  | <b>FY 2020 Proposed Budget</b> |             |             |             |             |                   | <b>FY 2019 Adopted Budget</b> | <b>\$ Increase (Decrease) Proposed vs. Adopted</b> | <b>% Increase (Decrease) Proposed vs. Adopted</b> |              |
|--|--------------------------------|-------------|-------------|-------------|-------------|-------------------|-------------------------------|--|---|--------------|
|  | Financing                      | N/A         | N/A         | N/A         | N/A         | N/A               | Total All Operations          | Total All Operations                               | All Operations                                    |              |
|  |                                |             |             |             |             |                   | Total All Operations          | All Operations                                     | All Operations                                    |              |
| <b>OPERATING REVENUES</b>                            |                                |             |             |             |             |                   |                               |  |   |              |
| <i>Service Charges</i>                               |                                |             |             |             |             |                   |                               |  |   |              |
| Residential  |                                |             |             |             |             |                   | \$ -                          | \$ -   | \$ -  | #DIV/0!      |
| Business/Commercial                                  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Industrial   |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Intergovernmental                                    |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Other  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| <b>Total Service Charges</b>                         |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| <i>Connection Fees</i>                               |                                |             |             |             |             |                   |                               |  |   |              |
| Residential  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Business/Commercial                                  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Industrial   |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Intergovernmental                                    |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Other  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| <b>Total Connection Fees</b>                         |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| <i>Parking Fees</i>                                  |                                |             |             |             |             |                   |                               |  |   |              |
| Meters   |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Permits  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Fines/Penalties                                      |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Other  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| <b>Total Parking Fees</b>                            |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| <i>Other Operating Revenues (List)</i>               |                                |             |             |             |             |                   |                               |  |   |              |
| Administrative and Management Fees                   | 380,000                        |             |             |             |             | 380,000           | 340,000                       | 40,000   | 11.8%   |              |
| Issuance Fees  | 50,000                         |             |             |             |             | 50,000            | 50,000                        | -  | 0.0%  |              |
| Lease Payments                                       | 19,135,447                     |             |             |             |             | 19,135,447        | 20,890,915                    | (1,755,468)  | -8.4%   |              |
| Rents  | 5,304,718                      |             |             |             |             | 5,304,718         | 5,402,205                     | (97,487)   | -1.8%   |              |
| Type in (Grant, Other Rev)                           |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Type in (Grant, Other Rev)                           |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Type in (Grant, Other Rev)                           |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Type in (Grant, Other Rev)                           |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Type in (Grant, Other Rev)                           |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Type in (Grant, Other Rev)                           |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Type in (Grant, Other Rev)                           |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| <b>Total Other Revenue</b>                           | <b>24,870,165</b>              |             |             |             |             | <b>24,870,165</b> | <b>26,683,120</b>             | <b>(1,812,955)</b>                                 | <b>-6.8%</b>                                      |              |
| <b>Total Operating Revenues</b>                      | <b>24,870,165</b>              |             |             |             |             | <b>24,870,165</b> | <b>26,683,120</b>             | <b>(1,812,955)</b>                                 | <b>-6.8%</b>                                      |              |
| <b>NON-OPERATING REVENUES</b>                        |                                |             |             |             |             |                   |                               |  |   |              |
| <i>Other Non-Operating Revenues (List)</i>           |                                |             |             |             |             |                   |                               |  |   |              |
| Type in  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Type in  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Type in  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Type in  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Type in  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Type in  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| <b>Total Other Non-Operating Revenue</b>             |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| <i>Interest on Investments &amp; Deposits (List)</i> |                                |             |             |             |             |                   |                               |  |   |              |
| Interest Earned                                      |                                |             |             |             |             |                   | 2,500                         | 2,500  | -   | 0.0%         |
| Penalties  |                                |             |             |             |             |                   | -                             | -  | -   | #DIV/0!      |
| Other  |                                |             |             |             |             |                   | 7,500                         | 5,000  | 2,500   | 50.0%        |
| <b>Total Interest</b>                                | <b>10,000</b>                  |             |             |             |             | <b>10,000</b>     | <b>7,500</b>                  | <b>2,500</b>                                       | <b>33.3%</b>                                      |              |
| <b>Total Non-Operating Revenues</b>                  | <b>10,000</b>                  |             |             |             |             | <b>10,000</b>     | <b>7,500</b>                  | <b>2,500</b>                                       | <b>33.3%</b>                                      |              |
| <b>TOTAL ANTICIPATED REVENUES</b>                    | <b>\$ 24,880,165</b>           | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b>       | <b>\$ 24,880,165</b>          | <b>\$ 26,690,620</b>                               | <b>\$ (1,810,455)</b>                             | <b>-6.8%</b> |

## Prior Year Adopted Revenue Schedule

Union County Improvement Authority

|   | <i>FY 2019 Adopted Budget</i> |             |             |             |             |             | Total All<br>Operations |   |
|---|-------------------------------|-------------|-------------|-------------|-------------|-------------|-------------------------|---|
|   | Financing                     | N/A         | N/A         | N/A         | N/A         | N/A         |                         |   |
| <b>OPERATING REVENUES</b>                     |                               |             |             |             |             |             |                         |   |
| <i>Service Charges</i>                        |                               |             |             |             |             |             |                         |   |
| Residential                                   |                               |             |             |             |             |             | \$                      | - |
| Business/Commercial                           |                               |             |             |             |             |             |                         | - |
| Industrial                                    |                               |             |             |             |             |             |                         | - |
| Intergovernmental                             |                               |             |             |             |             |             |                         | - |
| Other   |                               |             |             |             |             |             |                         | - |
| Total Service Charges                         | -                             | -           | -           | -           | -           | -           | -                       |   |
| <i>Connection Fees</i>                        |                               |             |             |             |             |             |                         |   |
| Residential                                   |                               |             |             |             |             |             |                         | - |
| Business/Commercial                           |                               |             |             |             |             |             |                         | - |
| Industrial                                    |                               |             |             |             |             |             |                         | - |
| Intergovernmental                             |                               |             |             |             |             |             |                         | - |
| Other   |                               |             |             |             |             |             |                         | - |
| Total Connection Fees                         | -                             | -           | -           | -           | -           | -           | -                       |   |
| <i>Parking Fees</i>                           |                               |             |             |             |             |             |                         |   |
| Meters  |                               |             |             |             |             |             |                         | - |
| Permits                                       |                               |             |             |             |             |             |                         | - |
| Fines/Penalties                               |                               |             |             |             |             |             |                         | - |
| Other   |                               |             |             |             |             |             |                         | - |
| Total Parking Fees                            | -                             | -           | -           | -           | -           | -           | -                       |   |
| <i>Other Operating Revenues (List)</i>        |                               |             |             |             |             |             |                         |   |
| Administrative and Management Fees            | 340,000                       |             |             |             |             |             | 340,000                 |   |
| Issuance Fees                                 | 50,000                        |             |             |             |             |             | 50,000                  |   |
| Lease Payments                                | 20,890,915                    |             |             |             |             |             | 20,890,915              |   |
| Rents   | 5,402,205                     |             |             |             |             |             | 5,402,205               |   |
| Type in (Grant, Other Rev)                    |                               |             |             |             |             |             | -                       |   |
| Type in (Grant, Other Rev)                    |                               |             |             |             |             |             | -                       |   |
| Type in (Grant, Other Rev)                    |                               |             |             |             |             |             | -                       |   |
| Type in (Grant, Other Rev)                    |                               |             |             |             |             |             | -                       |   |
| Type in (Grant, Other Rev)                    |                               |             |             |             |             |             | -                       |   |
| Type in (Grant, Other Rev)                    |                               |             |             |             |             |             | -                       |   |
| Type in (Grant, Other Rev)                    |                               |             |             |             |             |             | -                       |   |
| Total Other Revenue                           | 26,683,120                    | -           | -           | -           | -           | -           | 26,683,120              |   |
| Total Operating Revenues                      | 26,683,120                    | -           | -           | -           | -           | -           | 26,683,120              |   |
| <b>NON-OPERATING REVENUES</b>                 |                               |             |             |             |             |             |                         |   |
| <i>Other Non-Operating Revenues (List)</i>    |                               |             |             |             |             |             |                         |   |
| Type in                                       |                               |             |             |             |             |             |                         | - |
| Type in                                       |                               |             |             |             |             |             |                         | - |
| Type in                                       |                               |             |             |             |             |             |                         | - |
| Type in                                       |                               |             |             |             |             |             |                         | - |
| Type in                                       |                               |             |             |             |             |             |                         | - |
| Type in                                       |                               |             |             |             |             |             |                         | - |
| Total Other Non-Operating Revenues            | -                             | -           | -           | -           | -           | -           | -                       |   |
| <i>Interest on Investments &amp; Deposits</i> |                               |             |             |             |             |             |                         |   |
| Interest Earned                               | 2,500                         |             |             |             |             |             | 2,500                   |   |
| Penalties                                     |                               |             |             |             |             |             | -                       |   |
| Other   | 5,000                         |             |             |             |             |             | 5,000                   |   |
| Total Interest                                | 7,500                         | -           | -           | -           | -           | -           | 7,500                   |   |
| Total Non-Operating Revenues                  | 7,500                         | -           | -           | -           | -           | -           | 7,500                   |   |
| <b>TOTAL ANTICIPATED REVENUES</b>             | <b>\$ 26,690,620</b>          | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 26,690,620</b>    |   |

## Appropriations Schedule

### Union County Improvement Authority

For the Period January 1, 2020 to December 31, 2020

|   | <b>FY 2020 Proposed Budget</b> |             |             |             |             |             | <b>FY 2019 Adopted Budget</b> | <b>\$ Increase (Decrease) Proposed vs. Adopted</b> | <b>% Increase (Decrease) Proposed vs. Adopted</b> |              |
|---|--------------------------------|-------------|-------------|-------------|-------------|-------------|-------------------------------|--|---|--------------|
|   | Financing                      | N/A         | N/A         | N/A         | N/A         | N/A         | Total All Operations          | Total All Operations                               | All Operations                                    |              |
|   |                                |             |             |             |             |             | Total All Operations          | All Operations                                     | All Operations                                    |              |
| <b>OPERATING APPROPRIATIONS</b>   |                                |             |             |             |             |             |                               |  |   |              |
| <i>Administration - Personnel</i>                                       |                                |             |             |             |             |             |                               |  |   |              |
| Salary & Wages  | \$ 432,000                     |             |             |             |             |             | \$ 432,000                    | \$ 429,000   | \$ 3,000  | 0.7%         |
| Fringe Benefits   | 144,500                        |             |             |             |             |             | 144,500                       | 97,275   | 47,225  | 48.5%        |
| Total Administration - Personnel  | 576,500                        |             |             |             |             |             | 576,500                       | 526,275  | 50,225  | 9.5%         |
| <i>Administration - Other (List)</i>                                    |                                |             |             |             |             |             |                               |  |   |              |
| Professional Fees   | 157,000                        |             |             |             |             |             | 157,000                       | 201,500  | (44,500)  | -22.1%       |
| Office Expenses   | 35,000                         |             |             |             |             |             | 35,000                        | 15,000   | 20,000  | 133.3%       |
| Shared Services   | 76,085                         |             |             |             |             |             | 76,085                        | 76,085   | -   | 0.0%         |
| Insurance   | 115,000                        |             |             |             |             |             | 115,000                       | 100,000  | 15,000  | 15.0%        |
| Miscellaneous Administration*   | 5,000                          |             |             |             |             |             | 5,000                         | 3,500  | 1,500   | 42.9%        |
| Total Administration - Other  | 388,085                        |             |             |             |             |             | 388,085                       | 396,085  | (8,000)   | -2.0%        |
| Total Administration  | 964,585                        |             |             |             |             |             | 964,585                       | 922,360  | 42,225  | 4.6%         |
| <i>Cost of Providing Services - Personnel</i>                           |                                |             |             |             |             |             |                               |  |   |              |
| Salary & Wages  |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Fringe Benefits   |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Total COPS - Personnel  |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| <i>Cost of Providing Services - Other (List)</i>                        |                                |             |             |             |             |             |                               |  |   |              |
| Rents   | 4,780,133                      |             |             |             |             |             | 4,780,133                     | 4,877,345  | (97,212)  | -2.0%        |
| Type in Description   |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Type in Description   |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Type in Description   |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Miscellaneous COPS*   |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Total COPS - Other  | 4,780,133                      |             |             |             |             |             | 4,780,133                     | 4,877,345  | (97,212)  | -2.0%        |
| Total Cost of Providing Services  | 4,780,133                      |             |             |             |             |             | 4,780,133                     | 4,877,345  | (97,212)  | -2.0%        |
| <i>Total Principal Payments on Debt Service in Lieu of Depreciation</i> |                                |             |             |             |             |             |                               |  |   |              |
|   | 10,812,173                     |             |             |             |             |             | 10,812,173                    | 13,012,965   | (2,200,792)                                       | -16.9%       |
| Total Operating Appropriations  | 16,556,891                     |             |             |             |             |             | 16,556,891                    | 18,812,670   | (2,255,779)                                       | -12.0%       |
| <b>NON-OPERATING APPROPRIATIONS</b>                                     |                                |             |             |             |             |             |                               |  |   |              |
| Total Interest Payments on Debt   | 8,323,274                      |             |             |             |             |             | 8,323,274                     | 7,877,950  | 445,324   | 5.7%         |
| Operations & Maintenance Reserve  |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Renewal & Replacement Reserve   |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Municipality/County Appropriation                                       |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Other Reserves  |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Total Non-Operating Appropriations                                      | 8,323,274                      |             |             |             |             |             | 8,323,274                     | 7,877,950  | 445,324   | 5.7%         |
| <b>TOTAL APPROPRIATIONS</b>   | <b>24,880,165</b>              |             |             |             |             |             | <b>24,880,165</b>             | <b>26,690,620</b>                                  | <b>(1,810,455)</b>                                | <b>-6.8%</b> |
| <b>ACCUMULATED DEFICIT</b>  |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| <b>TOTAL APPROPRIATIONS &amp; ACCUMULATED DEFICIT</b>                   | <b>24,880,165</b>              |             |             |             |             |             | <b>24,880,165</b>             | <b>26,690,620</b>                                  | <b>(1,810,455)</b>                                | <b>-6.8%</b> |
| <b>UNRESTRICTED NET POSITION UTILIZED</b>                               |                                |             |             |             |             |             |                               |  |   |              |
| Municipality/County Appropriation                                       |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Other   |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| Total Unrestricted Net Position Utilized                                |                                |             |             |             |             |             |                               |  |   | #DIV/0!      |
| <b>TOTAL NET APPROPRIATIONS</b>   | <b>\$ 24,880,165</b>           | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 24,880,165</b>          | <b>\$ 26,690,620</b>                               | <b>\$ (1,810,455)</b>                             | <b>-6.8%</b> |

\* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations \$ 827,844.55 \$ - \$ - \$ - \$ - \$ - \$ - \$ 827,844.55

## Prior Year Adopted Appropriations Schedule

### Union County Improvement Authority

|  | <i>FY 2019 Adopted Budget</i> |             |             |             |             |             | Total All            |
|--|-------------------------------|-------------|-------------|-------------|-------------|-------------|----------------------|
|  | Financing                     | N/A         | N/A         | N/A         | N/A         | N/A         | Operations           |
| <b>OPERATING APPROPRIATIONS</b>                                  |                               |             |             |             |             |             |                      |
| <i>Administration - Personnel</i>                                |                               |             |             |             |             |             |                      |
| Salary & Wages   | \$ 429,000                    |             |             |             |             |             | \$ 429,000           |
| Fringe Benefits  | 97,275                        |             |             |             |             |             | 97,275               |
| Total Administration - Personnel                                 | 526,275                       | -           | -           | -           | -           | -           | 526,275              |
| <i>Administration - Other (List)</i>                             |                               |             |             |             |             |             |                      |
| Professional Fees  | 201,500                       |             |             |             |             |             | 201,500              |
| Office Expenses  | 15,000                        |             |             |             |             |             | 15,000               |
| Shared Services  | 76,085                        |             |             |             |             |             | 76,085               |
| Insurance  | 100,000                       |             |             |             |             |             | 100,000              |
| Miscellaneous Administration*                                    | 3,500                         |             |             |             |             |             | 3,500                |
| Total Administration - Other                                     | 396,085                       | -           | -           | -           | -           | -           | 396,085              |
| Total Administration   | 922,360                       | -           | -           | -           | -           | -           | 922,360              |
| <i>Cost of Providing Services - Personnel</i>                    |                               |             |             |             |             |             |                      |
| Salary & Wages   |                               |             |             |             |             |             | -                    |
| Fringe Benefits  |                               |             |             |             |             |             | -                    |
| Total COPS - Personnel   |                               | -           | -           | -           | -           | -           | -                    |
| <i>Cost of Providing Services - Other (List)</i>                 |                               |             |             |             |             |             |                      |
| Rents  | 4,877,345                     |             |             |             |             |             | 4,877,345            |
| Type In Description  |                               |             |             |             |             |             | -                    |
| Type In Description  |                               |             |             |             |             |             | -                    |
| Type In Description  |                               |             |             |             |             |             | -                    |
| Miscellaneous COPS*  |                               |             |             |             |             |             | -                    |
| Total COPS - Other   | 4,877,345                     | -           | -           | -           | -           | -           | 4,877,345            |
| Total Cost of Providing Services                                 | 4,877,345                     | -           | -           | -           | -           | -           | 4,877,345            |
| Total Principal Payments on Debt Service in Lieu of Depreciation | 13,012,965                    | -           | -           | -           | -           | -           | 13,012,965           |
| Total Operating Appropriations                                   | 18,812,670                    | -           | -           | -           | -           | -           | 18,812,670           |
| <b>NON-OPERATING APPROPRIATIONS</b>                              |                               |             |             |             |             |             |                      |
| Total Interest Payments on Debt                                  | 7,877,950                     | -           | -           | -           | -           | -           | 7,877,950            |
| Operations & Maintenance Reserve                                 |                               |             |             |             |             |             | -                    |
| Renewal & Replacement Reserve                                    |                               |             |             |             |             |             | -                    |
| Municipality/County Appropriation                                |                               |             |             |             |             |             | -                    |
| Other Reserves   |                               |             |             |             |             |             | -                    |
| Total Non-Operating Appropriations                               | 7,877,950                     | -           | -           | -           | -           | -           | 7,877,950            |
| <b>TOTAL APPROPRIATIONS</b>                                      | <b>26,690,620</b>             | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>26,690,620</b>    |
| <b>ACCUMULATED DEFICIT</b>                                       |                               |             |             |             |             |             | <b>-</b>             |
| <b>TOTAL APPROPRIATIONS &amp; ACCUMULATED DEFICIT</b>            | <b>26,690,620</b>             | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>26,690,620</b>    |
| <b>UNRESTRICTED NET POSITION UTILIZED</b>                        |                               |             |             |             |             |             |                      |
| Municipality/County Appropriation                                |                               |             |             |             |             |             | -                    |
| Other  |                               |             |             |             |             |             | -                    |
| Total Unrestricted Net Position Utilized                         |                               | -           | -           | -           | -           | -           | -                    |
| <b>TOTAL NET APPROPRIATIONS</b>                                  | <b>\$ 26,690,620</b>          | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 26,690,620</b> |

\* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations     \$ 940,633.50     \$ -     \$ -     \$ -     \$ -     \$ -     \$ 940,633.50

# Debt Service Schedule - Principal

Union County Improvement Authority

|                                       | Fiscal Year Ending in    |                           |               |               |              |              | Total Principal Outstanding |                |                |
|---------------------------------------|--------------------------|---------------------------|---------------|---------------|--------------|--------------|-----------------------------|----------------|----------------|
|                                       | Adopted Budget Year 2019 | Proposed Budget Year 2020 | 2021          | 2022          | 2023         | 2024         |                             | 2025           | Thereafter     |
| <b>Financing</b>                      |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    | \$ 13,012,965            | \$ 10,812,173             | \$ 13,351,922 | \$ 14,172,921 | \$ 9,460,248 | \$ 9,038,988 | \$ 10,979,229               | \$ 122,095,768 | \$ 189,911,249 |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Total Principal                       | 13,012,965               | 10,812,173                | 13,351,922    | 14,172,921    | 9,460,248    | 9,038,988    | 10,979,229                  | 122,095,768    | 189,911,249    |
| N/A                                   |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Total Principal                       |                          |                           |               |               |              |              |                             |                |                |
| N/A                                   |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Total Principal                       |                          |                           |               |               |              |              |                             |                |                |
| N/A                                   |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Total Principal                       |                          |                           |               |               |              |              |                             |                |                |
| N/A                                   |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Type in Issue Name                    |                          |                           |               |               |              |              |                             |                |                |
| Total Principal                       |                          |                           |               |               |              |              |                             |                |                |
| <b>TOTAL PRINCIPAL ALL OPERATIONS</b> | \$ 13,012,965            | \$ 10,812,173             | \$ 13,351,922 | \$ 14,172,921 | \$ 9,460,248 | \$ 9,038,988 | \$ 10,979,229               | \$ 122,095,768 | \$ 189,911,249 |

Indicate the Authority's most recent bond rating and the year of the rating by ratings service.

|                     |              |                             |
|---------------------|--------------|-----------------------------|
|                     | <b>Fitch</b> | <b>Standard &amp; Poors</b> |
| Bond Rating         |              |                             |
| Year of Last Rating |              |                             |

Union County Improvement Authority  
 Fiscal Year: From January 1, 2020 to December 31, 2020

Financing

| <u>Bond Issue</u>                                    | <u>Principal Due</u> |
|--|----------------------|
| 1998A Linden Airport                                 | \$ -                 |
| 2002 Sewer System -- Elizabeth-Shared Services       | 1,585,000            |
| 2003B Plainfield Park Madison                        | 840,000              |
| 2003 Pooled ERI Unfunded Liability Project           | 350,000              |
| 2003A Union Township Train Station Bonds             | 370,000              |
| 2003A Police Athletic League, Inc. of Linden         | 105,000              |
| 2004 Linden South Wood Ave. Redevelopment            | 105,000              |
| 2004 Linden Theater                                  | 170,000              |
| 2005 Prosecutors Office                              | 280,000              |
| 2005 Oak Park Project - 2047                         | 154,521              |
| 2005 Oak Park Project - 2026                         | 157,652              |
| 2006 Capital Equipment & Infrastructure Lease        | 355,000              |
| 2007 Linden Morningstar                              | 305,000              |
| 2010 Oakwood Project                                 | -                    |
| 2010 Child Advocacy Center                           | 180,000              |
| 2010B Linden Airport                                 | 810,000              |
| 2011 Renewable Energy Project                        | 1,010,000            |
| 2012 Family Court House Project                      | -                    |
| 2012 Correctional Facility Facility (2002 Refunding) | 400,000              |
| 2013A Park Madison (03 Refunding)                    | -                    |
| 2013A Cranford Facility Project                      | 90,000               |
| 2013B Cranford Facility Project                      | 610,000              |
| 2013 Correctional Facility                           | 360,000              |
| 2014A Union County College                           | 120,000              |
| 2014B Union County College                           | 685,000              |
| 2014C Union County College                           | 445,000              |
| 2015 Juvenile Detention                              | 905,000              |
| 2016 Linden Omnibus                                  | 1,965,000            |
| 2017 Family Court                                    | 210,000              |
| 2018 Oakwood Plaza                                   | 95,000               |
| Total Principal                                      | 12,662,173           |
| Less: Rents  | (1,850,000)          |
| Adjusted Total Principal                             | \$ 10,812,173        |

## Debt Service Schedule - Interest

Union County Improvement Authority

|                                      | Adopted Budget<br>Year 2019 | Fiscal Year Ending in           |                  |                  |                  |                  | Total Interest<br>Payments<br>Outstanding |                   |                   |
|--------------------------------------|-----------------------------|---------------------------------|------------------|------------------|------------------|------------------|---|-------------------|-------------------|
|                                      |                             | Proposed<br>Budget Year<br>2020 | 2021             | 2022             | 2023             | 2024             |   | 2025              | Thereafter        |
| <b>Financing</b>                     |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   | \$ 7,877,950                | \$ 8,323,274                    | \$ 7,534,184     | \$ 6,904,106     | \$ 6,394,757     | \$ 6,009,190     | \$ 5,590,203                              | \$ 48,599,904     | \$ 89,355,618     |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| <b>Total Interest Payments</b>       | <b>7,877,950</b>            | <b>8,323,274</b>                | <b>7,534,184</b> | <b>6,904,106</b> | <b>6,394,757</b> | <b>6,009,190</b> | <b>5,590,203</b>                          | <b>48,599,904</b> | <b>89,355,618</b> |
| <b>N/A</b>                           |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| <b>Total Interest Payments</b>       |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| <b>N/A</b>                           |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| <b>Total Interest Payments</b>       |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| <b>N/A</b>                           |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| <b>Total Interest Payments</b>       |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| <b>N/A</b>                           |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| Type in Issue Name                   |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| <b>Total Interest Payments</b>       |                             |                                 |                  |                  |                  |                  |   |                   |                   |
| <b>TOTAL INTEREST ALL OPERATIONS</b> | <b>7,877,950</b>            | <b>8,323,274</b>                | <b>7,534,184</b> | <b>6,904,106</b> | <b>6,394,757</b> | <b>6,009,190</b> | <b>5,590,203</b>                          | <b>48,599,904</b> | <b>89,355,618</b> |



# Net Position Reconciliation

Union County Improvement Authority  
For the Period January 1, 2020 to December 31, 2020

## FY 2020 Proposed Budget

|  | Financing        | N/A  | N/A  | N/A  | N/A  | N/A  | Total All Operations |
|--|------------------|------|------|------|------|------|----------------------|
| <b>TOTAL NET POSITION BEGINNING OF LATEST AUDIT REPORT YEAR(1)</b>     | \$ (14,963,548)  |      |      |      |      |      | \$ (14,963,548)      |
| Less: Invested in Capital Assets, Net of Related Debt (1)              | (17,034,055)     |      |      |      |      |      | (17,034,055)         |
| Less: Restricted for Debt Service Reserve (1)                          | 649,823          |      |      |      |      |      | 649,823              |
| Less: Other Restricted Net Position (1)                                |                  |      |      |      |      |      |                      |
| <b>Total Unrestricted Net Position (1)</b>                             | <b>1,420,684</b> |      |      |      |      |      | <b>1,420,684</b>     |
| Less: Designated for Non-Operating Improvements & Repairs              |                  |      |      |      |      |      |                      |
| Less: Designated for Rate Stabilization                                |                  |      |      |      |      |      |                      |
| Less: Other Designated by Resolution                                   |                  |      |      |      |      |      |                      |
| Plus: Accrued Unfunded Pension Liability (1)                           | 210,090          |      |      |      |      |      | 210,090              |
| Plus: Accrued Unfunded Other Post-Employment Benefit Liability (1)     |                  |      |      |      |      |      |                      |
| Plus: Estimated Income (Loss) on Current Year Operations (2)           | 250,000          |      |      |      |      |      | 250,000              |
| Plus: Other Adjustments (attach schedule)                              |                  |      |      |      |      |      |                      |
| <b>UNRESTRICTED NET POSITION AVAILABLE FOR USE IN PROPOSED BUDGET</b>  | <b>1,880,774</b> |      |      |      |      |      | <b>1,880,774</b>     |
| Unrestricted Net Position Utilized to Balance Proposed Budget          |                  |      |      |      |      |      |                      |
| Unrestricted Net Position Utilized in Proposed Capital Budget          |                  |      |      |      |      |      |                      |
| Appropriation to Municipality/County (3)                               |                  |      |      |      |      |      |                      |
| <b>Total Unrestricted Net Position Utilized in Proposed Budget</b>     |                  |      |      |      |      |      |                      |
| <b>PROJECTED UNRESTRICTED UNDESIGNATED NET POSITION AT END OF YEAR</b> |                  |      |      |      |      |      |                      |
| Last issued Audit Report (4)   | \$ 1,880,774     | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,880,774         |

(1) Total of all operations for this line item must agree to audited financial statements.

(2) Include budgeted and unbudgeted use of unrestricted net position in the current year's operations.

(3) Amount may not exceed 5% of total operating appropriations. See calculation below.

(4) Maximum Allowable Appropriation to Municipality/County \$ 827,845  
 If Authority is projecting a deficit for any operation at the end of the budget period, the Authority must attach a statement explaining its plan to reduce the deficit, including the timeline for elimination of the deficit, if not already detailed in the budget narrative section.

2020 (2020-2021)  
Union County Improvement

AUTHORITY  
CAPITAL  
BUDGET/  
PROGRAM

# 2020 CERTIFICATION OF AUTHORITY CAPITAL BUDGET/PROGRAM

## Union County Improvement Authority

FISCAL YEAR: FROM: January 1, 2020 TO: December 31, 2020


Enter X in the left if this paragraph is applicable

It is hereby certified that the Authority Capital Budget/Program annexed hereto is a true copy of the Capital Budget/Program approved, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget, by the governing body of the Improvement Authority, on the 8<sup>m</sup> day of January, 2020.

OR

Enter X in the left if this paragraph is applicable

It is hereby certified that the governing body of the Union County Improvement Authority have elected **NOT** to adopt a Capital Budget /Program for the aforesaid fiscal year, pursuant to N.J.A.C. 5:31-2.2 for the following reason: Not required

|                     |  |             |              |
|---------------------|--|-------------|--------------|
| Official Signature: |  |             |              |
| Name:               | John Salerno   |             |              |
| Title:              | Secretary  |             |              |
| Address:            | 1499 Route 1 and 9<br>Rahway, NJ 07065   |             |              |
| Phone Number:       | 732-382-9400   | Fax Number: | 732-382-5862 |
| E-mail Address:     | info@ucia-nj.org   |             |              |

# 2020 (2020-2021) CAPITAL BUDGET/PROGRAM MESSAGE

## Union County Improvement Authority

FISCAL YEAR: FROM: January 1, 2020 TO: December 31, 2020

1. Has each municipality or county affected by the actions of the authority participated in the development of the capital plan and reviewed or approved the plans or projects included within the Capital Budget/Program (This may include the governing body or certain officials such as planning boards, Construction Code Officials) as to these Projects?

Not applicable.

2. Has each capital project/project financing been developed from a specific capital improvement plan or report; does it include full lifecycle costs; and is it consistent with appropriate elements of Master Plans or other plans in the jurisdiction(s) served by the authority?

Not applicable.

3. Has a long-term (5 years or more) infrastructure needs and other capital items (Vehicles, Equipment) needs assessment been prepared?

Not applicable.

4. If amounts are on Page CB-3 in the column Debt Authorizations. Indicate the primary source of funding the debt service for the Debt Authorizations (Example Rate Increases Funding or Other sources)

Not applicable.

5. Please indicate which capital projects/project financings are being undertaken in the Metropolitan or Suburban Planning Areas as defined in the State Development and Redevelopment Plan.

Not applicable.

6. Please indicate which capital projects/project financings are being undertaken within the boundary of a State Planning Commission-designated Center and/or Endorsed Plan and if the project was included in the Plan Implementation Agenda for that Center/Endorsed Plan.

Not applicable.

*Add additional sheets if necessary.*

# Proposed Capital Budget

Union County Improvement Authority  
For the Period January 1, 2020 to December 31, 2020

|                                      | Estimated Total Cost | Funding Sources                    |                               |                    |                |               |
|--------------------------------------|----------------------|------------------------------------|-------------------------------|--------------------|----------------|---------------|
|                                      |                      | Unrestricted Net Position Utilized | Renewal & Replacement Reserve | Debt Authorization | Capital Grants | Other Sources |
| <i>Financing</i>                     |                      |                                    |                               |                    |                |               |
| Type in Description                  | \$ -                 |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Total                                | -                    | -                                  | -                             | -                  | -              | -             |
| <i>N/A</i>                           |                      |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Total                                | -                    | -                                  | -                             | -                  | -              | -             |
| <i>N/A</i>                           |                      |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Total                                | -                    | -                                  | -                             | -                  | -              | -             |
| <i>N/A</i>                           |                      |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Total                                | -                    | -                                  | -                             | -                  | -              | -             |
| <i>N/A</i>                           |                      |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Total                                | -                    | -                                  | -                             | -                  | -              | -             |
| <i>N/A</i>                           |                      |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Type in Description                  | -                    |                                    |                               |                    |                |               |
| Total                                | -                    | -                                  | -                             | -                  | -              | -             |
| <b>TOTAL PROPOSED CAPITAL BUDGET</b> | <b>\$ -</b>          | <b>\$ -</b>                        | <b>\$ -</b>                   | <b>\$ -</b>        | <b>\$ -</b>    | <b>\$ -</b>   |

Enter brief description of up to four projects for each operation above. For operations with more than four budgeted projects, please attach additional schedules. Input total amount of all projects for the operation on single line and enter "See Attached Schedule" instead of project description.

## 5 Year Capital Improvement Plan

Union County Improvement Authority  
 For the Period January 1, 2020 to December 31, 2020

*Fiscal Year Beginning in*

|                     | Estimated Total<br>Cost | Current Budget<br>Year 2020 | 2021        | 2022        | 2023        | 2024        | 2025        |
|---------------------|-------------------------|-----------------------------|-------------|-------------|-------------|-------------|-------------|
| <i>Financing</i>    |                         |                             |             |             |             |             |             |
| Type in Description | \$ -                    | \$ -                        |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Total               | -                       | -                           | -           | -           | -           | -           | -           |
| <i>N/A</i>          |                         |                             |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Total               | -                       | -                           | -           | -           | -           | -           | -           |
| <i>N/A</i>          |                         |                             |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Total               | -                       | -                           | -           | -           | -           | -           | -           |
| <i>N/A</i>          |                         |                             |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Total               | -                       | -                           | -           | -           | -           | -           | -           |
| <i>N/A</i>          |                         |                             |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Total               | -                       | -                           | -           | -           | -           | -           | -           |
| <i>N/A</i>          |                         |                             |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Type in Description | -                       | -                           |             |             |             |             |             |
| Total               | -                       | -                           | -           | -           | -           | -           | -           |
| <b>TOTAL</b>        | <b>\$ -</b>             | <b>\$ -</b>                 | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

*Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.*

## 5 Year Capital Improvement Plan Funding Sources

### Union County Improvement Authority

For the Period January 1, 2020 to December 31, 2020

|                            |             | <i>Funding Sources</i>   |             |               |                |               |
|----------------------------|-------------|--|-------------|---------------|----------------|---------------|
|                            |             | Renewal &  | Debt        |               |                |               |
| Estimated Total            |             | Unrestricted Net   | Replacement | Authorization | Capital Grants | Other Sources |
| Cost                       |             | Position Utilized  | Reserve     |               |                |               |
| <i>Financing</i>           |             |  |             |               |                |               |
| Type in Description        | \$ -        |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Total                      | -           | -  | -           | -             | -              | -             |
| <i>N/A</i>                 |             |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Total                      | -           | -  | -           | -             | -              | -             |
| <i>N/A</i>                 |             |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Total                      | -           | -  | -           | -             | -              | -             |
| <i>N/A</i>                 |             |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Total                      | -           | -  | -           | -             | -              | -             |
| <i>N/A</i>                 |             |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Total                      | -           | -  | -           | -             | -              | -             |
| <i>N/A</i>                 |             |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Type in Description        | -           |  |             |               |                |               |
| Total                      | -           | -  | -           | -             | -              | -             |
| <b>TOTAL</b>               | <b>\$ -</b> | <b>\$ -</b>  | <b>\$ -</b> | <b>\$ -</b>   | <b>\$ -</b>    | <b>\$ -</b>   |
| Total 5 Year Plan per CB-4 | \$ -        |  |             |               |                |               |
| Balance check              |             | - If amount is other than zero, verify that projects listed above match projects listed on CB-4. |             |               |                |               |

Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.