

Fiscal Year Start Year End Year
 2024 – 2024

Authority Budget of:
Union County Improvement Authority

State Filing Year 2024

For the Period: *January 1, 2024* to *December 31, 2024*

www.ucimprovementauthority.org
Authority Web Address



Division of Local Government Services

**2024 AUTHORITY BUDGET
CERTIFICATION SECTION**

FISCAL YEAR 2024

Union County Improvement Authority

AUTHORITY BUDGET

FISCAL YEAR: January 01, 2024 to December 31, 2024

For Division Use Only

CERTIFICATION OF APPROVED BUDGET

It is hereby certified that the approved Budget made a part hereof complies with the requirements of law and the rules and regulations of the Local Finance Board, and approval is given pursuant to N.J.S.A. 40A:5A-11.

State of New Jersey
Department of Community Affairs
Director of the Division of Local Government Services

By: Paul D. Cvet CPA, RMA Date: 11/13/2023

CERTIFICATION OF ADOPTED BUDGET

It is hereby certified that the adopted Budget made a part hereof has been compared with the approved Budget previously certified by the Division, and any amendments made thereto. This adopted Budget is certified with respect to such amendments and comparisons only.

State of New Jersey
Department of Community Affairs
Director of the Division of Local Government Services

By: Paul D. Cvet CPA, RMA Date: 11/13/2023

2024 PREPARER'S CERTIFICATION


Union County Improvement Authority

AUTHORITY BUDGET

FISCAL YEAR: January 01, 2024 to December 31, 2024

It is hereby certified that the Authority Budget, including the Annual Budget and the Capital Budget/Program annexed hereto, represents the members of the governing body's resolve with respect to statute in that; all estimates of revenue are reasonable, accurate and correctly stated; all items of appropriation are properly set forth; and in form, and content, the budget will permit the exercise of the comptroller function within the Authority.

It is further certified that all proposed budgeted amounts and totals are correct. Also, I hereby provide reasonable assurance that all assertions contained herein are accurate and all required schedules are completed and attached.

Preparer's Signature:	
Name:	Dr. Bibi Taylor
Title:	Executive Director
Address:	10 Elizabethtown Plaza, 5th Floor Elizabeth, NJ 07207
Phone Number:	(908)527-4025
Fax Number:	
E-mail Address:	btaylorUCIA@ucnj.org


AUTHORITY INTERNET WEBSITE CERTIFICATION

Authority's Web Address:	www.ucimprovementauthority.org
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All authorities shall maintain either an Internet website or a webpage on the municipality's or county's Internet website. The purpose of the website or webpage shall be to provide increased public access to the authority's operations and activities. N.J.S.A. 40A:5A-17.1 requires the following items to be included on the Authority's website at a minimum for public disclosure. Check the boxes below to certify the Authority's compliance with N.J.S.A. 40A:5A-17.1.

- A description of the Authority's mission and responsibilities.
- The budgets for the current fiscal year and immediately preceding two prior years.
- The most recent Comprehensive Annual Financial Report (Unaudited) or similar financial information *(Similar information includes items such as Revenue and Expenditure pie charts, or other types of charts, along with other information that would be useful to the public in understanding the finances/budget of the Authority)*.
- The complete (all pages) annual audits (not the Audit Synopsis) for the most recent fiscal year and immediately preceding two prior years.
- The Authority's rules, regulations and official policy statements deemed relevant by the governing body of the Authority to the interests of the residents within the Authority's service area or jurisdiction.
- Notice posted pursuant to the "Open Public Meetings Act" for each meeting of the Authority, setting forth the time date, location and agenda of each meeting.
- The approved minutes of each meeting of the Authority including all resolutions of the board and their committees; for at least three consecutive fiscal years.
- The name, mailing address, electronic mail address and phone number of every person who exercises day-to-day supervision or management over some or all of the operations of the Authority.
- A list of attorneys, advisors, consultants and any other person, firm, business, partnership, corporation or other organization which received any remuneration of \$17,500 or more during the preceding fiscal year for any service whatsoever rendered to the Authority.

It is hereby certified by the below authorized representative of the Authority that the Authority's website or webpage as identified above complies with the minimum statutory requirements of N.J.S.A. 40A:5A-17.1 as listed above. A check in each of the above boxes signifies compliance.

Name of Officer Certifying Compliance: Christopher Kolibas
Title of Officer Certifying Compliance: Chairperson
Signature: 

2024 APPROVAL CERTIFICATION

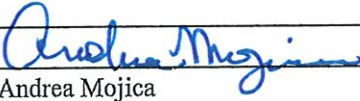
Union County Improvement Authority

AUTHORITY BUDGET

FISCAL YEAR: January 01, 2024 to December 31, 2024

It is hereby certified that the Authority Budget, including all schedules appended hereto, are a true copy of the Annual Budget and Capital Budget/Program approved by resolution by the governing body Union County Improvement Authority, at an open public meeting held pursuant to N.J.A.C. 5:31-2.3, on October 3, 2023.

It is further certified that the recorded vote appearing in the resolution represents not less than a of the full membership of the governing body thereof.

Officer's Signature:	
Name:	Andrea Mojica
Title:	Secretary
Address:	10 Elizabethtown Plaza, 5th Floor Elizabeth, NJ 07207
Phone Number:	(908)527-4025
Fax Number:	
E-mail Address:	infoUCIA@ucnj.org



Resolution No. 64-2023
 Adoption Date Oct. 3, 2023

Sufficiency of Funds Hilli Taylor
 Form and Legality David Minichella

Resolution Approving the Annual Budget and Capital Budget for the Union County Improvement Authority: January 1, 2024 – December 31, 2024

WHEREAS, the Annual Budget and Capital Budget for the Union County Improvement Authority for the fiscal year beginning, January 1, 2024 and ending, December 31, 2024 has been presented before the governing body of the Union County Improvement Authority at its open public meeting of October 3, 2023; and

WHEREAS, the Annual Budget as introduced reflects Total Revenues of \$27,513,346.20, Total Appropriations, including any Accumulated Deficit if any, of \$27,513,346.20 and Total Unrestricted Net Position utilized of \$ -0-; and

WHEREAS, the Capital Budget as introduced reflects Total Capital Appropriations of \$50,765,000.00 and Total Unrestricted Net Position planned to be utilized as funding thereof, of \$ -0-; and

WHEREAS, the schedule of rents, fees and other charges in effect will produce sufficient revenues, together with all other anticipated revenues to satisfy all obligations to the holders of bonds of the Authority, to meet operating expenses, capital outlays, debt service requirements, and to provide for such reserves, all as may be required by law, regulation or terms of contracts and agreements; and

WHEREAS, the Capital Budget/Program, pursuant to N.J.A.C. 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget, must be granted elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

I hereby certify that this is a true and correct copy of the original document of the Union County Improvement Authority.
 Certified by: [Signature]
 Date: Oct 4 2023

Commissioner	Motion	Second	Yes/Aye	No-Nay	Abstain	Absent
David Barnett	X		X			
Jonathan Boguchwal		X	X			
Steve Hockaday			X			
Terri Riley Hudak			X			
Andrea Mojica			X			
Ahmed Shehata			X			
Jenny Davis Toth			X			
Scott Huff, Vice Chairman			X			
Christopher Kolibas, Chairman			X			



Resolution No. 64-2022
Adoption Date Nov. 14, 2022

Sufficiency of Funds *Bibi Taylor*
Form and Legality *David Marshall*

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Union County Improvement Authority, at an open public meeting held on October 3, 2023 that the Annual Budget, including all related schedules, and the Capital Budget/Program of the Union County Improvement Authority for the fiscal year beginning, January 1, 2024 and ending, December 31, 2024 is hereby approved; and

BE IT FURTHER RESOLVED, that the anticipated revenues as reflected in the Annual Budget are of sufficient amount to meet all proposed expenditures/expenses and all covenants, terms and provisions as stipulated in the said Authority's outstanding debt obligations, capital lease arrangements, service contracts, and other pledged agreements; and

BE IT FURTHER RESOLVED, that the governing body of the Union County Improvement Authority will consider the Annual Budget and Capital Budget/Program for adoption on November 2, 2023.

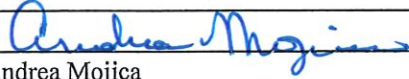
2024 ADOPTION CERTIFICATION

Union County Improvement Authority

AUTHORITY BUDGET

FISCAL YEAR: January 01, 2024 to December 31, 2024

It is hereby certified that the Authority Budget and Capital Budget/Program annexed hereto is a true copy of the Budget adopted by the governing body of the Union County Improvement Authority, pursuant to N.J.A.C 5:31-2.3, on November 02, 2023.

Officer's Signature:			
Name:	Andrea Mojica		
Title:	Secretary		
Address:	10 Elizabethtown Plaza, 5th Floor Elizabeth, NJ 07207		
Phone Number:	(908)527-4025	Fax:	
E-mail address:	infoUCIA@ucnj.org		



**UNION COUNTY
IMPROVEMENT AUTHORITY**

Resolution No. 74-2023
Adoption Date Nov. 2, 2023

Sufficiency of Funds Billy Taylor
Form and Legality David Minchella

**Resolution Adopting the Annual Budget and Capital Budget for the Union County
Improvement Authority: January 1, 2024 – December 31, 2024**

WHEREAS, the Annual Budget and Capital Budget/Program for the Union County Improvement Authority for the fiscal year beginning, January 1, 2024 and ending, December 31, 2024 has been presented for adoption before the governing body of the Union County Improvement Authority at its open public meeting of November 2, 2023; and

WHEREAS, the Annual Budget and Capital Budget as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services; and

WHEREAS, the Annual Budget presented for adoption reflects Total Revenues of \$ 27,513,346.20, Total Appropriations, including any Accumulated Deficit, if any, of \$ 27,513,346.20 and Total Unrestricted Net Position utilized of \$ -0-; and

WHEREAS, the Capital Budget as presented for adoption reflects Total Capital Appropriations of \$50,765,000.00 and Total Unrestricted Net Position utilized of \$ -0-; and

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Union County Improvement Authority, at an open public meeting held on November 2, 2023 that the Annual Budget and Capital Budget/Program of the Union County Improvement Authority for the fiscal year beginning, January 1, 2024 and ending, December 31, 2024 is hereby adopted and shall constitute appropriations for the purposes stated; and

BE IT FURTHER RESOLVED, that the Annual Budget and Capital Budget/Program as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services.

Commissioner	Motion	Second	Yes/Aye	No-Nay	Abstain	Absent
David Barnett			X			
Jonathan Boguchwal	X		X			
Steve Hockaday						X
Terri Riley Hudak			X			
Andrea Mojica			X			
Ahmed Shehata						X
Jenny Davis Toth						X
Scott Huff, Vice Chairman		X	X			
Christopher Kolibas, Chairman			X			

I hereby certify that this is a true and correct copy of the original document of the Union County Improvement Authority.
Certified by: [Signature]
Date: 11/2/2023

**2024 AUTHORITY BUDGET
NARRATIVE AND INFORMATION SECTION**

2024 AUTHORITY BUDGET MESSAGE & ANALYSIS

Union County Improvement Authority

FISCAL YEAR: January 01, 2024 to December 31, 2024

Answer all questions below using the space provided. Do not attach answers as a separate document.

1. Complete a brief statement on the Fiscal Year 2024 proposed Annual Budget and make comparison to the Fiscal Year 2023 adopted budget for each Revenues and Appropriations. Explain any variances over +/-10% (as shown on budget pages F-2 and F-4) for each individual revenue and appropriation line item. Explanations of variances should include a description of the reason for the increase or decrease in the budgeted line item, not just an indication of the amount and percent of change. Upload any supporting documentation that will help explain the reason for the increase or decrease in the budgeted line item.

The overall budget for the year 2024 is unchanged from 2023; however, the Improvement Authority restructured its operations to achieve economy & efficiency in 2021. The restructuring continues to achieve long term savings. Existing staff costs (Day-to-day management & IT support are paid by the County as Aid to the Authority); thereby reducing SW and fringe costs to the Authority. The Authority anticipates purchasing new technology and transitioning its website hosting services. As a result, there is an increase in Administration Other - Office Expenses. Gerry Green operations has an increase in annual maintenance which is offset by an increase in Rental/CAM revenue. Renewable Energy receipts continue to increase, however maintenance of the equipment is ongoing.

2. Describe the state of the local/regional economy and how it may impact the proposed Annual Budget, including the planned Capital Program.

The local economy has no impact on this budget.

3. Describe the reasons for utilizing Unrestricted Net Position in the proposed Annual Budget (i.e. rate stabilization, debt service reduction, to balance the budget, etc.) If the Authority's budget anticipated a use of Unrestricted Net Position, this question must be answered.

No net position will be utilized in the current year's budget.

2024 AUTHORITY BUDGET MESSAGE & ANALYSIS

Union County Improvement Authority

FISCAL YEAR: January 01, 2024 to December 31, 2024

Answer all questions below using the space provided. Do not attach answers as a separate document.

4. Identify any sources of funds transferred to the County/Municipality as a budget subsidy or shared service payments, pilot payments, or other types of contracts or agreements. (Example - To provide police services to the Authority, etc. and explain the reason for the transfer (i.e. to balance the County/Municipal Budget, etc.)

Not applicable.

5. The proposed budget must not reflect an anticipated deficit from 2023 operations. If there exists an accumulated deficit from prior year's budgets (and funding is included in the proposed budget as a result of a prior year deficit) explain the funding plan to eliminate said deficit (N.J.S.A. 40A:5A-12). If the Authority has a net deficit reported in its most recent audit, it must provide a deficit reduction plan in response to this question.

Not applicable. The deficit shown in the audit is attributed to depreciation expenses.

(Prepare a response to deficits in most recent audit report pertaining to Deficits to Unrestricted Net Position caused by recording Pension and Post-Employment Benefits liabilities as required by GASB 68 and GASB 75) and similar types of deficits in the audit report. How would these deficits be funded?

2024 AUTHORITY BUDGET MESSAGE & ANALYSIS

Union County Improvement Authority

FISCAL YEAR: January 01, 2024 to December 31, 2024

Answer the question below using the space provided.

6. Attach in FAST a schedule of the Authority's existing rate structure (connection fees, parking fees, service charges, etc.) if it has been changed since the prior year budget submission and a schedule of the proposed rate structure for the upcoming fiscal year. Explain any proposed changes in the rate structure and attach the resolution approving the change in rate structure, if applicable. (If no changes to fees or rates, indicate answer as "**Rates Are Staying The Same**").

Rates Are Staying The Same

AUTHORITY CONTACT INFORMATION

FISCAL YEAR 2024

Please complete the following information regarding this Authority. All information requested below must be completed.

Name of Authority:	Union County Improvement Authority		
<i>Federal ID Number:</i>	22-2815346		
<i>Address:</i>	10 Elizabethtown Plaza, 5th Floor		
<i>City, State, Zip:</i>	Elizabeth	NJ	07207
<i>Phone: (ext.)</i>	908-527-4025	<i>Fax:</i>	

Preparer's Name:	Dr. Bibi Taylor		
<i>Preparer's Address:</i>	10 Elizabethtown Plaza, 5th Floor		
<i>City, State, Zip:</i>	Elizabethtown Plaza, 5th Floor		
<i>City, State, Zip:</i>	Elizabeth	NJ	07207
<i>Phone: (ext.)</i>	908-527-4025	<i>Fax:</i>	
<i>E-mail:</i>	btaylorUCIA@ucnj.org		

Chief Executive Officer*	Dr. Bibi Taylor		
<i>*Or person who performs these functions under another title.</i>			
<i>Phone: (ext.)</i>	908-527-4025	<i>Fax:</i>	
<i>E-mail:</i>	btaylorUCIA@ucnj.org		

Chief Financial Officer*	Dr. Bibi Taylor		
<i>*Or person who performs these functions under another title.</i>			
<i>Phone: (ext.)</i>	908-527-4025	<i>Fax:</i>	
<i>E-mail:</i>	btaylorUCIA@ucnj.org		

Name of Auditor:	Robert Swisher CPA		
<i>Name of Firm:</i>	Suplee, Clooney and Company		
<i>Address:</i>	308 East Broad Street		
<i>City, State, Zip:</i>	Westfield		
<i>City, State, Zip:</i>	Westfield	NJ	07090
<i>Phone: (ext.)</i>	908-789-9300	<i>Fax:</i>	908-789-8535
<i>E-mail:</i>	rswisher@scnco.com		

AUTHORITY INFORMATIONAL QUESTIONNAIRE

Union County Improvement Authority

FISCAL YEAR: January 01, 2024 to December 31, 2024

1. Provide the number of individuals employed as reported on the Authority's most recent Form W-3, Transmittal of Wage, and Tax Statement:

2. Provide the amount of total salaries and wages reported on the Authority's most recent Form W-3, Transmittal of Wage, and Tax Statements:

3. Provide the number of regular voting members of the governing body:

(5 or 7 per State statute, possibly more for regional authorities)

4. Provide the number of alternate voting members of the governing body:

(Maximum is 2)

5. **Regional Authorities Only** - Did all individuals that were required to file a Financial Disclosure Statement for the current fiscal year because of their relationship with the Authority file the form as required?

Check to see if individuals filed their FDS on the FDS webpage: <https://www.nj.gov/dca/divisions/dlgs/resources/fds.html>.

If "no", provide a list of those individuals who failed to file a Financial Disclosure Statement and an explanation as to the reason for their failure to file.

6. Does the Authority have any amounts receivable from current or former commissioners, officers, key employees, or the highest compensated employee?

If "yes", provide a list of those individuals, their position, the amount receivable, and a description of the amount due to the Authority.

7. Was the Authority a party to a business transaction with one of the following parties:

a. A current or former commissioner, officer, key employee, or highest compensated employee?

b. A family member of a current or former commissioner, officer, key employee, or highest compensated employee?

c. An entity of which a current or former commissioner, officer, key employee, or highest compensated employee (or family member thereof) was an officer or direct or indirect owner?

If the answer to any of the above is "yes", provide a description of the transaction including the name of the commissioner, officer, key employee, or highest compensated employee (or family member thereof) of the Authority; the name of the entity and relationship to the individual or family member; the amount paid; and whether the transaction was subject to a competitive bid process.

8. Did the Authority during the most recent fiscal year pay premiums, directly or indirectly, on a personal benefit contract*?

**A personal benefit contract is generally any life insurance, annuity, or endowment contract that benefits, directly or indirectly, the transferor, a member of the transferor's family, or any other person designated by the transferor.*

If "yes", provide a description of the arrangement, the premiums paid, and indicate the beneficiary of the contract.

9. Explain the Authority's process for determining compensation for all persons listed on Page N-4. Include whether the Authority's process includes any of the following: 1) review and approval by the commissioners or a committee thereof; 2) study or survey of compensation data for comparable positions in similarly sized entities; 3) annual or periodic performance evaluation; 4) independent compensation consultant; and/or 5) written employment contract. Attach a narrative of your Authority's procedures for all individuals listed on Page N-4 (2 of 2).

AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

Union County Improvement Authority

FISCAL YEAR: January 01, 2024 to December 31, 2024

10. Did the Authority pay for meals or catering during the current fiscal year? No
If "yes", provide a detailed list of all meals and/or catering invoices for the current fiscal year and provide an explanation for each expenditure listed.

11. Did the Authority pay for travel expenses for any employee of individual listed on Page N-4? No
If "yes", provide a detailed list of all travel expenses for the current fiscal year and provide an explanation for each expenditure listed.

12. Did the Authority provide any of the following to or for a person listed on Page N-4 or any other employee of the Authority?

- a. First class or charter travel
- b. Travel for companions
- c. Tax indemnification and gross-up payments
- d. Discretionary spending account
- e. Housing allowance or residence for personal use
- f. Payments for business use of personal residence
- g. Vehicle/auto allowance or vehicle for personal use
- h. Health or social club dues or initiation fees
- i. Personal services (i.e. maid, chauffeur, chef)

No
No
No
No
No
No
No
No
No

If the answer to any of the above is "yes", provide a description of the transaction including the name and position of the individual and the amount expended.

13. Did the Authority follow a written policy regarding payment or reimbursement for expenses incurred by employees and/or commissioners during the course of Authority business and does that policy require substantiation of expenses through receipts or invoices prior to reimbursement? Yes

If "no", attach an explanation of the Authority's process for reimbursing employees and commissioners for expenses. (If your authority does not allow for reimbursements, indicate that in answer).

14. Did the Authority make any payments to current or former commissioners or employees for severance or termination? No
If "yes", provide explanation, including amount paid.

15. Did the Authority make payments to current or former commissioners or employees that were contingent upon the performance of the Authority or that were considered discretionary bonuses? No
If "yes", provide explanation including amount paid.

16. Did the Authority receive any notices from the Department of Environmental Protection or any other entity regarding maintenance or repairs required to the Authority's systems to bring them into compliance with current regulations and standards that it has not yet taken action to remediate? No
If "yes", provide explanation as to why the Authority has not yet undertaken the required maintenance or repairs and describe the Authority's plan to address the conditions identified.

AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

Union County Improvement Authority

FISCAL YEAR: January 01, 2024 to December 31, 2024

17. Did the Authority receive any notices of fines or assessments from the Department of Environmental Protection or any other entity due to noncompliance with current regulations (i.e. sewer overflow, etc.)?

If "yes", provide description of the event or condition that resulted in the fine/assessment and indicate the amount of the fine/assessment.

AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

Union County Improvement Authority

FISCAL YEAR: January 01, 2024 to December 31, 2024

Use the space below to provide clarification for any Questionnaire responses.

#9 - Compensation is based upon the scope of responsibilities and comparable salaries of staff working for the County of Union.

**AUTHORITY SCHEDULE OF COMMISSIONERS, OFFICERS, KEY EMPLOYEES
HIGHEST COMPENSATED EMPLOYEES AND INDEPENDENT CONTRACTORS**

Union County Improvement Authority

FISCAL YEAR: January 01, 2024 to December 31, 2024

Complete the attached table for all persons required to be listed per #1-4 below.

- 1) List all of the Authority's current commissioners and officers and amount of compensation from the Authority as defined below. Enter zero if no compensation was paid.
- 2) List all of the Authority's key employees and highest compensated employees other than a commissioner or officer as defined below and amount of compensation from the Authority.
- 3) List all of the Authority's former officers, key employees, and highest compensated employees who received more than \$100,000 in reportable compensation from the Authority during the most recent fiscal year completed.
- 4) List all of the Authority's former commissioners who received more than \$10,000 in reportable compensation from the Authority during the most recent fiscal year completed.

Commissioner: A member of the governing body of the authority with voting rights. Include alternates for the purposes of this schedule.

Officer: A person elected or appointed to manage the authority's daily operations at any time during the year, such as the chairperson, vice-chairperson, secretary, or treasurer. For the purposes of this schedule, treat the authority's top management official and top financial officer as officers, if applicable. A member of the governing body may be both a commissioner and an officer for the purposes of this schedule.

Key Employee: An employee or independent contractor of the authority (other than a commissioner or officer) who meets

- a) The individual received reportable compensation from the authority and other public entities in excess of \$150,000 for the most recent fiscal year completed; and
- b) The individual has responsibilities or influence over the authority as a whole or has power to control or determine 10% or more of the authority's capital expenditures or operating budget.

Highest Compensated Employee: One of the five highest compensated employees or independent contractors of the authority other than current commissioners, officers, or key employees whose aggregate reportable compensation from the authority and other public entities is greater than \$100,000 for the most recent fiscal year completed.

Compensation: All forms of cash and non-cash payments or benefits provided in exchange for services, including salaries and wages, bonuses, severance payments, deferred payments, retirement benefits, fringe benefits, and other financial arrangements or transactions such as personal vehicles, meals, housing, personal, and family education benefits, below-market loans, payment of personal or family travel, entertainment, and personal use of the Authority's property. Compensation includes payments and other benefits provided to both employees and independent contractors in exchange for services.

Reportable Compensation (Use the most recent W-2 available): The aggregate compensation that is reported (or required to be reported) on Form W-2, box 1 or 5, whichever amount is greater, and/or Form 1099-MISC, box 7, for the most recent calendar year ended 60 days before the start of the proposed budget year.

Union County Improvement Authority
For the Period January 01, 2024 to December 31, 2024

Line Item	Name	Title	Average Hours per Week Dedicated to Position	Position		Reportable Compensation from Authority (W-2/ 1099)				Estimated amount of other compensation from the Authority (health benefits, pension, etc.)	Total Compensation from Authority						
				Commissioner	Officer	Key Employee	Highest Compensated	Former	Base Salary/ Stipend			Bonus	Other (auto allowance, expense account, payment in lieu of health benefits, etc.)				
1	Bibi Taylor	Executive Director															
2	Vacant	Confidential Assistant	35		X												
3																	
4	Christopher Kolibas	Chairperson		X	X												
5	Scott M. Huff	Vice Chairperson		X	X												
6	Andrea Mojica	Secretary		X	X												
7	Steve Gary Hockaday	Treasurer		X	X												
8	David Barnett	Commissioner		X													
9	Ahmed Shehata	Commissioner		X													
10	Terri Hudak	Commissioner		X													
11	Jonathan Boguchwal	Commissioner		X													
12	Jenny Davis Toth	Commissioner		X													
13																	
14																	
15																	
16																	
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27																	
28																	
29																	
30																	
31																	
32																	
33																	
34																	
35																	
Total:										\$	75,000.00	\$	-	\$	39,896.00	\$	114,896.00

Schedule of Health Benefits - Detailed Cost Analysis

Union County Improvement Authority

For the Period: January 01, 2024 to December 31, 2024

If no health benefits, check this box:

	# of Covered Members (Medical & Rx)		Annual Cost Estimate		Total Current Year Cost	% Increase (Decrease)
	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget		
Active Employees - Health Benefits - Annual Cost						
Single Coverage	-	-	-	-	-	-
Parent & Child	-	-	-	-	-	-
Employee & Spouse (or Partner) Family	-	-	-	-	-	-
Employee Cost Sharing Contribution (enter as negative -)	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-
Commissioners - Health Benefits - Annual Cost						
Single Coverage	-	-	-	-	-	-
Parent & Child	-	-	-	-	-	-
Employee & Spouse (or Partner) Family	-	-	-	-	-	-
Employee Cost Sharing Contribution (enter as negative -)	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-
Retirees - Health Benefits - Annual Cost						
Single Coverage	-	-	-	-	-	-
Parent & Child	-	-	-	-	-	-
Employee & Spouse (or Partner) Family	-	-	-	-	-	-
Employee Cost Sharing Contribution (enter as negative -)	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-
GRAND TOTAL	-	-	-	-	-	-

Is medical coverage provided by the SHBP (Yes or No)?	No
Is prescription drug coverage provided by the SHBP (Yes or No)?	No

**2024 AUTHORITY BUDGET
FINANCIAL SCHEDULES SECTION**

SUMMARY

Union County Improvement Authority
For the Period: January 01, 2024 to December 31, 2024

	FY 2024 Proposed Budget						FY 2023 Adopted Budget	\$ Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adopted
	Financing	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6	Total All Operations		
REVENUES									
Total Operating Revenues	\$ 27,480,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,480,846	\$ 28,175,405	-2.5%
Total Non-Operating Revenues	32,500	-	-	-	-	32,500	10,000	22,500	225.0%
Total Anticipated Revenues	<u>27,513,346</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>27,513,346</u>	<u>28,185,405</u>	<u>(672,059)</u>	<u>-2.4%</u>
APPROPRIATIONS									
Total Administration	881,435	-	-	-	-	881,435	825,176	56,259	6.8%
Total Cost of Providing Services	2,171,547	-	-	-	-	2,171,547	2,128,968	42,579	2.0%
Total Principal Payments on Debt Service in Lieu of Depreciation	14,602,280	-	-	-	-	14,602,280	14,812,928	(210,648)	-1.4%
Total Operating Appropriations	17,655,262	-	-	-	-	17,655,262	17,767,072	(111,810)	-0.6%
Total Interest Payments on Debt	9,858,084	-	-	-	-	9,858,084	10,418,333	(560,249)	-5.4%
Total Other Non-Operating Appropriations	-	-	-	-	-	-	-	-	#DIV/0!
Total Non-Operating Appropriations	9,858,084	-	-	-	-	9,858,084	10,418,333	(560,249)	-5.4%
Accumulated Deficit	-	-	-	-	-	-	-	-	#DIV/0!
Total Appropriations and Accumulated Deficit	<u>27,513,346</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>27,513,346</u>	<u>28,185,405</u>	<u>(672,059)</u>	<u>-2.4%</u>
Less: Total Unrestricted Net Position Utilized	-	-	-	-	-	-	-	-	#DIV/0!
Net Total Appropriations	<u>27,513,346</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>27,513,346</u>	<u>28,185,405</u>	<u>(672,059)</u>	<u>-2.4%</u>
ANTICIPATED SURPLUS (DEFICIT)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (0)</u>	<u>\$ 0</u>	<u>-100.0%</u>

Revenue Schedule

Union County Improvement Authority
For the Period: January 01, 2024 to December 31, 2024

	FY 2024 Proposed Budget						FY 2023	\$ Increase	% Increase
							Adopted	(Decrease)	(Decrease)
	Financing	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6	Budget	Proposed vs.	Proposed vs.
							Total All	All Operations	All Operations
							Operations	Adopted	Adopted
OPERATING REVENUES									
<i>Service Charges</i>									
Residential						\$ -	\$ -	\$ -	#DIV/0!
Business/Commercial						-	-	-	#DIV/0!
Industrial						-	-	-	#DIV/0!
Intergovernmental						-	-	-	#DIV/0!
Other						-	-	-	#DIV/0!
Total Service Charges						-	-	-	#DIV/0!
<i>Connection Fees</i>									
Residential						-	-	-	#DIV/0!
Business/Commercial						-	-	-	#DIV/0!
Industrial						-	-	-	#DIV/0!
Intergovernmental						-	-	-	#DIV/0!
Other						-	-	-	#DIV/0!
Total Connection Fees						-	-	-	#DIV/0!
<i>Parking Fees</i>									
Meters						-	-	-	#DIV/0!
Permits						-	-	-	#DIV/0!
Fines/Penalties						-	-	-	#DIV/0!
Other						-	-	-	#DIV/0!
Total Parking Fees						-	-	-	#DIV/0!
<i>Other Operating Revenues (List)</i>									
Administrative and Management Fees	246,656					246,656	257,587	(10,931)	-4.2%
Issuance Fees	50,000					50,000	50,000	-	0.0%
Lease Payments - Current Principal	14,602,280					14,602,280	14,812,928	(210,648)	-1.4%
Lease Payments - Current Interest	9,858,084					9,858,084	10,418,333	(560,249)	-5.4%
Rents - Park Madison Rents	2,171,547					2,171,547	2,128,968	42,579	2.0%
Rents - Ground Lease Income	12,000					12,000	12,000	-	0.0%
Aid to UCIA - Aid from Union County	-					-	-	-	#DIV/0!
Aid to UCIA - Excess Park Madison	-					-	-	-	#DIV/0!
Operation	540,279					540,279	495,589	44,690	9.0%
						-	-	-	#DIV/0!
						-	-	-	#DIV/0!
Total Other Revenue	27,480,846					27,480,846	28,175,405	(694,559)	-2.5%
Total Operating Revenues	27,480,846					27,480,846	28,175,405	(694,559)	-2.5%
NON-OPERATING REVENUES									
<i>Other Non-Operating Revenues (List)</i>									
						-	-	-	#DIV/0!
						-	-	-	#DIV/0!
						-	-	-	#DIV/0!
						-	-	-	#DIV/0!
						-	-	-	#DIV/0!
						-	-	-	#DIV/0!
Total Other Non-Operating Revenue						-	-	-	#DIV/0!
<i>Interest on Investments & Deposits (List)</i>									
Interest Earned	25,000					25,000	2,500	22,500	900.0%
Penalties						-	-	-	#DIV/0!
Other	7,500					7,500	7,500	-	0.0%
Total Interest	32,500					32,500	10,000	22,500	225.0%
Total Non-Operating Revenues	32,500					32,500	10,000	22,500	225.0%
TOTAL ANTICIPATED REVENUES	\$ 27,513,346	\$ -	\$ -	\$ -	\$ -	\$ 27,513,346	\$ 28,185,405	\$ (672,059)	-2.4%

Prior Year Adopted Revenue Schedule

Union County Improvement Authority

FY 2023 Adopted Budget

	Financing	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6	Total All Operations
OPERATING REVENUES							
<i>Service Charges</i>							
Residential							\$ -
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other							-
Total Service Charges	-	-	-	-	-	-	-
<i>Connection Fees</i>							
Residential							-
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other							-
Total Connection Fees	-	-	-	-	-	-	-
<i>Parking Fees</i>							
Meters							-
Permits							-
Fines/Penalties							-
Other							-
Total Parking Fees	-	-	-	-	-	-	-
<i>Other Operating Revenues (List)</i>							
Administrative and Management Fees	257,587						257,587
Issuance Fees	50,000						50,000
Lease Payments - Current Principal	14,812,928						14,812,928
Lease Payments - Current Interest	10,418,333						10,418,333
Rents - Park Madison Rents	2,128,968						2,128,968
Rents - Ground Lease Income	12,000						12,000
Aid to UCIA - Aid from Union County	-						-
Aid to UCIA - Excess Park Madison	495,589						495,589
Total Other Revenue	28,175,405	-	-	-	-	-	28,175,405
Total Operating Revenues	28,175,405	-	-	-	-	-	28,175,405
NON-OPERATING REVENUES							
<i>Other Non-Operating Revenues (List)</i>							
							-
							-
							-
							-
							-
<i>Other Non-Operating Revenues</i>	-	-	-	-	-	-	-
<i>Interest on Investments & Deposits</i>							
Interest Earned	2,500						2,500
Penalties							-
Other	7,500						7,500
Total Interest	10,000	-	-	-	-	-	10,000
Total Non-Operating Revenues	10,000	-	-	-	-	-	10,000
TOTAL ANTICIPATED REVENUES	\$ 28,185,405	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,185,405

Appropriations Schedule

Union County Improvement Authority
For the Period: January 01, 2024 to December 31, 2024

	FY 2024 Proposed Budget						Total All Operations	FY 2023 Adopted Budget	\$ Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adopted
	Financing	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6		Total All Operations	All Operations	All Operations
OPERATING APPROPRIATIONS										
<i>Administration - Personnel</i>										
Salary & Wages	\$ 75,000						\$ 75,000	\$ 75,000	\$ -	0.0%
Fringe Benefits	79,935						79,935	79,935	-	0.0%
Total Administration - Personnel	154,935						154,935	154,935	-	0.0%
<i>Administration - Other (List)</i>										
Professional Fees	500,000						500,000	467,500	32,500	7.0%
Office Expenses	50,000						50,000	33,100	16,900	51.1%
Shared Services	-						-	-	-	#DIV/0!
Insurance	150,000						150,000	143,141	6,859	4.8%
Miscellaneous Administration*	26,500						26,500	26,500	-	0.0%
Total Administration - Other	726,500						726,500	670,241	56,259	8.4%
Total Administration	881,435						881,435	825,176	56,259	6.8%
<i>Cost of Providing Services - Personnel</i>										
Salary & Wages							-	-	-	#DIV/0!
Fringe Benefits							-	-	-	#DIV/0!
Total COPS - Personnel							-	-	-	#DIV/0!
<i>Cost of Providing Services - Other (List)</i>										
Reints & Common Area Costs	2,171,547						2,171,547	2,128,968	42,579	2.0%
							-	-	-	#DIV/0!
							-	-	-	#DIV/0!
							-	-	-	#DIV/0!
Miscellaneous COPS*							-	-	-	#DIV/0!
Total COPS - Other	2,171,547						2,171,547	2,128,968	42,579	2.0%
Total Cost of Providing Services	2,171,547						2,171,547	2,128,968	42,579	2.0%
Total Principal Payments on Debt Service In Lieu of Depreciation	14,602,280						14,602,280	14,812,928	(210,648)	-1.4%
Total Operating Appropriations	17,655,262						17,655,262	17,767,072	(111,810)	-0.6%
NON-OPERATING APPROPRIATIONS										
Total Interest Payments on Debt	9,858,084						9,858,084	10,418,333	(560,249)	-5.4%
Operations & Maintenance Reserve							-	-	-	#DIV/0!
Renewal & Replacement Reserve							-	-	-	#DIV/0!
Municipality/County Appropriation							-	-	-	#DIV/0!
Other Reserves							-	-	-	#DIV/0!
Total Non-Operating Appropriations	9,858,084						9,858,084	10,418,333	(560,249)	-5.4%
TOTAL APPROPRIATIONS	27,513,346						27,513,346	28,185,405	(672,059)	-2.4%
ACCUMULATED DEFICIT							-	-	-	#DIV/0!
TOTAL APPROPRIATIONS & ACCUMULATED DEFICIT	27,513,346						27,513,346	28,185,405	(672,059)	-2.4%
UNRESTRICTED NET POSITION UTILIZED										
Municipality/County Appropriation							-	-	-	#DIV/0!
Other							-	-	-	#DIV/0!
Total Unrestricted Net Position Utilized							-	-	-	#DIV/0!
TOTAL NET APPROPRIATIONS	\$ 27,513,346	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,513,346	\$ 28,185,405	\$ (672,059)	-2.4%

* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations \$ 882,763.10 \$ - \$ - \$ - \$ - \$ - \$ - \$ 882,763.10

Prior Year Adopted Appropriations Schedule

Union County Improvement Authority

FY 2023 Adopted Budget

	Financing	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6	Total All Operations
OPERATING APPROPRIATIONS							
<i>Administration - Personnel</i>							
Salary & Wages	\$ 75,000						\$ 75,000
Fringe Benefits	79,935						79,935
Total Administration - Personnel	154,935	-	-	-	-	-	154,935
<i>Administration - Other (List)</i>							
Professional Fees	467,500						467,500
Office Expenses	33,100						33,100
Shared Services	-						-
Insurance	143,141						143,141
Miscellaneous Administration*	26,500						26,500
Total Administration - Other	670,241	-	-	-	-	-	670,241
Total Administration	825,176	-	-	-	-	-	825,176
<i>Cost of Providing Services - Personnel</i>							
Salary & Wages							-
Fringe Benefits							-
Total COPS - Personnel	-	-	-	-	-	-	-
<i>Cost of Providing Services - Other (List)</i>							
Rents & Common Area Costs	2,128,968						2,128,968
Miscellaneous COPS*							-
Total COPS - Other	2,128,968	-	-	-	-	-	2,128,968
Total Cost of Providing Services	2,128,968	-	-	-	-	-	2,128,968
Total Principal Payments on Debt Service in Lieu of Depreciation	14,812,928	-	-	-	-	-	14,812,928
Total Operating Appropriations	17,767,072	-	-	-	-	-	17,767,072
NON-OPERATING APPROPRIATIONS							
Total Interest Payments on Debt	10,418,333	-	-	-	-	-	10,418,333
Operations & Maintenance Reserve							-
Renewal & Replacement Reserve							-
Municipality/County Appropriation							-
Other Reserves							-
Total Non-Operating Appropriations	10,418,333	-	-	-	-	-	10,418,333
TOTAL APPROPRIATIONS	28,185,405	-	-	-	-	-	28,185,405
ACCUMULATED DEFICIT							-
TOTAL APPROPRIATIONS & ACCUMULATED DEFICIT	28,185,405	-	-	-	-	-	28,185,405
UNRESTRICTED NET POSITION UTILIZED							
Municipality/County Appropriation							-
Other							-
Total Unrestricted Net Position Utilized	-	-	-	-	-	-	-
TOTAL NET APPROPRIATIONS	\$ 28,185,405	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,185,405

* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations \$ 888,353.60 \$ - \$ - \$ - \$ - \$ - \$ 888,353.60

Debt Service Schedule - Principal

Union County Improvement Authority

If Authority has no debt, check this box:

		Fiscal Year Ending in								
		2025	2026	2027	2028	2029	Thereafter		Total Principal Outstanding	
Financing	Date of Local Finance Board Approval	2023 (Adopted Budget)	2024 (Proposed Budget)	2025	2026	2027	2028	2029	Thereafter	Total Principal Outstanding
See Attachment		\$ 14,812,928	\$ 14,602,280	\$ 14,694,766	\$ 14,750,778	\$ 14,151,002	\$ 13,055,732	\$ 11,815,654	\$ 230,644,074	\$ 313,714,286
Total Principal Operation #2		14,812,928	14,602,280	14,694,766	14,750,778	14,151,002	13,055,732	11,815,654	230,644,074	313,714,286
Total Principal Operation #3		-	-	-	-	-	-	-	-	-
Total Principal Operation #4		-	-	-	-	-	-	-	-	-
Total Principal Operation #5		-	-	-	-	-	-	-	-	-
Total Principal Operation #6		-	-	-	-	-	-	-	-	-
TOTAL PRINCIPAL ALL OPERATIONS		\$ 14,812,928	\$ 14,602,280	\$ 14,694,766	\$ 14,750,778	\$ 14,151,002	\$ 13,055,732	\$ 11,815,654	\$ 230,644,074	\$ 313,714,286

Indicate the Authority's most recent bond rating and the year of the rating by ratings service.

Moody's	Standard & Poor's
Fitch	
Bond Rating	
Year of Last Rating	

Debt Service Schedule - Interest

Union County Improvement Authority

If Authority has no debt, check this box:

		<i>Fiscal Year Ending in</i>								
		2023 (Adopted Budget)	2024 (Proposed Budget)	2025	2026	2027	2028	2029	Thereafter	Total Interest Payments Outstanding
<i>Financing</i>										
	See Attachment	\$ 10,418,333	\$ 9,858,084	\$ 9,282,605	\$ 8,667,921	\$ 8,043,269	\$ 7,476,765	\$ 7,024,300	\$ 47,923,511	\$ 98,276,454
	Total Interest Payments	10,418,333	9,858,084	9,282,605	8,667,921	8,043,269	7,476,765	7,024,300	47,923,511	98,276,454
	<i>Operation #2</i>									
	Total Interest Payments	-	-	-	-	-	-	-	-	-
	<i>Operation #3</i>									
	Total Interest Payments	-	-	-	-	-	-	-	-	-
	<i>Operation #4</i>									
	Total Interest Payments	-	-	-	-	-	-	-	-	-
	<i>Operation #5</i>									
	Total Interest Payments	-	-	-	-	-	-	-	-	-
	<i>Operation #6</i>									
	Total Interest Payments	-	-	-	-	-	-	-	-	-
	TOTAL INTEREST ALL OPERATIONS	\$ 10,418,333	\$ 9,858,084	\$ 9,282,605	\$ 8,667,921	\$ 8,043,269	\$ 7,476,765	\$ 7,024,300	\$ 47,923,511	\$ 98,276,454

FISCAL YEAR 2024

Union County Improvement Authority

(Authority Name)

2024 AUTHORITY CAPITAL BUDGET/PROGRAM

2024 CERTIFICATION OF AUTHORITY CAPITAL BUDGET / PROGRAM

Union County Improvement Authority

(Authority Name)

Fiscal Year: January 01, 2024 to December 31, 2024

Check the box for the applicable statement below:

It is hereby certified that the Authority Capital Budget/Program annexed hereto is a true copy of the Capital Budget/Program approved, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget, of governing body of the Union County Improvement Authority, on October 03, 2023.

It is hereby certified that the governing body of the Union County Improvement Authority have elected **NOT** to adopt and Capital Budget/Program for the aforesaid fiscal year, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget by the governing body of the Union County Improvement for the following reason(s):

Officer's Signature:	btaylorUCIA@ucnj.org
Name:	Dr. Bibi Taylor
Title:	Executive Director
Address:	10 Elizabethtown Plaza, 5th Floor Elizabeth, NJ 07207
Phone Number:	(908)527-4025
Fax Number:	
E-mail Address:	btaylorUCIA@ucnj.org

2024 CAPITAL BUDGET/PROGRAM MESSAGE

Union County Improvement Authority

Fiscal Year: January 01, 2024 to December 31, 2024

Answer all questions below using the space provided.

1. Has each municipality or county affected by the actions of the authority participated in the development of the capital plan and reviewed or approved the plans or projects included within the Capital Budget/Program (this may include the governing body or certain officials, such as planning boards, Construction Code Officials) as to these projects?

Yes

2. Has each capital project/project financing been developed from a specific capital improvement plan or report; does it include lifecycle costs; and is it consistent with the appropriate elements of Master Plans or other plans in the jurisdiction(s) served by the authority?

Yes

Yes

Yes

3. Has a long-term (5 years or more) infrastructure needs and other capital items (Vehicles, Equipment) needs assessment been prepared?

Yes

4. If amounts are on Page CB-3 in the column Debt Authorizations, indicate the primary source of funding the debt service for the Debt Authorizations (example - rate increase).

The County has been leasing outside facilities for an annual amount in excess of the debt service created by these bonds. Once the Administration Complex is completed, those leases will no longer be necessary, so it is expected that the County will fund this bond issuance with little or no impact on the local tax rate. In addition, the County has significant drop offs in its annual debt service starting in 2022, which will also mean that this bond issue will have little or no impact on the local tax rate.

5. Please indicate which capital projects/project financings are being undertaken in the Metropolitan or Suburban Planning Areas as defined in the State Development and Redevelopment Plan.

Not Applicable

6. Please indicate which capital projects/project financings are being undertaken within the boundary of a State Planning Commission-designated Center and/or Endorsed Plan and if the project was included in the Plan Implementation Agenda for that Center/Endorsed Plan.

Not Applicable

Proposed Capital Budget

Union County Improvement Authority
For the Period: January 01, 2024 to December 31, 2024

	Estimated Total Cost	Funding Sources				
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants	Other Sources
<i>Financing</i>						
Administration Complex	\$ 50,765,000			\$ 18,465,000	\$ 27,300,000	\$ 5,000,000
	-					
	-					
Total	50,765,000	-	-	18,465,000	27,300,000	5,000,000
<i>Operation #2</i>						
	-					
	-					
	-					
Total	-	-	-	-	-	-
<i>Operation #3</i>						
	-					
	-					
	-					
Total	-	-	-	-	-	-
<i>Operation #4</i>						
	-					
	-					
	-					
Total	-	-	-	-	-	-
<i>Operation #5</i>						
	-					
	-					
	-					
Total	-	-	-	-	-	-
<i>Operation #6</i>						
	-					
	-					
	-					
Total	-	-	-	-	-	-
TOTAL PROPOSED CAPITAL BUDGET	\$ 50,765,000	\$ -	\$ -	\$ 18,465,000	\$ 27,300,000	\$ 5,000,000

Enter brief description of up to four projects for each operation above. For operations with more than four budgeted projects, please utilize the additional pages. Input total amount of all projects for the operation on single line and enter "See Additional Pages" instead of project description.

5 Year Capital Improvement Plan

Union County Improvement Authority
For the Period: January 01, 2024 to December 31, 2024

Fiscal Year Ending in

	Estimated Total Cost	2024 (Proposed Budget)	2025	2026	2027	2028	2029
<i>Financing</i>							
Administration Complex	\$ 152,300,000	\$ 50,765,000	\$ 60,920,000	\$ 40,615,000			
	-	-					
	-	-					
Total	152,300,000	50,765,000	60,920,000	40,615,000	-	-	-
<i>Operation #2</i>							
	-	-					
	-	-					
Total	-	-	-	-	-	-	-
<i>Operation #3</i>							
	-	-					
	-	-					
Total	-	-	-	-	-	-	-
<i>Operation #4</i>							
	-	-					
	-	-					
Total	-	-	-	-	-	-	-
<i>Operation #5</i>							
	-	-					
	-	-					
Total	-	-	-	-	-	-	-
<i>Operation #6</i>							
	-	-					
	-	-					
Total	-	-	-	-	-	-	-
TOTAL	\$ 152,300,000	\$ 50,765,000	\$ 60,920,000	\$ 40,615,000	\$ -	\$ -	\$ -

5 Year Capital Improvement Plan

Union County Improvement Authority
For the Period: January 01, 2024 to December 31, 2024

Fiscal Year Ending in

	Estimated Total Cost	2024 (Proposed Budget)	2025	2026	2027	2028	2029
	\$ -						
TOTAL THIS PAGE ONLY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

5 Year Capital Improvement Plan

Union County Improvement Authority
For the Period: January 01, 2024 to December 31, 2024

Fiscal Year Ending in

	Estimated Total Cost	2024 (Proposed Budget)	2025	2026	2027	2028	2029
	\$ -						
TOTAL THIS PAGE ONLY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

5 Year Capital Improvement Plan Funding Sources

Union County Improvement Authority
For the Period: January 01, 2024 to December 31, 2024

	Estimated Total Cost	Funding Sources				
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants Other Sources	
<i>Financing</i>						
Administration Complex	\$ 152,300,000			\$ 120,000,000	\$ 27,300,000	\$ 5,000,000
Total	152,300,000	-	-	120,000,000	27,300,000	5,000,000
<i>Operation #2</i>						
	-					
Total	-	-	-	-	-	-
<i>Operation #3</i>						
	-					
Total	-	-	-	-	-	-
<i>Operation #4</i>						
	-					
Total	-	-	-	-	-	-
<i>Operation #5</i>						
	-					
Total	-	-	-	-	-	-
<i>Operation #6</i>						
	-					
Total	-	-	-	-	-	-
TOTAL	\$ 152,300,000	\$ -	\$ -	\$ 120,000,000	\$ 27,300,000	\$ 5,000,000
Total 5 Year Plan per CB-4	\$ 152,300,000					

Balance check - If amount is other than zero, verify that projects listed above match projects listed on CB-4.

Annual List of Change Orders Approved
Pursuant to N.J.A.C. 5:30-11

Contracting Unit: Union County Improvement Authority Year Ending: December 31, 2022

The following is a complete list of all change orders which caused the originally awarded contract price to be exceeded by more than 20 percent. For regulatory details please consult N.J.A.C. 5:30-11.1 et seq. Please identify each change order by name of the project.

N/A

For each change order listed above, submit with introduced budget a copy of the governing body resolution authorizing the change order and an Affidavit of Publication for the newspaper notice required by N.J.A.C. 5:30-11.9(d). (Affidavit must include a copy of the newspaper notice.)

If you have not had a change order exceeding the 20 percent threshold for the year indicated above, please check here and certify below.

3-Oct-23
Date

amojica@UCIA@ucnj.org
Clerk/Secretary to the Governing Body

Appendix to Budget Document