



Resolution No. 74-2023  
Adoption Date Nov. 2, 2023

Sufficiency of Funds Bibi Taylor  
Form and Legality David Minchelle

**Resolution Adopting the Annual Budget and Capital Budget for the Union County Improvement Authority: January 1, 2024 – December 31, 2024**

WHEREAS, the Annual Budget and Capital Budget/Program for the Union County Improvement Authority for the fiscal year beginning, January 1, 2024 and ending, December 31, 2024 has been presented for adoption before the governing body of the Union County Improvement Authority at its open public meeting of November 2, 2023; and

WHEREAS, the Annual Budget and Capital Budget as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services; and

WHEREAS, the Annual Budget presented for adoption reflects Total Revenues of \$ 27,513,346.20, Total Appropriations, including any Accumulated Deficit, if any, of \$ 27,513,346.20 and Total Unrestricted Net Position utilized of \$ -0-; and

WHEREAS, the Capital Budget as presented for adoption reflects Total Capital Appropriations of \$50,765,000.00 and Total Unrestricted Net Position utilized of \$ -0-; and

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Union County Improvement Authority, at an open public meeting held on November 2, 2023 that the Annual Budget and Capital Budget/Program of the Union County Improvement Authority for the fiscal year beginning, January 1, 2024 and ending, December 31, 2024 is hereby adopted and shall constitute appropriations for the purposes stated; and

BE IT FURTHER RESOLVED, that the Annual Budget and Capital Budget/Program as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services.

| Commissioner                  | Motion | Second | Yes/Aye | No-Nay | Abstain | Absent |
|-------------------------------|--------|--------|---------|--------|---------|--------|
| David Barnett                 |        |        | X       |        |         |        |
| Jonathan Boguchwal            | X      |        | X       |        |         |        |
| Steve Hockaday                |        |        |         |        |         | X      |
| Terri Riley Hudak             |        |        | X       |        |         |        |
| Andrea Mojica                 |        |        | X       |        |         |        |
| Ahmed Shehata                 |        |        |         |        |         | X      |
| Jenny Davis Toth              |        |        |         |        |         | X      |
| Scott Huff, Vice Chairman     |        | X      | X       |        |         |        |
| Christopher Kolibas, Chairman |        |        | X       |        |         |        |

Fiscal Year

Start Year  
**2024**

—

End Year  
**2024**

***Authority Budget of:***  
***Union County Improvement Authority***

**State Filing Year**

**2024**

***For the Period:***                    ***January 1, 2024***    ***to***    ***December 31, 2024***

**[www.ucimprovementauthority.org](http://www.ucimprovementauthority.org)**

Authority Web Address



***Division of Local Government Services***

**2024 AUTHORITY BUDGET  
CERTIFICATION SECTION**

# FISCAL YEAR 2024

Union County Improvement Authority

## AUTHORITY BUDGET

FISCAL YEAR: January 01, 2024 to December 31, 2024

*For Division Use Only*

### CERTIFICATION OF APPROVED BUDGET

*It is hereby certified that the approved Budget made a part hereof complies with the requirements of law and the rules and regulations of the Local Finance Board, and approval is given pursuant to N.J.S.A. 40A:5A-11.*

*State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services*

By: \_\_\_\_\_ Date: \_\_\_\_\_

### CERTIFICATION OF ADOPTED BUDGET

*It is hereby certified that the adopted Budget made a part hereof has been compared with the approved Budget previously certified by the Division, and any amendments made thereto. This adopted Budget is certified with respect to such amendments and comparisons only.*

*State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services*

By: \_\_\_\_\_ Date: \_\_\_\_\_

# 2024 PREPARER'S CERTIFICATION


Union County Improvement Authority

## AUTHORITY BUDGET

FISCAL YEAR: January 01, 2024 to December 31, 2024

It is hereby certified that the Authority Budget, including the Annual Budget and the Capital Budget/Program annexed hereto, represents the members of the governing body's resolve with respect to statute in that; all estimates of revenue are reasonable, accurate and correctly stated; all items of appropriation are properly set forth; and in form, and content, the budget will permit the exercise of the comptroller function within the Authority.

It is further certified that all proposed budgeted amounts and totals are correct. Also, I hereby provide reasonable assurance that all assertions contained herein are accurate and all required schedules are completed and attached.

|                       |  |
|-----------------------|--|
| Preparer's Signature: |  |
| Name:                 | Dr. Bibi Taylor  |
| Title:                | Executive Director   |
| Address:              | 10 Elizabethtown Plaza, 5th Floor<br>Elizabeth, NJ 07207                           |
| Phone Number:         | (908)527-4025  |
| Fax Number:           |  |
| E-mail Address:       | btaylorUCIA@ucnj.org   |




# AUTHORITY INTERNET WEBSITE CERTIFICATION

|                          |                                |
|--------------------------|--------------------------------|
| Authority's Web Address: | www.ucimprovementauthority.org |
|--------------------------|--------------------------------|

All authorities shall maintain either an Internet website or a webpage on the municipality's or county's Internet website. The purpose of the website or webpage shall be to provide increased public access to the authority's operations and activities. N.J.S.A. 40A:5A-17.1 requires the following items to be included on the Authority's website at a minimum for public disclosure. Check the boxes below to certify the Authority's compliance with N.J.S.A. 40A:5A-17.1.

- ☒ A description of the Authority's mission and responsibilities.
- ☒ The budgets for the current fiscal year and immediately preceding two prior years.
- ☒ The most recent Comprehensive Annual Financial Report (Unaudited) or similar financial information *(Similar information includes items such as Revenue and Expenditure pie charts, or other types of charts, along with other information that would be useful to the public in understanding the finances/budget of the Authority).*
- ☒ The complete (all pages) annual audits (not the Audit Synopsis) for the most recent fiscal year and immediately preceding two prior years.
- ☒ The Authority's rules, regulations and official policy statements deemed relevant by the governing body of the Authority to the interests of the residents within the Authority's service area or jurisdiction.
- ☒ Notice posted pursuant to the "Open Public Meetings Act" for each meeting of the Authority, setting forth the time date, location and agenda of each meeting.
- ☒ The approved minutes of each meeting of the Authority including all resolutions of the board and their committees; for at least three consecutive fiscal years.
- ☒ The name, mailing address, electronic mail address and phone number of every person who exercises day-to-day supervision or management over some or all of the operations of the Authority.
- ☒ A list of attorneys, advisors, consultants and any other person, firm, business, partnership, corporation or other organization which received any remuneration of \$17,500 or more during the preceding fiscal year for any service whatsoever rendered to the Authority.

It is hereby certified by the below authorized representative of the Authority that the Authority's website or webpage as identified above complies with the minimum statutory requirements of N.J.S.A. 40A:5A-17.1 as listed above. A check in each of the above boxes signifies compliance.

|   |   |
|---|---|
| Name of Officer Certifying Compliance:  | Christopher Kolibas   |
| Title of Officer Certifying Compliance: | Chairperson   |
| Signature:                              |  |

# 2024 APPROVAL CERTIFICATION

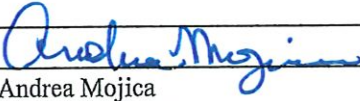
Union County Improvement Authority

## AUTHORITY BUDGET

**FISCAL YEAR: January 01, 2024 to December 31, 2024**

It is hereby certified that the Authority Budget, including all schedules appended hereto, are a true copy of the Annual Budget and Capital Budget/Program approved by resolution by the governing body Union County Improvement Authority, at an open public meeting held pursuant to N.J.A.C. 5:31-2.3, on October 3, 2023.

It is further certified that the recorded vote appearing in the resolution represents not less than a of the full membership of the governing body thereof.

|                             |  |
|-----------------------------|--|
| <b>Officer's Signature:</b> |  |
| <b>Name:</b>                | Andrea Mojica  |
| <b>Title:</b>               | Secretary  |
| <b>Address:</b>             | 10 Elizabethtown Plaza, 5th Floor<br>Elizabeth, NJ 07207                           |
| <b>Phone Number:</b>        | (908)527-4025  |
| <b>Fax Number:</b>          |  |
| <b>E-mail Address:</b>      | infoUCIA@ucnj.org  |





Resolution No. 64-2023  
Adoption Date Oct. 3, 2023

Sufficiency of Funds Hili Taylor  
Form and Legality David Minichello

**Resolution Approving the Annual Budget and Capital Budget for the Union County  
Improvement Authority: January 1, 2024 – December 31, 2024**

**WHEREAS**, the Annual Budget and Capital Budget for the Union County Improvement Authority for the fiscal year beginning, January 1, 2024 and ending, December 31, 2024 has been presented before the governing body of the Union County Improvement Authority at its open public meeting of October 3, 2023; and

**WHEREAS**, the Annual Budget as introduced reflects Total Revenues of \$27,513,346.20, Total Appropriations, including any Accumulated Deficit if any, of \$27,513,346.20 and Total Unrestricted Net Position utilized of \$ -0-; and

**WHEREAS**, the Capital Budget as introduced reflects Total Capital Appropriations of \$50,765,000.00 and Total Unrestricted Net Position planned to be utilized as funding thereof, of \$ -0-; and

**WHEREAS**, the schedule of rents, fees and other charges in effect will produce sufficient revenues, together with all other anticipated revenues to satisfy all obligations to the holders of bonds of the Authority, to meet operating expenses, capital outlays, debt service requirements, and to provide for such reserves, all as may be required by law, regulation or terms of contracts and agreements; and

**WHEREAS**, the Capital Budget/Program, pursuant to N.J.A.C. 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget, must be granted elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

| Commissioner                  | Motion | Second | Yes/Aye | No-Nay | Abstain | Absent |
|-------------------------------|--------|--------|---------|--------|---------|--------|
| David Barnett                 | X      |        | X       |        |         |        |
| Jonathan Boguchwal            |        | X      | X       |        |         |        |
| Steve Hockaday                |        |        | X       |        |         |        |
| Terri Riley Hudak             |        |        | X       |        |         |        |
| Andrea Mojica                 |        |        | X       |        |         |        |
| Ahmed Shehata                 |        |        | X       |        |         |        |
| Jenny Davis Toth              |        |        | X       |        |         |        |
| Scott Huff, Vice Chairman     |        |        | X       |        |         |        |
| Christopher Kolibas, Chairman |        |        | X       |        |         |        |

I hereby certify that this is a true and  
correct copy of the original document of  
the Union County Improvement Authority  
Certified by Hili Taylor  
Date: Oct 4, 2023





Resolution No. 64-2022  
Adoption Date Nov. 14, 2022

Sufficiency of Funds Bibi Taylor  
Form and Legality David Minchelle

**NOW, THEREFORE BE IT RESOLVED**, by the governing body of the Union County Improvement Authority, at an open public meeting held on October 3, 2023 that the Annual Budget, including all related schedules, and the Capital Budget/Program of the Union County Improvement Authority for the fiscal year beginning, January 1, 2024 and ending, December 31, 2024 is hereby approved; and

**BE IT FURTHER RESOLVED**, that the anticipated revenues as reflected in the Annual Budget are of sufficient amount to meet all proposed expenditures/expenses and all covenants, terms and provisions as stipulated in the said Authority's outstanding debt obligations, capital lease arrangements, service contracts, and other pledged agreements; and

**BE IT FURTHER RESOLVED**, that the governing body of the Union County Improvement Authority will consider the Annual Budget and Capital Budget/Program for adoption on November 2, 2023.

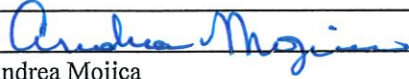
# 2024 ADOPTION CERTIFICATION

Union County Improvement Authority

## AUTHORITY BUDGET

**FISCAL YEAR: January 01, 2024 to December 31, 2024**

It is hereby certified that the Authority Budget and Capital Budget/Program annexed hereto is a true copy of the Budget adopted by the governing body of the Union County Improvement Authority, pursuant to N.J.A.C 5:31-2.3, on November 02, 2023.

|                             |  |             |  |
|-----------------------------|--|-------------|--|
| <b>Officer's Signature:</b> |  |             |  |
| <b>Name:</b>                | Andrea Mojica  |             |  |
| <b>Title:</b>               | Secretary  |             |  |
| <b>Address:</b>             | 10 Elizabethtown Plaza, 5th Floor<br>Elizabeth, NJ 07207                           |             |  |
| <b>Phone Number:</b>        | (908)527-4025  | <b>Fax:</b> |  |
| <b>E-mail address:</b>      | infoUCIA@ucnj.org  |             |  |



Resolution No. 74-2023  
Adoption Date Nov. 2, 2023

Sufficiency of Funds Billy Taylor  
Form and Legality David Minchella

**Resolution Adopting the Annual Budget and Capital Budget for the Union County  
Improvement Authority: January 1, 2024 – December 31, 2024**

WHEREAS, the Annual Budget and Capital Budget/Program for the Union County Improvement Authority for the fiscal year beginning, January 1, 2024 and ending, December 31, 2024 has been presented for adoption before the governing body of the Union County Improvement Authority at its open public meeting of November 2, 2023; and

WHEREAS, the Annual Budget and Capital Budget as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services; and

WHEREAS, the Annual Budget presented for adoption reflects Total Revenues of \$ 27,513,346.20, Total Appropriations, including any Accumulated Deficit, if any, of \$ 27,513,346.20 and Total Unrestricted Net Position utilized of \$ -0-; and

WHEREAS, the Capital Budget as presented for adoption reflects Total Capital Appropriations of \$50,765,000.00 and Total Unrestricted Net Position utilized of \$ -0-; and

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Union County Improvement Authority, at an open public meeting held on November 2, 2023 that the Annual Budget and Capital Budget/Program of the Union County Improvement Authority for the fiscal year beginning, January 1, 2024 and ending, December 31, 2024 is hereby adopted and shall constitute appropriations for the purposes stated; and

BE IT FURTHER RESOLVED, that the Annual Budget and Capital Budget/Program as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services.

| Commissioner                  | Motion | Second | Yes/Aye | No-Nay | Abstain | Absent |
|-------------------------------|--------|--------|---------|--------|---------|--------|
| David Barnett                 |        |        | X       |        |         |        |
| Jonathan Boguchwal            | X      |        | X       |        |         |        |
| Steve Hockaday                |        |        |         |        |         | X      |
| Terri Riley Hudak             |        |        | X       |        |         |        |
| Andrea Mojica                 |        |        | X       |        |         |        |
| Ahmed Shehata                 |        |        |         |        |         | X      |
| Jenny Davis Toth              |        |        |         |        |         | X      |
| Scott Huff, Vice Chairman     |        | X      | X       |        |         |        |
| Christopher Kolibas, Chairman |        |        | X       |        |         |        |

I hereby certify that this is a true and correct copy of the original document of the Union County Improvement Authority.  
Certified by: [Signature]  
Date: 11/2/2023

**2024 AUTHORITY BUDGET  
NARRATIVE AND INFORMATION SECTION**



# 2024 AUTHORITY BUDGET MESSAGE & ANALYSIS

## Union County Improvement Authority

**FISCAL YEAR: January 01, 2024 to December 31, 2024**

*Answer all questions below using the space provided. Do not attach answers as a separate document.*

1. Complete a brief statement on the Fiscal Year 2024 proposed Annual Budget and make comparison to the Fiscal Year 2023 adopted budget for each Revenues and Appropriations. Explain any variances over +/-10% (as shown on budget pages F-2 and F-4) for each individual revenue and appropriation line item. Explanations of variances should include a description of the reason for the increase or decrease in the budgeted line item, not just an indication of the amount and percent of change. Upload any supporting documentation that will help explain the reason for the increase or decrease in the budgeted line item.

The overall budget for the year 2024 is unchanged from 2023; however, the Improvement Authority restructured its operations to achieve economy & efficiency in 2021. The restructuring continues to achieve long term savings. Existing staff costs (Day-to-day management & IT support are paid by the County as Aid to the Authority); thereby reducing SW and fringe costs to the Authority. The Authority anticipates purchasing new technology and transitioning its website hosting services. As a result, there is an increase in Administration Other - Office Expenses. Gerry Green operations has an increase in annual maintenance which is offset by an increase in Rental/CAM revenue. Renewable Energy receipts continue to increase, however maintenance of the equipment is ongoing.

2. Describe the state of the local/regional economy and how it may impact the proposed Annual Budget, including the planned Capital Program.

The local economy has no impact on this budget.

3. Describe the reasons for utilizing Unrestricted Net Position in the proposed Annual Budget (i.e. rate stabilization, debt service reduction, to balance the budget, etc.) If the Authority's budget anticipated a use of Unrestricted Net Position, this question must be answered.

No net position will be utilized in the current year's budget.

# 2024 AUTHORITY BUDGET MESSAGE & ANALYSIS

Union County Improvement Authority

**FISCAL YEAR: January 01, 2024 to December 31, 2024**

*Answer all questions below using the space provided. Do not attach answers as a separate document.*

4. Identify any sources of funds transferred to the County/Municipality as a budget subsidy or shared service payments, pilot payments, or other types of contracts or agreements. (Example - To provide police services to the Authority, etc. and explain the reason for the transfer (i.e. to balance the County/Municipal Budget, etc.)

Not applicable.

5. The proposed budget must not reflect an anticipated deficit from 2023 operations. If there exists an accumulated deficit from prior year's budgets (and funding is included in the proposed budget as a result of a prior year deficit) explain the funding plan to eliminate said deficit (N.J.S.A. 40A:5A-12). If the Authority has a net deficit reported in its most recent audit, it must provide a deficit reduction plan in response to this question.

Not applicable. The deficit shown in the audit is attributed to depreciation expenses.

(Prepare a response to deficits in most recent audit report pertaining to Deficits to Unrestricted Net Position caused by recording Pension and Post-Employment Benefits liabilities as required by GASB 68 and GASB 75) and similar types of deficits in the audit report. How would these deficits be funded?

# 2024 AUTHORITY BUDGET MESSAGE & ANALYSIS

Union County Improvement Authority

FISCAL YEAR: January 01, 2024 to December 31, 2024

*Answer the question below using the space provided.*

6. Attach in FAST a schedule of the Authority's existing rate structure (connection fees, parking fees, service charges, etc.) if it has been changed since the prior year budget submission and a schedule of the proposed rate structure for the upcoming fiscal year. Explain any proposed changes in the rate structure and attach the resolution approving the change in rate structure, if applicable. (If no changes to fees or rates, indicate answer as "Rates Are Staying The Same").

Rates Are Staying The Same

# AUTHORITY CONTACT INFORMATION

## FISCAL YEAR 2024

Please complete the following information regarding this Authority. All information requested below must be completed.

|                           |                                    |             |       |
|---------------------------|------------------------------------|-------------|-------|
| <b>Name of Authority:</b> | Union County Improvement Authority |             |       |
| <b>Federal ID Number:</b> | 22-2815346                         |             |       |
| <b>Address:</b>           | 10 Elizabethtown Plaza, 5th Floor  |             |       |
| <b>City, State, Zip:</b>  | Elizabeth                          | NJ          | 07207 |
| <b>Phone: (ext.)</b>      | 908-527-4025                       | <b>Fax:</b> |       |

|                            |  |             |       |
|----------------------------|--|-------------|-------|
| <b>Preparer's Name:</b>    | Dr. Bibi Taylor  |             |       |
| <b>Preparer's Address:</b> | 10 Elizabethtown Plaza, 5th Floor                              |             |       |
| <b>City, State, Zip:</b>   | Elizabeth  | NJ          | 07207 |
| <b>Phone: (ext.)</b>       | 908-527-4025   | <b>Fax:</b> |       |
| <b>E-mail:</b>             | <a href="mailto:btaylorUCIA@ucnj.org">btaylorUCIA@ucnj.org</a> |             |       |

|   |  |             |  |
|---|--|-------------|--|
| <b>Chief Executive Officer*</b>                                     | Dr. Bibi Taylor  |             |  |
| <i>*Or person who performs these functions under another title.</i> |  |             |  |
| <b>Phone: (ext.)</b>  | 908-527-4025   | <b>Fax:</b> |  |
| <b>E-mail:</b>  | <a href="mailto:btaylorUCIA@ucnj.org">btaylorUCIA@ucnj.org</a> |             |  |

|   |  |             |  |
|---|--|-------------|--|
| <b>Chief Financial Officer*</b>                                     | Dr. Bibi Taylor  |             |  |
| <i>*Or person who performs these functions under another title.</i> |  |             |  |
| <b>Phone: (ext.)</b>  | 908-527-4025   | <b>Fax:</b> |  |
| <b>E-mail:</b>  | <a href="mailto:btaylorUCIA@ucnj.org">btaylorUCIA@ucnj.org</a> |             |  |

|                          |  |             |              |
|--------------------------|--|-------------|--------------|
| <b>Name of Auditor:</b>  | Robert Swisher CPA   |             |              |
| <b>Name of Firm:</b>     | Suplee, Clooney and Company                                |             |              |
| <b>Address:</b>          | 308 East Broad Street                                      |             |              |
| <b>City, State, Zip:</b> | Westfield  | NJ          | 07090        |
| <b>Phone: (ext.)</b>     | 908-789-9300   | <b>Fax:</b> | 908-789-8535 |
| <b>E-mail:</b>           | <a href="mailto:rswisher@scnco.com">rswisher@scnco.com</a> |             |              |



# AUTHORITY INFORMATIONAL QUESTIONNAIRE

## Union County Improvement Authority

**FISCAL YEAR: January 01, 2024 to December 31, 2024**

1. Provide the number of individuals employed as reported on the Authority's most recent Form W-3, Transmittal of Wage, and Tax Statement:

0

2. Provide the amount of total salaries and wages reported on the Authority's most recent Form W-3, Transmittal of Wage, and Tax Statements:

\$ -

3. Provide the number of regular voting members of the governing body:

9

(5 or 7 per State statute, possibly more for regional authorities)

4. Provide the number of alternate voting members of the governing body:

0

(Maximum is 2)

5. **Regional Authorities Only** - Did all individuals that were required to file a Financial Disclosure Statement for the current fiscal year because of their relationship with the Authority file the form as required?

Yes

Check to see if individuals filed their FDS on the FDS webpage: <https://www.nj.gov/dca/divisions/dlgs/resources/fds.html>.

If "no", provide a list of those individuals who failed to file a Financial Disclosure Statement and an explanation as to the reason for their failure to file.

6. Does the Authority have any amounts receivable from current or former commissioners, officers, key employees, or the highest compensated employee?

No

If "yes", provide a list of those individuals, their position, the amount receivable, and a description of the amount due to the Authority.

7. Was the Authority a party to a business transaction with one of the following parties:

a. A current or former commissioner, officer, key employee, or highest compensated employee?

No

b. A family member of a current or former commissioner, officer, key employee, or highest compensated employee?

No

c. An entity of which a current or former commissioner, officer, key employee, or highest compensated employee (or family member thereof) was an officer or direct or indirect owner?

No

If the answer to any of the above is "yes", provide a description of the transaction including the name of the commissioner, officer, key employee, or highest compensated employee (or family member thereof) of the Authority; the name of the entity and relationship to the individual or family member; the amount paid; and whether the transaction was subject to a competitive bid process.

8. Did the Authority during the most recent fiscal year pay premiums, directly or indirectly, on a personal benefit contract\*?

No

\*A personal benefit contract is generally any life insurance, annuity, or endowment contract that benefits, directly or indirectly, the transferor, a member of the transferor's family, or any other person designated by the transferor.

If "yes", provide a description of the arrangement, the premiums paid, and indicate the beneficiary of the contract.

9. Explain the Authority's process for determining compensation for all persons listed on Page N-4. Include whether the Authority's process includes any of the following: 1) review and approval by the commissioners or a committee thereof; 2) study or survey of compensation data for comparable positions in similarly sized entities; 3) annual or periodic performance evaluation; 4) independent compensation consultant; and/or 5) written employment contract. Attach a narrative of your Authority's procedures for all individuals listed on Page N-4 (2 of 2).

# AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

## Union County Improvement Authority

**FISCAL YEAR: January 01, 2024 to December 31, 2024**

10. Did the Authority pay for meals or catering during the current fiscal year?

No

*If "yes", provide a detailed list of all meals and/or catering invoices for the current fiscal year and provide an explanation for each expenditure listed.*

11. Did the Authority pay for travel expenses for any employee of individual listed on Page N-4?

No

*If "yes", provide a detailed list of all travel expenses for the current fiscal year and provide an explanation for each expenditure listed.*

12. Did the Authority provide any of the following to or for a person listed on Page N-4 or any other employee of the Authority?

- a. First class or charter travel
- b. Travel for companions
- c. Tax indemnification and gross-up payments
- d. Discretionary spending account
- e. Housing allowance or residence for personal use
- f. Payments for business use of personal residence
- g. Vehicle/auto allowance or vehicle for personal use
- h. Health or social club dues or initiation fees
- i. Personal services (i.e. maid, chauffeur, chef)

No

No

No

No

No

No

No

No

No

*If the answer to any of the above is "yes", provide a description of the transaction including the name and position of the individual and the amount expended.*

13. Did the Authority follow a written policy regarding payment or reimbursement for expenses incurred by employees and/or commissioners during the course of Authority business and does that policy require substantiation of expenses through receipts or invoices prior to reimbursement?

Yes

*If "no", attach an explanation of the Authority's process for reimbursing employees and commissioners for expenses. (If your authority does not allow for reimbursements, indicate that in answer).*

14. Did the Authority make any payments to current or former commissioners or employees for severance or termination?

No

*If "yes", provide explanation, including amount paid.*

15. Did the Authority make payments to current or former commissioners or employees that were contingent upon the performance of the Authority or that were considered discretionary bonuses?

No

*If "yes", provide explanation including amount paid.*

16. Did the Authority receive any notices from the Department of Environmental Protection or any other entity regarding maintenance or repairs required to the Authority's systems to bring them into compliance with current regulations and standards that it has not yet taken action to remediate?

No

*If "yes", provide explanation as to why the Authority has not yet undertaken the required maintenance or repairs and describe the Authority's plan to address the conditions identified.*

# AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

Union County Improvement Authority

**FISCAL YEAR: January 01, 2024 to December 31, 2024**

17. Did the Authority receive any notices of fines or assessments from the Department of Environmental Protection or any other entity due to noncompliance with current regulations (i.e. sewer overflow, etc.)?

*If "yes", provide description of the event or condition that resulted in the fine/assessment and indicate the amount of the fine/assessment.*

# AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

Union County Improvement Authority

**FISCAL YEAR: January 01, 2024 to December 31, 2024**

*Use the space below to provide clarification for any Questionnaire responses.*

#9 - Compensation is based upon the scope of responsibilities and comparable salaries of staff working for the County of Union.



**AUTHORITY SCHEDULE OF COMMISSIONERS, OFFICERS, KEY EMPLOYEES  
HIGHEST COMPENSATED EMPLOYEES AND INDEPENDENT CONTRACTORS**

**Union County Improvement Authority**

**FISCAL YEAR: January 01, 2024 to December 31, 2024**

*Complete the attached table for all persons required to be listed per #1-4 below.*

- 1) List all of the Authority's current commissioners and officers and amount of compensation from the Authority as defined below. Enter zero if no compensation was paid.
- 2) List all of the Authority's key employees and highest compensated employees other than a commissioner or officer as defined below and amount of compensation from the Authority.
- 3) List all of the Authority's former officers, key employees, and highest compensated employees who received more than \$100,000 in reportable compensation from the Authority during the most recent fiscal year completed.
- 4) List all of the Authority's former commissioners who received more than \$10,000 in reportable compensation from the Authority during the most recent fiscal year completed.

**Commissioner:** A member of the governing body of the authority with voting rights. Include alternates for the purposes of this schedule.

**Officer:** A person elected or appointed to manage the authority's daily operations at any time during the year, such as the chairperson, vice-chairperson, secretary, or treasurer. For the purposes of this schedule, treat the authority's top management official and top financial officer as officers, if applicable. A member of the governing body may be both a commissioner and an officer for the purposes of this schedule.

**Key Employee:** An employee or independent contractor of the authority (other than a commissioner or officer) who meets

- a) The individual received reportable compensation from the authority and other public entities in excess of \$150,000 for the most recent fiscal year completed; and
- b) The individual has responsibilities or influence over the authority as a whole or has power to control or determine 10% or more of the authority's capital expenditures or operating budget.

**Highest Compensated Employee:** One of the five highest compensated employees or independent contractors of the authority other than current commissioners, officers, or key employees whose aggregate reportable compensation from the authority and other public entities is greater than \$100,000 for the most recent fiscal year completed.

**Compensation:** All forms of cash and non-cash payments or benefits provided in exchange for services, including salaries and wages, bonuses, severance payments, deferred payments, retirement benefits, fringe benefits, and other financial arrangements or transactions such as personal vehicles, meals, housing, personal, and family education benefits, below-market loans, payment of personal or family travel, entertainment, and personal use of the Authority's property. Compensation includes payments and other benefits provided to both employees and independent contractors in exchange for services.

**Reportable Compensation (Use the most recent W-2 available):** The aggregate compensation that is reported (or required to be reported) on Form W-2, box 1 or 5, whichever amount is greater, and/or Form 1099-MISC, box 7, for the most recent calendar year ended 60 days before the start of the proposed budget year.

Union County Improvement Authority  
For the Period January 01, 2024 to December 31, 2024

| Position                                     |                     |                        | Reportable Compensation from Authority (W-2/ 1099) |        |                      |              |   | Estimated amount of other compensation from the Authority (health benefits, pension, etc.) | Total Compensation from Authority |               |
|--|---------------------|------------------------|--|--------|----------------------|--------------|---|--|-----------------------------------|---------------|
| Commissioner                                 | Officer             | Key Employee           | Highest Compensated                                | Former | Base Salary/ Stipend | Bonus        | Other (auto allowance, expense account, payment in lieu of health benefits, etc.) |  |                                   |               |
| Average Hours per Week Dedicated to Position | Name                | Title                  |  |        |                      |              |   |  |                                   |               |
| 1  | Bibi Taylor         | Executive Director     |  |        |                      |              |   |  |                                   |               |
| 2  | Vacant              | Confidential Assistant | 35   |        |                      | \$ 75,000.00 |   |  | \$ 39,896.00                      |               |
| 3  |                     |                        |  |        |                      |              |   |  | \$ 114,896.00                     |               |
| 4  | Christopher Kolibas | Chairperson            |  | X      | X                    | - \$         | - \$  | -  | \$                                |               |
| 5  | Scott M. Huff       | Vice Chairperson       |  | X      | X                    | - \$         | - \$  | -  | \$                                |               |
| 6  | Andrea Mojica       | Secretary              |  | X      | X                    | - \$         | - \$  | -  | \$                                |               |
| 7  | Steve Gary Hockaday | Treasurer              |  | X      | X                    | - \$         | - \$  | -  | \$                                |               |
| 8  | David Barnett       | Commissioner           |  | X      |                      | - \$         | - \$  | -  | \$                                |               |
| 9  | Ahmed Shehata       | Commissioner           |  | X      |                      | - \$         | - \$  | -  | \$                                |               |
| 10   | Terri Hudak         | Commissioner           |  | X      |                      | - \$         | - \$  | -  | \$                                |               |
| 11   | Jonathan Boguchwal  | Commissioner           |  | X      |                      | - \$         | - \$  | -  | \$                                |               |
| 12   | Jenny Davis Toth    | Commissioner           |  | X      |                      | - \$         | - \$  | -  | \$                                |               |
| 13   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 14   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 15   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 16   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 17   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 18   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 19   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 20   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 21   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 22   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 23   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 24   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 25   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 26   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 27   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 28   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 29   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 30   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 31   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 32   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 33   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 34   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| 35   |                     |                        |  |        |                      |              |   |  | \$                                |               |
| Total:                                       |                     |                        |  |        |                      | \$ 75,000.00 | \$ -  | \$ -   | \$ 39,896.00                      | \$ 114,896.00 |

# Schedule of Health Benefits - Detailed Cost Analysis

Union County Improvement Authority

For the Period: January 01, 2024 to December 31, 2024

If no health benefits, check this box: ☒

|   | # of Covered<br>Members<br>(Medical & Rx)<br>Proposed<br>Budget | Annual Cost<br>Estimate per<br>Employee<br>Proposed Budget | Total Cost<br>Estimate<br>Proposed Budget | # of Covered<br>Members<br>(Medical & Rx)<br>Current Year | Annual Cost per<br>Employee Current<br>Year | Total Current<br>Year Cost | \$ Increase<br>(Decrease) | % Increase<br>(Decrease) |
|---|---|--|---|---|---|----------------------------|---------------------------|--------------------------|
| <b>Active Employees - Health Benefits - Annual Cost</b>   |   |  |   |   |   |                            |                           |                          |
| Single Coverage   | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Parent & Child  | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Employee & Spouse (or Partner)                            | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Family  | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Employee Cost Sharing Contribution (enter as negative - ) | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Subtotal  | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| <b>Commissioners - Health Benefits - Annual Cost</b>      |   |  |   |   |   |                            |                           |                          |
| Single Coverage   | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Parent & Child  | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Employee & Spouse (or Partner)                            | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Family  | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Employee Cost Sharing Contribution (enter as negative - ) | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Subtotal  | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| <b>Retirees - Health Benefits - Annual Cost</b>           |   |  |   |   |   |                            |                           |                          |
| Single Coverage   | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Parent & Child  | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Employee & Spouse (or Partner)                            | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Family  | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Employee Cost Sharing Contribution (enter as negative - ) | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| Subtotal  | -   | -  | -   | -   | -   | -                          | -                         | -                        |
| <b>GRAND TOTAL</b>  | -   | -  | -   | -   | -   | -                          | -                         | -                        |

|   |    |
|---|----|
| Is medical coverage provided by the SHBP (Yes or No)?           | No |
| Is prescription drug coverage provided by the SHBP (Yes or No)? | No |

**Union County Improvement Authority**

**For the Period: January 01, 2024 to December 31, 2024**

**Complete the below table for the Authority's accrued liability for compensated absences.**

**If no accumulated absences, check this box:** ☒

[illegible]

| Total liability for accumulated compensated absences at per most recent audit (this page only) |  | \$ |
|--|--|----|
|  |  |    |







**Union County Improvement Authority**  
For the Period: January 01, 2024 to December 31, 2024

| Name of Entity Providing Service | Name of Entity Receiving Service | Type of Shared Service Provided | Comments (Enter more specifics if needed) | Agreement      |                    | Amount to be Received by/ |           |
|----------------------------------|----------------------------------|---------------------------------|---|----------------|--------------------|---------------------------|-----------|
|                                  |                                  |                                 |   | Effective Date | Agreement End Date | Paid from                 | Authority |
|                                  |                                  |                                 |   |                |                    |                           |           |

[illegible]

**2024 AUTHORITY BUDGET  
FINANCIAL SCHEDULES SECTION**

SUMMARY

Union County Improvement Authority  
For the Period: January 01, 2024 to December 31, 2024

|   | FY 2024 Proposed Budget |                 |                 |                 |                 |                 |                         | FY 2023 Adopted Budget  |                         | \$ Increase<br>(Decrease)<br>Proposed vs.<br>Adopted | % Increase<br>(Decrease)<br>Proposed vs.<br>Adopted |  |
|---|-------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-------------------------|-------------------------|-------------------------|--|---|--|
|   | FY 2024 Proposed Budget |                 |                 |                 |                 |                 | Total All<br>Operations | Total All<br>Operations |                         |  |   |  |
|   | Financing               | Operation<br>#2 | Operation<br>#3 | Operation<br>#4 | Operation<br>#5 | Operation<br>#6 |                         |                         | Total All<br>Operations |  |   |  |
| REVENUES  |                         |                 |                 |                 |                 |                 |                         |                         |                         |  |   |  |
| Total Operating Revenues  | \$ 27,480,846           | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -                    | \$ 27,480,846           | \$ 28,175,405           | \$ (694,559)   | -2.5%   |  |
| Total Non-Operating Revenues  | 32,500                  | -               | -               | -               | -               | -               | -                       | 32,500                  | 10,000                  | 22,500   | 225.0%  |  |
| Total Anticipated Revenues  | 27,513,346              | -               | -               | -               | -               | -               | -                       | 27,513,346              | 28,185,405              | (672,059)  | -2.4%   |  |
| APPROPRIATIONS  |                         |                 |                 |                 |                 |                 |                         |                         |                         |  |   |  |
| Total Administration  | 881,435                 | -               | -               | -               | -               | -               | -                       | 881,435                 | 825,176                 | 56,259   | 6.8%  |  |
| Total Cost of Providing Services                                    | 2,171,547               | -               | -               | -               | -               | -               | -                       | 2,171,547               | 2,128,968               | 42,579   | 2.0%  |  |
| Total Principal Payments on Debt Service in<br>Lieu of Depreciation | 14,602,280              | -               | -               | -               | -               | -               | -                       | 14,602,280              | 14,812,928              | (210,648)  | -1.4%   |  |
| Total Operating Appropriations                                      | 17,655,262              | -               | -               | -               | -               | -               | -                       | 17,655,262              | 17,767,072              | (111,810)  | -0.6%   |  |
| Total Interest Payments on Debt                                     | 9,858,084               | -               | -               | -               | -               | -               | -                       | 9,858,084               | 10,418,333              | (560,249)  | -5.4%   |  |
| Total Other Non-Operating Appropriations                            | -                       | -               | -               | -               | -               | -               | -                       | -                       | -                       | -  | #DIV/0!   |  |
| Total Non-Operating Appropriations                                  | 9,858,084               | -               | -               | -               | -               | -               | -                       | 9,858,084               | 10,418,333              | (560,249)  | -5.4%   |  |
| Accumulated Deficit   | -                       | -               | -               | -               | -               | -               | -                       | -                       | -                       | -  | #DIV/0!   |  |
| Total Appropriations and Accumulated<br>Deficit                     | 27,513,346              | -               | -               | -               | -               | -               | -                       | 27,513,346              | 28,185,405              | (672,059)  | -2.4%   |  |
| Less: Total Unrestricted Net Position Utilized                      | -                       | -               | -               | -               | -               | -               | -                       | -                       | -                       | -  | #DIV/0!   |  |
| Net Total Appropriations  | 27,513,346              | -               | -               | -               | -               | -               | -                       | 27,513,346              | 28,185,405              | (672,059)  | -2.4%   |  |
| ANTICIPATED SURPLUS (DEFICIT)                                       | \$ -                    | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -                    | \$ -                    | (0)                     | \$ 0   | -100.0%   |  |

# Revenue Schedule

Union County Improvement Authority  
For the Period: January 01, 2024 to December 31, 2024

| FY 2024 Proposed Budget                              |               |              |              |              |              |              | FY 2023<br>Adopted<br>Budget | \$ Increase<br>(Decrease)<br>Proposed vs.<br>Adopted | % Increase<br>(Decrease)<br>Proposed vs.<br>Adopted |
|--|---------------|--------------|--------------|--------------|--------------|--------------|------------------------------|--|---|
|  | Financing     | Operation #2 | Operation #3 | Operation #4 | Operation #5 | Operation #6 | Total All<br>Operations      | Total All<br>Operations                              | All Operations                                      |
| <b>OPERATING REVENUES</b>                            |               |              |              |              |              |              |                              |  |   |
| <i>Service Charges</i>                               |               |              |              |              |              |              |                              |  |   |
| Residential  |               |              |              |              |              |              | \$ -                         | \$ -   | #DIV/0!   |
| Business/Commercial                                  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Industrial   |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Intergovernmental                                    |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Other  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Total Service Charges                                | -             | -            | -            | -            | -            | -            | -                            | -  | #DIV/0!   |
| <i>Connection Fees</i>                               |               |              |              |              |              |              |                              |  |   |
| Residential  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Business/Commercial                                  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Industrial   |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Intergovernmental                                    |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Other  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Total Connection Fees                                | -             | -            | -            | -            | -            | -            | -                            | -  | #DIV/0!   |
| <i>Parking Fees</i>                                  |               |              |              |              |              |              |                              |  |   |
| Meters   |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Permits  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Fines/Penalties                                      |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Other  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Total Parking Fees                                   | -             | -            | -            | -            | -            | -            | -                            | -  | #DIV/0!   |
| <i>Other Operating Revenues (List)</i>               |               |              |              |              |              |              |                              |  |   |
| Administrative and Management Fees                   | 246,656       |              |              |              |              |              | 246,656                      | 257,587  | (10,931)  |
| Issuance Fees  | 50,000        |              |              |              |              |              | 50,000                       | 50,000   | -   |
| Lease Payments - Current Principal                   | 14,602,280    |              |              |              |              |              | 14,602,280                   | 14,812,928   | (210,648)   |
| Lease Payments - Current Interest                    | 9,858,084     |              |              |              |              |              | 9,858,084                    | 10,418,333   | (560,249)   |
| Rents - Park Madison Rents                           | 2,171,547     |              |              |              |              |              | 2,171,547                    | 2,128,968  | 42,579  |
| Rents - Ground Lease Income                          | 12,000        |              |              |              |              |              | 12,000                       | 12,000   | -   |
| Aid to UCIA - Aid from Union County                  | -             |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Aid to UCIA - Excess Park Madison                    | -             |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Operation  | 540,279       |              |              |              |              |              | 540,279                      | 495,589  | 44,690  |
| Total Other Revenue                                  | 27,480,846    | -            | -            | -            | -            | -            | 27,480,846                   | 28,175,405   | (694,559)   |
| Total Operating Revenues                             | 27,480,846    | -            | -            | -            | -            | -            | 27,480,846                   | 28,175,405   | (694,559)   |
| <b>NON-OPERATING REVENUES</b>                        |               |              |              |              |              |              |                              |  |   |
| <i>Other Non-Operating Revenues (List)</i>           |               |              |              |              |              |              |                              |  |   |
|  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
|  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
|  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
|  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
|  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
|  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Total Other Non-Operating Revenue                    | -             | -            | -            | -            | -            | -            | -                            | -  | #DIV/0!   |
| <i>Interest on Investments &amp; Deposits (List)</i> |               |              |              |              |              |              |                              |  |   |
| Interest Earned                                      | 25,000        |              |              |              |              |              | 25,000                       | 2,500  | 22,500  |
| Penalties  |               |              |              |              |              |              | -                            | -  | #DIV/0!   |
| Other  | 7,500         |              |              |              |              |              | 7,500                        | 7,500  | -   |
| Total Interest                                       | 32,500        | -            | -            | -            | -            | -            | 32,500                       | 10,000   | 22,500  |
| Total Non-Operating Revenues                         | 32,500        | -            | -            | -            | -            | -            | 32,500                       | 10,000   | 22,500  |
| <b>TOTAL ANTICIPATED REVENUES</b>                    | \$ 27,513,346 | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ 27,513,346                | \$ 28,185,405  | \$ (672,059)  |

# Prior Year Adopted Revenue Schedule

Union County Improvement Authority

| FY 2023 Adopted Budget                        |               |              |              |              |              |              |                      |
|---|---------------|--------------|--------------|--------------|--------------|--------------|----------------------|
|   | Financing     | Operation #2 | Operation #3 | Operation #4 | Operation #5 | Operation #6 | Total All Operations |
| <b>OPERATING REVENUES</b>                     |               |              |              |              |              |              |                      |
| <i>Service Charges</i>                        |               |              |              |              |              |              |                      |
| Residential                                   |               |              |              |              |              |              | \$ -                 |
| Business/Commercial                           |               |              |              |              |              |              | -                    |
| Industrial                                    |               |              |              |              |              |              | -                    |
| Intergovernmental                             |               |              |              |              |              |              | -                    |
| Other   |               |              |              |              |              |              | -                    |
| Total Service Charges                         | -             | -            | -            | -            | -            | -            | -                    |
| <i>Connection Fees</i>                        |               |              |              |              |              |              |                      |
| Residential                                   |               |              |              |              |              |              | -                    |
| Business/Commercial                           |               |              |              |              |              |              | -                    |
| Industrial                                    |               |              |              |              |              |              | -                    |
| Intergovernmental                             |               |              |              |              |              |              | -                    |
| Other   |               |              |              |              |              |              | -                    |
| Total Connection Fees                         | -             | -            | -            | -            | -            | -            | -                    |
| <i>Parking Fees</i>                           |               |              |              |              |              |              |                      |
| Meters  |               |              |              |              |              |              | -                    |
| Permits                                       |               |              |              |              |              |              | -                    |
| Fines/Penalties                               |               |              |              |              |              |              | -                    |
| Other   |               |              |              |              |              |              | -                    |
| Total Parking Fees                            | -             | -            | -            | -            | -            | -            | -                    |
| <i>Other Operating Revenues (List)</i>        |               |              |              |              |              |              |                      |
| Administrative and Management Fees            | 257,587       |              |              |              |              |              | 257,587              |
| Issuance Fees                                 | 50,000        |              |              |              |              |              | 50,000               |
| Lease Payments - Current Principal            | 14,812,928    |              |              |              |              |              | 14,812,928           |
| Lease Payments - Current Interest             | 10,418,333    |              |              |              |              |              | 10,418,333           |
| Rents - Park Madison Rents                    | 2,128,968     |              |              |              |              |              | 2,128,968            |
| Rents - Ground Lease Income                   | 12,000        |              |              |              |              |              | 12,000               |
| Aid to UCIA - Aid from Union County           | -             |              |              |              |              |              | -                    |
| Aid to UCIA - Excess Park Madison             | 495,589       |              |              |              |              |              | 495,589              |
|   |               |              |              |              |              |              | -                    |
|   |               |              |              |              |              |              | -                    |
| Total Other Revenue                           | 28,175,405    | -            | -            | -            | -            | -            | 28,175,405           |
| Total Operating Revenues                      | 28,175,405    | -            | -            | -            | -            | -            | 28,175,405           |
| <b>NON-OPERATING REVENUES</b>                 |               |              |              |              |              |              |                      |
| <i>Other Non-Operating Revenues (List)</i>    |               |              |              |              |              |              |                      |
|   |               |              |              |              |              |              | -                    |
|   |               |              |              |              |              |              | -                    |
|   |               |              |              |              |              |              | -                    |
|   |               |              |              |              |              |              | -                    |
|   |               |              |              |              |              |              | -                    |
| <i>Other Non-Operating Revenues</i>           | -             | -            | -            | -            | -            | -            | -                    |
| <i>Interest on Investments &amp; Deposits</i> |               |              |              |              |              |              |                      |
| Interest Earned                               | 2,500         |              |              |              |              |              | 2,500                |
| Penalties                                     |               |              |              |              |              |              | -                    |
| Other   | 7,500         |              |              |              |              |              | 7,500                |
| Total Interest                                | 10,000        | -            | -            | -            | -            | -            | 10,000               |
| Total Non-Operating Revenues                  | 10,000        | -            | -            | -            | -            | -            | 10,000               |
| <b>TOTAL ANTICIPATED REVENUES</b>             | \$ 28,185,405 | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ 28,185,405        |

# Appropriations Schedule

Union County Improvement Authority  
For the Period: January 01, 2024 to December 31, 2024

|  | FY 2024 Proposed Budget |              |              |              |              |              | FY 2023 Adopted Budget | \$ Increase (Decrease) Proposed vs. Adopted | % Increase (Decrease) Proposed vs. Adopted |
|--|-------------------------|--------------|--------------|--------------|--------------|--------------|------------------------|---|--|
|  | Financing               | Operation #2 | Operation #3 | Operation #4 | Operation #5 | Operation #6 | Total All Operations   | Total All Operations                        | All Operations                             |
| <b>OPERATING APPROPRIATIONS</b>                                  |                         |              |              |              |              |              |                        |   |  |
| <i>Administration - Personnel</i>                                |                         |              |              |              |              |              |                        |   |  |
| Salary & Wages   | \$ 75,000               |              |              |              |              |              | \$ 75,000              | \$ -  | 0.0%                                       |
| Fringe Benefits  | 79,935                  |              |              |              |              |              | 79,935                 | -   | 0.0%                                       |
| Total Administration - Personnel                                 | 154,935                 | -            | -            | -            | -            | -            | 154,935                | -   | 0.0%                                       |
| <i>Administration - Other (List)</i>                             |                         |              |              |              |              |              |                        |   |  |
| Professional Fees  | 500,000                 |              |              |              |              |              | 500,000                | 467,500                                     | 7.0%                                       |
| Office Expenses  | 50,000                  |              |              |              |              |              | 50,000                 | 33,100                                      | 51.1%                                      |
| Shared Services  | -                       |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
| Insurance  | 150,000                 |              |              |              |              |              | 150,000                | 143,141                                     | 4.8%                                       |
| Miscellaneous Administration*                                    | 26,500                  |              |              |              |              |              | 26,500                 | -   | 0.0%                                       |
| Total Administration - Other                                     | 726,500                 | -            | -            | -            | -            | -            | 726,500                | 670,241                                     | 8.4%                                       |
| Total Administration   | 881,435                 | -            | -            | -            | -            | -            | 881,435                | 825,176                                     | 6.8%                                       |
| <i>Cost of Providing Services - Personnel</i>                    |                         |              |              |              |              |              |                        |   |  |
| Salary & Wages   |                         |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
| Fringe Benefits  |                         |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
| Total COPS - Personnel   | -                       | -            | -            | -            | -            | -            | -                      | -   | #DIV/0!                                    |
| <i>Cost of Providing Services - Other (List)</i>                 |                         |              |              |              |              |              |                        |   |  |
| Rents & Common Area Costs  | 2,171,547               |              |              |              |              |              | 2,171,547              | 2,128,968                                   | 2.0%                                       |
|  |                         |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
|  |                         |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
|  |                         |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
| Miscellaneous COPS*  |                         |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
| Total COPS - Other   | 2,171,547               | -            | -            | -            | -            | -            | 2,171,547              | 2,128,968                                   | 2.0%                                       |
| Total Cost of Providing Services                                 | 2,171,547               | -            | -            | -            | -            | -            | 2,171,547              | 2,128,968                                   | 2.0%                                       |
| Total Principal Payments on Debt Service in Lieu of Depreciation | 14,602,280              | -            | -            | -            | -            | -            | 14,602,280             | 14,812,928                                  | -1.4%                                      |
| Total Operating Appropriations                                   | 17,655,262              | -            | -            | -            | -            | -            | 17,655,262             | 17,767,072                                  | -0.6%                                      |
| <b>NON-OPERATING APPROPRIATIONS</b>                              |                         |              |              |              |              |              |                        |   |  |
| Total Interest Payments on Debt                                  | 9,858,084               | -            | -            | -            | -            | -            | 9,858,084              | 10,418,333                                  | -5.4%                                      |
| Operations & Maintenance Reserve                                 |                         |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
| Renewal & Replacement Reserve                                    |                         |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
| Municipality/County Appropriation                                |                         |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
| Other Reserves   |                         |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
| Total Non-Operating Appropriations                               | 9,858,084               | -            | -            | -            | -            | -            | 9,858,084              | 10,418,333                                  | -5.4%                                      |
| TOTAL APPROPRIATIONS   | 27,513,346              | -            | -            | -            | -            | -            | 27,513,346             | 28,185,405                                  | -2.4%                                      |
| <b>ACCUMULATED DEFICIT</b>                                       |                         |              |              |              |              |              |                        |   |  |
| TOTAL APPROPRIATIONS & ACCUMULATED DEFICIT                       | 27,513,346              | -            | -            | -            | -            | -            | 27,513,346             | 28,185,405                                  | -2.4%                                      |
| <b>UNRESTRICTED NET POSITION UTILIZED</b>                        |                         |              |              |              |              |              |                        |   |  |
| Municipality/County Appropriation                                | -                       | -            | -            | -            | -            | -            | -                      | -   | #DIV/0!                                    |
| Other  |                         |              |              |              |              |              | -                      | -   | #DIV/0!                                    |
| Total Unrestricted Net Position Utilized                         | -                       | -            | -            | -            | -            | -            | -                      | -   | #DIV/0!                                    |
| TOTAL NET APPROPRIATIONS   | \$ 27,513,346           | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ 27,513,346          | \$ 28,185,405                               | -2.4%                                      |

\* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations \$ 882,763.10 \$ - \$ - \$ - \$ - \$ - \$ - \$ 882,763.10





## Union County Improvement Authority

*Use the space below to provide further detail of any Appropriations listed on "F-4 Appropriations (Proposed)"*

[illegible]



# Prior Year Adopted Appropriations Schedule

## Union County Improvement Authority

### FY 2023 Adopted Budget

|  | Financing     | Operation #2 | Operation #3 | Operation #4 | Operation #5 | Operation #6 | Total All Operations |
|--|---------------|--------------|--------------|--------------|--------------|--------------|----------------------|
| <b>OPERATING APPROPRIATIONS</b>                                  |               |              |              |              |              |              |                      |
| <i>Administration - Personnel</i>                                |               |              |              |              |              |              |                      |
| Salary & Wages   | \$ 75,000     |              |              |              |              |              | \$ 75,000            |
| Fringe Benefits  | 79,935        |              |              |              |              |              | 79,935               |
| Total Administration - Personnel                                 | 154,935       | -            | -            | -            | -            | -            | 154,935              |
| <i>Administration - Other (List)</i>                             |               |              |              |              |              |              |                      |
| Professional Fees  | 467,500       |              |              |              |              |              | 467,500              |
| Office Expenses  | 33,100        |              |              |              |              |              | 33,100               |
| Shared Services  | -             |              |              |              |              |              | -                    |
| Insurance  | 143,141       |              |              |              |              |              | 143,141              |
| Miscellaneous Administration*                                    | 26,500        |              |              |              |              |              | 26,500               |
| Total Administration - Other                                     | 670,241       | -            | -            | -            | -            | -            | 670,241              |
| Total Administration   | 825,176       | -            | -            | -            | -            | -            | 825,176              |
| <i>Cost of Providing Services - Personnel</i>                    |               |              |              |              |              |              |                      |
| Salary & Wages   |               |              |              |              |              |              | -                    |
| Fringe Benefits  |               |              |              |              |              |              | -                    |
| Total COPS - Personnel   | -             | -            | -            | -            | -            | -            | -                    |
| <i>Cost of Providing Services - Other (List)</i>                 |               |              |              |              |              |              |                      |
| Rents & Common Area Costs  | 2,128,968     |              |              |              |              |              | 2,128,968            |
|  |               |              |              |              |              |              | -                    |
|  |               |              |              |              |              |              | -                    |
| Miscellaneous COPS*  |               |              |              |              |              |              | -                    |
| Total COPS - Other   | 2,128,968     | -            | -            | -            | -            | -            | 2,128,968            |
| Total Cost of Providing Services                                 | 2,128,968     | -            | -            | -            | -            | -            | 2,128,968            |
| Total Principal Payments on Debt Service in Lieu of Depreciation | 14,812,928    | -            | -            | -            | -            | -            | 14,812,928           |
| Total Operating Appropriations                                   | 17,767,072    | -            | -            | -            | -            | -            | 17,767,072           |
| <b>NON-OPERATING APPROPRIATIONS</b>                              |               |              |              |              |              |              |                      |
| Total Interest Payments on Debt                                  | 10,418,333    | -            | -            | -            | -            | -            | 10,418,333           |
| Operations & Maintenance Reserve                                 |               |              |              |              |              |              | -                    |
| Renewal & Replacement Reserve                                    |               |              |              |              |              |              | -                    |
| Municipality/County Appropriation                                |               |              |              |              |              |              | -                    |
| Other Reserves   |               |              |              |              |              |              | -                    |
| Total Non-Operating Appropriations                               | 10,418,333    | -            | -            | -            | -            | -            | 10,418,333           |
| <b>TOTAL APPROPRIATIONS</b>                                      | 28,185,405    | -            | -            | -            | -            | -            | 28,185,405           |
| <b>ACCUMULATED DEFICIT</b>                                       |               |              |              |              |              |              | -                    |
| <b>TOTAL APPROPRIATIONS &amp; ACCUMULATED DEFICIT</b>            | 28,185,405    | -            | -            | -            | -            | -            | 28,185,405           |
| <b>UNRESTRICTED NET POSITION UTILIZED</b>                        |               |              |              |              |              |              |                      |
| Municipality/County Appropriation                                | -             | -            | -            | -            | -            | -            | -                    |
| Other  |               |              |              |              |              |              | -                    |
| Total Unrestricted Net Position Utilized                         | -             | -            | -            | -            | -            | -            | -                    |
| <b>TOTAL NET APPROPRIATIONS</b>                                  | \$ 28,185,405 | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ 28,185,405        |

\* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

|                                      |               |      |      |      |      |      |      |               |
|--------------------------------------|---------------|------|------|------|------|------|------|---------------|
| 5% of Total Operating Appropriations | \$ 888,353.60 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 888,353.60 |
|--------------------------------------|---------------|------|------|------|------|------|------|---------------|







# Debt Service Schedule - Principal

Union County Improvement Authority

If Authority has no debt, check this box: ☐

|   | Date of Local<br>Finance Board<br>Approval | Fiscal Year Ending in    |                           |               |               |               |               |               |                | Total Principal<br>Outstanding |
|---|--|--------------------------|---------------------------|---------------|---------------|---------------|---------------|---------------|----------------|--------------------------------|
|   |  | 2023 (Adopted<br>Budget) | 2024 (Proposed<br>Budget) | 2025          | 2026          | 2027          | 2028          | 2029          | Thereafter     |                                |
| Financing   |  |                          |                           |               |               |               |               |               |                |                                |
| See Attachment                                    |  | \$ 14,812,928            | \$ 14,602,280             | \$ 14,694,766 | \$ 14,750,778 | \$ 14,151,002 | \$ 13,055,732 | \$ 11,815,654 | \$ 230,644,074 | \$ 313,714,286                 |
| Total Principal<br>Operation #2                   |  | 14,812,928               | 14,602,280                | 14,694,766    | 14,750,778    | 14,151,002    | 13,055,732    | 11,815,654    | 230,644,074    | 313,714,286                    |
|   |  |                          |                           |               |               |               |               |               |                |                                |
| Total Principal<br>Operation #3                   |  | -                        | -                         | -             | -             | -             | -             | -             | -              | -                              |
|   |  |                          |                           |               |               |               |               |               |                |                                |
| Total Principal<br>Operation #4                   |  | -                        | -                         | -             | -             | -             | -             | -             | -              | -                              |
|   |  |                          |                           |               |               |               |               |               |                |                                |
| Total Principal<br>Operation #5                   |  | -                        | -                         | -             | -             | -             | -             | -             | -              | -                              |
|   |  |                          |                           |               |               |               |               |               |                |                                |
| Total Principal<br>Operation #6                   |  | -                        | -                         | -             | -             | -             | -             | -             | -              | -                              |
|   |  |                          |                           |               |               |               |               |               |                |                                |
| Total Principal<br>TOTAL PRINCIPAL ALL OPERATIONS |  | \$ 14,812,928            | \$ 14,602,280             | \$ 14,694,766 | \$ 14,750,778 | \$ 14,151,002 | \$ 13,055,732 | \$ 11,815,654 | \$ 230,644,074 | \$ 313,714,286                 |

Indicate the Authority's most recent bond rating and the year of the rating by ratings service.

|                     |         |       |                   |
|---------------------|---------|-------|-------------------|
|                     | Moody's | Fitch | Standard & Poor's |
| Bond Rating         |         |       |                   |
| Year of Last Rating |         |       |                   |



**Union County Improvement Authority**

Page F-6 (Detail)

# Debt Service Schedule - Interest

Union County Improvement Authority

If Authority has no debt, check this box: ☐

|                                      | Fiscal Year Ending in |                        |                     |                     |                     |                     |                     | Total Interest Payments Outstanding |
|--------------------------------------|-----------------------|------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------------------|
|                                      | 2023 (Adopted Budget) | 2024 (Proposed Budget) | 2025                | 2026                | 2027                | 2028                | 2029                | Thereafter                          |
| <b>Financing</b>                     |                       |                        |                     |                     |                     |                     |                     |                                     |
| See Attachment                       | \$ 10,418,333         | \$ 9,858,084           | \$ 9,282,605        | \$ 8,667,921        | \$ 8,043,269        | \$ 7,476,765        | \$ 7,024,300        | \$ 47,923,511                       |
| Total Interest Payments              |                       |                        |                     |                     |                     |                     |                     | \$ 98,276,454                       |
| Operation #2                         | 10,418,333            | 9,858,084              | 9,282,605           | 8,667,921           | 8,043,269           | 7,476,765           | 7,024,300           | 47,923,511                          |
| Total Interest Payments              | -                     | -                      | -                   | -                   | -                   | -                   | -                   | -                                   |
| Operation #3                         | -                     | -                      | -                   | -                   | -                   | -                   | -                   | -                                   |
| Total Interest Payments              | -                     | -                      | -                   | -                   | -                   | -                   | -                   | -                                   |
| Operation #4                         | -                     | -                      | -                   | -                   | -                   | -                   | -                   | -                                   |
| Total Interest Payments              | -                     | -                      | -                   | -                   | -                   | -                   | -                   | -                                   |
| Operation #5                         | -                     | -                      | -                   | -                   | -                   | -                   | -                   | -                                   |
| Total Interest Payments              | -                     | -                      | -                   | -                   | -                   | -                   | -                   | -                                   |
| Operation #6                         | -                     | -                      | -                   | -                   | -                   | -                   | -                   | -                                   |
| Total Interest Payments              | -                     | -                      | -                   | -                   | -                   | -                   | -                   | -                                   |
| <b>TOTAL INTEREST ALL OPERATIONS</b> | <b>\$ 10,418,333</b>  | <b>\$ 9,858,084</b>    | <b>\$ 9,282,605</b> | <b>\$ 8,667,921</b> | <b>\$ 8,043,269</b> | <b>\$ 7,476,765</b> | <b>\$ 7,024,300</b> | <b>\$ 47,923,511</b>                |
|                                      |                       |                        |                     |                     |                     |                     |                     | <b>\$ 98,276,454</b>                |

**Union County Improvement Authority ;**

Page F-7 (Detail)

# Net Position Reconciliation

Union County Improvement Authority

For the Period: January 01, 2024 to December 31, 2024

## FY 2024 Proposed Budget

|  | Financing       | Operation #2 | Operation #3 | Operation #4 | Operation #5 | Operation #6 | Total All Operations |
|--|-----------------|--------------|--------------|--------------|--------------|--------------|----------------------|
|  | \$ (10,817,436) |              |              |              |              |              | \$ (10,817,436)      |
|  | (11,530,780)    |              |              |              |              |              | (11,530,780)         |
|  | 176,136         |              |              |              |              |              | 176,136              |
|  | 537,208         | -            | -            | -            | -            | -            | 537,208              |
|  |                 |              |              |              |              |              |                      |
|  | 617,899         |              |              |              |              |              | 617,899              |
|  | 350,000         |              |              |              |              |              | 350,000              |
|  | -               |              |              |              |              |              | -                    |
|  | 1,505,107       | -            | -            | -            | -            | -            | 1,505,107            |
|  | -               | -            | -            | -            | -            | -            | -                    |
|  | -               | -            | -            | -            | -            | -            | -                    |
|  | -               | -            | -            | -            | -            | -            | -                    |
|  | -               | -            | -            | -            | -            | -            | -                    |
|  | -               | -            | -            | -            | -            | -            | -                    |
|  | 1,505,107       | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ 1,505,107         |

### TOTAL NET POSITION BEGINNING OF LATEST AUDIT REPORT YEAR(1)

- Less: Invested in Capital Assets, Net of Related Debt (1)
- Less: Restricted for Debt Service Reserve (1)
- Less: Other Restricted Net Position (1)
- Total Unrestricted Net Position (1)
- Less: Designated for Non-Operating Improvements & Repairs
- Less: Designated for Rate Stabilization
- Less: Other Designated by Resolution
- Plus: Accrued Unfunded Pension Liability (1)
- Plus: Accrued Unfunded Other Post-Employment Benefit Liability (1)
- Plus: Estimated Income (Loss) on Current Year Operations (2)
- Plus: Other Adjustments (attach schedule)

### UNRESTRICTED NET POSITION AVAILABLE FOR USE IN PROPOSED BUDGET

- Unrestricted Net Position Utilized to Balance Proposed Budget
- Unrestricted Net Position Utilized in Proposed Capital Budget
- Appropriation to Municipality/County (3)

Total Unrestricted Net Position Utilized in Proposed Budget

### PROJECTED UNRESTRICTED UNDESIGNATED NET POSITION AT END OF YEAR

#### Last issued Audit Report (4)

- (1) Total of all operations for this line item must agree to audited financial statements.
- (2) Include budgeted and unbudgeted use of unrestricted net position in the current year's operations.
- (3) Amount may not exceed 5% of total operating appropriations. See calculation below.
  - Maximum Allowable Appropriation to Municipality/County \$ 882,763
- (4) If Authority is projecting a deficit for any operation at the end of the budget period, the Authority must attach a statement explaining its plan to reduce the deficit, including the timeline for elimination of the deficit, if not already detailed in the budget narrative section.

# **FISCAL YEAR 2024**

## **Union County Improvement Authority**

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(Authority Name)

### **2024 AUTHORITY CAPITAL BUDGET/PROGRAM**

# 2024 CERTIFICATION OF AUTHORITY CAPITAL BUDGET / PROGRAM

**Union County Improvement Authority**

(Authority Name)

**Fiscal Year: January 01, 2024 to December 31, 2024**

*Check the box for the applicable statement below:*

☒ It is hereby certified that the Authority Capital Budget/Program annexed hereto is a true copy of the Capital Budget/Program approved, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget, of governing body of the Union County Improvement Authority, on October 03, 2023.

☐ It is hereby certified that the governing body of the Union County Improvement Authority have elected **NOT** to adopt and Capital Budget/Program for the aforesaid fiscal year, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget by the governing body of the Union County Improvement for the following reason(s):

|                             |  |
|-----------------------------|--|
| <b>Officer's Signature:</b> | btaylorUCIA@ucnj.org                                     |
| <b>Name:</b>                | Dr. Bibi Taylor  |
| <b>Title:</b>               | Executive Director                                       |
| <b>Address:</b>             | 10 Elizabethtown Plaza, 5th Floor<br>Elizabeth, NJ 07207 |
| <b>Phone Number:</b>        | (908)527-4025  |
| <b>Fax Number:</b>          |  |
| <b>E-mail Address:</b>      | btaylorUCIA@ucnj.org                                     |

# 2024 CAPITAL BUDGET/PROGRAM MESSAGE

Union County Improvement Authority

**Fiscal Year: January 01, 2024 to December 31, 2024**

*Answer all questions below using the space provided.*

1. Has each municipality or county affected by the actions of the authority participated in the development of the capital plan and reviewed or approved the plans or projects included within the Capital Budget/Program (this may include the governing body or certain officials, such as planning boards, Construction Code Officials) as to these projects?

Yes

2. Has each capital project/project financing been developed from a specific capital improvement plan or report; does it include lifecycle costs; and is it consistent with the appropriate elements of Master Plans or other plans in the jurisdiction(s) served by the authority?

Yes

Yes

Yes

3. Has a long-term (5 years or more) infrastructure needs and other capital items (Vehicles, Equipment) needs assessment been prepared?

Yes

4. If amounts are on Page CB-3 in the column Debt Authorizations, indicate the primary source of funding the debt service for the Debt Authorizations (example - rate increase).

The County has been leasing outside facilities for an annual amount in excess of the debt service created by these bonds. Once the Administration Complex is completed, those leases will no longer be necessary, so it is expected that the County will fund this bond issuance with little or no impact on the local tax rate. In addition, the County has significant drop offs in its annual debt service starting in 2022, which will also mean that this bond issue will have little or no impact on the local tax rate.

5. Please indicate which capital projects/project financings are being undertaken in the Metropolitan or Suburban Planning Areas as defined in the State Development and Redevelopment Plan.

Not Applicable

6. Please indicate which capital projects/project financings are being undertaken within the boundary of a State Planning Commission-designated Center and/or Endorsed Plan and if the project was included in the Plan Implementation Agenda for that Center/Endorsed Plan.

Not Applicable



# Proposed Capital Budget

Union County Improvement Authority  
For the Period: January 01, 2024 to December 31, 2024

|                                      | Estimated Total<br>Cost | Funding Sources                       |                                     |                       |                      |                     |
|--------------------------------------|-------------------------|---------------------------------------|-------------------------------------|-----------------------|----------------------|---------------------|
|                                      |                         | Unrestricted Net<br>Position Utilized | Renewal &<br>Replacement<br>Reserve | Debt<br>Authorization | Capital Grants       | Other<br>Sources    |
| <i>Financing</i>                     |                         |                                       |                                     |                       |                      |                     |
| Administration Complex               | \$ 50,765,000           |                                       |                                     | \$ 18,465,000         | \$ 27,300,000        | \$ 5,000,000        |
|                                      | -                       |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
| Total                                | 50,765,000              | -                                     | -                                   | 18,465,000            | 27,300,000           | 5,000,000           |
| <i>Operation #2</i>                  |                         |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
| Total                                | -                       | -                                     | -                                   | -                     | -                    | -                   |
| <i>Operation #3</i>                  |                         |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
| Total                                | -                       | -                                     | -                                   | -                     | -                    | -                   |
| <i>Operation #4</i>                  |                         |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
| Total                                | -                       | -                                     | -                                   | -                     | -                    | -                   |
| <i>Operation #5</i>                  |                         |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
| Total                                | -                       | -                                     | -                                   | -                     | -                    | -                   |
| <i>Operation #6</i>                  |                         |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
|                                      | -                       |                                       |                                     |                       |                      |                     |
| Total                                | -                       | -                                     | -                                   | -                     | -                    | -                   |
| <b>TOTAL PROPOSED CAPITAL BUDGET</b> | <b>\$ 50,765,000</b>    | <b>\$ -</b>                           | <b>\$ -</b>                         | <b>\$ 18,465,000</b>  | <b>\$ 27,300,000</b> | <b>\$ 5,000,000</b> |

Enter brief description of up to four projects for each operation above. For operations with more than four budgeted projects, please utilize the additional pages. Input total amount of all projects for the operation on single line and enter "See Additional Pages" instead of project description.

**Union County Improvement Authority**  
For the Period: January 01, 2024 to December 31, 2024

TOTAL THIS PAGE ONLY

**Union County Improvement Authority**  
For the Period: January 01, 2024 to December 31, 2024

TOTAL THIS PAGE ONLY

**Union County Improvement Authority**  
For the Period: January 01, 2024 to December 31, 2024

Page CB-3 (Totals)

# 5 Year Capital Improvement Plan

Union County Improvement Authority  
For the Period: January 01, 2024 to December 31, 2024

|                        |                       | Fiscal Year Ending in  |                      |                      |             |             |             |
|------------------------|-----------------------|------------------------|----------------------|----------------------|-------------|-------------|-------------|
|                        | Estimated Total Cost  | 2024 (Proposed Budget) | 2025                 | 2026                 | 2027        | 2028        | 2029        |
| <i>Financing</i>       |                       |                        |                      |                      |             |             |             |
| Administration Complex | \$ 152,300,000        | \$ 50,765,000          | \$ 60,920,000        | \$ 40,615,000        |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
| Total                  | 152,300,000           | 50,765,000             | 60,920,000           | 40,615,000           | -           | -           | -           |
| <i>Operation #2</i>    |                       |                        |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
| Total                  | -                     | -                      | -                    | -                    | -           | -           | -           |
| <i>Operation #3</i>    |                       |                        |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
| Total                  | -                     | -                      | -                    | -                    | -           | -           | -           |
| <i>Operation #4</i>    |                       |                        |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
| Total                  | -                     | -                      | -                    | -                    | -           | -           | -           |
| <i>Operation #5</i>    |                       |                        |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
| Total                  | -                     | -                      | -                    | -                    | -           | -           | -           |
| <i>Operation #6</i>    |                       |                        |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
|                        | -                     | -                      |                      |                      |             |             |             |
| Total                  | -                     | -                      | -                    | -                    | -           | -           | -           |
| <b>TOTAL</b>           | <b>\$ 152,300,000</b> | <b>\$ 50,765,000</b>   | <b>\$ 60,920,000</b> | <b>\$ 40,615,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Union County Improvement Authority**  
For the Period: January 01, 2024 to December 31, 2024

**Estimated Total  
Cost**

2025

2026

2027

2028

2029

\$

TOTAL THIS PAGE ONLY

\$

\$

—

\$

44

\$

—

\$

92

\$

,

\$

24

**Union County Improvement Authority**  
For the Period: January 01, 2024 to December 31, 2024

**Estimated Total  
Cost**

2025

2027

2029

\$

**Revenue**

—

\$

84

\$

92

\$

100

**Investment and Inflation**

2

\$

—





# 5 Year Capital Improvement Plan Funding Sources

Union County Improvement Authority  
For the Period: January 01, 2024 to December 31, 2024

|                            | Estimated Total<br>Cost | Funding Sources  |                                     |                       |                      |                     |
|----------------------------|-------------------------|--|-------------------------------------|-----------------------|----------------------|---------------------|
|                            |                         | Unrestricted Net<br>Position Utilized  | Renewal &<br>Replacement<br>Reserve | Debt<br>Authorization | Capital Grants       | Other Sources       |
| <i>Financing</i>           |                         |  |                                     |                       |                      |                     |
| Administration Complex     | \$ 152,300,000          |  |                                     | \$ 120,000,000        | \$ 27,300,000        | \$ 5,000,000        |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
| Total                      | 152,300,000             | -  | -                                   | 120,000,000           | 27,300,000           | 5,000,000           |
| <i>Operation #2</i>        |                         |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
| Total                      | -                       | -  | -                                   | -                     | -                    | -                   |
| <i>Operation #3</i>        |                         |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
| Total                      | -                       | -  | -                                   | -                     | -                    | -                   |
| <i>Operation #4</i>        |                         |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
| Total                      | -                       | -  | -                                   | -                     | -                    | -                   |
| <i>Operation #5</i>        |                         |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
| Total                      | -                       | -  | -                                   | -                     | -                    | -                   |
| <i>Operation #6</i>        |                         |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
|                            | -                       |  |                                     |                       |                      |                     |
| Total                      | -                       | -  | -                                   | -                     | -                    | -                   |
| <b>TOTAL</b>               | <b>\$ 152,300,000</b>   | <b>\$ -</b>  | <b>\$ -</b>                         | <b>\$ 120,000,000</b> | <b>\$ 27,300,000</b> | <b>\$ 5,000,000</b> |
| Total 5 Year Plan per CB-4 | <u>\$ 152,300,000</u>   |  |                                     |                       |                      |                     |
| Balance check              | -                       | If amount is other than zero, verify that projects listed above match projects listed on CB-4. |                                     |                       |                      |                     |

## 5 Year Capital Improvement Plan Funding Sources

**Union County Improvement Authority**  
For the Period: January 01, 2024 to December 31, 2024

[illegible]

**Union County Improvement Authority**  
For the Period: January 01, 2024 to December 31, 2024

### *Funding Sources*

TOTAL ALL DETAIL PAGES

Annual List of Change Orders Approved  
Pursuant to N.J.A.C. 5:30-11

Contracting Unit: \_\_\_\_\_ Union County Improvement Authority \_\_\_\_\_ Year Ending: \_\_\_\_\_ December 31, 2022

The following is a complete list of all change orders which caused the originally awarded contract price to be exceeded by more than 20 percent. For regulatory details please consult N.J.A.C. 5:30-11.1 et seq. Please identify each change order by name of the project.

N/A

For each change order listed above, submit with introduced budget a copy of the governing body resolution authorizing the change order and an Affidavit of Publication for the newspaper notice required by N.J.A.C. 5:30-11.9(d). (Affidavit must include a copy of the newspaper notice.)

If you have not had a change order exceeding the 20 percent threshold for the year indicated above, please check here ☒ and certify below.

3-Oct-23  
Date

amojica@UCIA@ucnj.org  
Clerk/Secretary to the Governing Body

Appendix to Budget Document